

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30, M2

Wednesday December 17 1986

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Shamir reform plan faces turmoil, Page 4

Apple	\$2.20	Indonesia	\$2.20
Banana	\$0.40	India	\$0.40
Banana	\$0.45	Italy	\$1.90
Cards	\$21.00	Japan	\$5.60
Cards	\$21.00	Korea	\$3.40
Cards	\$21.00	Spain	\$1.75
Cards	\$21.00	Switzerland	\$17.25
Cards	\$21.00	Sweden	\$1.50
Cards	\$21.00	UK	\$2.25
Cards	\$21.00	USA	\$1.50
Cards	\$21.00	U.S.A.	\$1.00

London
SAVY DEMAND for diversification early gains in London last week soured slightly in the market while some gains were made on Wall Street while the FTSE 100 index finished in vain for some gains from the Open session at 1,637.0 after an early start while the FT Outrights foreign, notably Japanese, British Gas prompted a 1.4% up on volume of 16m shares enjoyed steady buying with 1.11p on volume of 4.1m shares. All Transport with 5.4m shares gained 23.4% to 97.7p. This proved disappointing in a full point. Price changes, Page 42. Share Information, Page 41, 42.

British Prime Minister Margaret Thatcher dismissed calls to delay the Government's imminent decision on its choice of an airborne early warning system to allow for an independent inquiry.

A formal Cabinet decision and House of Commons statement are expected tomorrow on the purchase of Avro aircraft from Boeing of the US rather than the Nimrod system developed by General Electric Company of Britain.

In a dramatic confrontation in the House of Commons, Mrs Thatcher brushed aside complaints by GEC chairman James Prior, who is also a Conservative Party MP, about "damaging" leaks from the Ministry of Defence that Nimrod was unworkable. Page 22.

Derby, most active NOL, also active, down 0.81%. CIBC gave up 5 cents to \$1.10. It is made an offer. International Trust and Fins are Singapore Airlines were up \$3.15 and Cycle and Capped 13 cents to \$2.22.

Lebanon fighting

Yasser Arafat's Palestinian guerrillas retained the strategic south Lebanon village of Maghdoush while their comrades battled Shi'ite Moslems attacking two refugee camps in Beirut.

Barcelona bombs

Bombs planted at two French setting weakness among banks. The All Ordinaries are higher to 1,438.1.

Crude oil prices are up 1.4% which was also aided by the Australian Government's proposed tax on gold.

HONG KONG

The afternoon of Hong Kong and time off the Hang Seng is 13,420. Turnover dipped to HK\$1.1bn on Friday. Some isolated support came from Cheung Kong at HK\$36.25 while Hang Seng rose 10 cents to HK\$1.10.

it gold
of steam!

Mine battle deaths

Six black miners died and 34 were injured in factional fighting at an Anglo-American gold mine in the Orange Free State, South Africa.

Sri Lanka killings

About 75 people were killed in battles between the Liberation Tigers of Tamil Eelam and the Tamil People's Revolutionary Liberation Front. Indian warning, Page 6.

Firerunner kills two

A man and a woman trying to smuggle some 500 kilos of contraband firerunner from Brazil into Uruguay were killed in a massive explosion after police shot at their truck.

Polish reform drive

The central committee of Poland's Communist Party opened a two-day session to study ways to streamline industrial management and give fresh impetus to economic reforms.

Costly Japan

Japan is the most expensive country in the world to live in, according to a report by Employment Conditions Abroad, an advisory service for companies who employ expatriates.

Izvestia to sue

Soviet Government newspaper Izvestia has filed suit in Moscow for defamation by American businessman Raphael Gregorian, who was awarded \$413,000 damages by a Los Angeles court in a case he brought against Izvestia for accusing him of espionage in 1984.

Aids' vaccine test

Efforts to find a vaccine to stop the spread of aids are near the human testing stage but an antidote for general use is some years away, a World Health Organisation official said.

Politburo man fired

Dumukhamed Kumys, aged 74, a member of the 12-man ruling Soviet Politburo and an aide of the late leader Leonid Brezhnev, was dismissed as leader of the Communist Party in Kazakhstan. Page 3.

Sikh family killed

Sikh separatists shot dead six members of a Sikh family in a northwest Punjab village and wounded four, accusing the victims of being police informants.

Business summary

Thatcher dismisses Awacs delay call

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REPUBLICBANK and InterFirst, two of the largest banks in Texas agreed to merge yesterday. Earlier story, Page 20.

THOMSON CSF, main defence and professional electronics subsidiary of nationalised French Thomson group, is raising FF 2bn (\$365m) in new equity capital with a further FF 2bn to come during the next three years from the conversion of warrants. Page 21.

DUTCH Government is to revise a planned bid to combat insider trading, proposing stricter penalties.

WALL STREET: The Dow Jones industrial average closed up 13.35 at 16,933.07, up 144.13. Page 46.

TOKYO: Blue chips dominated trading, sending share prices briefly to a record high, although some early gains were eroded toward the close. The Nikkei market average ended at 16,933.07, up 144.13. Page 46.

LONDON: Hesitation returned to the markets as concern grew over the outcome of the Opec talks and the sudden dismissal of the chief of Petroleum, the Saudi state oil group.

The FTSE 100 index showed a small gain of 0.9 to 1,637.9 and the FT Ordinary shed 0.7 to 1,278.5. gilt prices finished 4% or so lower.

DOLLAR closed in New York at DM 2,027.5, SF 1.7080, FF 6,153 and Yen 164.025. It closed in London at DM 2,018.5 (DM 2,018.0). It also rose to Yen 163.05 ('163.25) and to SF 1,7950 (SF 1,7000), but fell to FF 6,151 (FF 6,125). On Bank of England figures the dollar's exchange rate index rose to 111.3 from 111.0. Page 46.

STERLING closed in New York at \$1.4305. It fell in London to \$1.4300 (\$1.4250). It also fell to DM 2,026.00 (DM 2,018.0) and to SF 1,7025, but rose to Yen 164.25 (Yen 163.75) and to SF 2,475 (SF 2,435.0). The pound's exchange rate index remained unchanged at 88.5. Page 38.

GOLD fell \$0.25 to \$394.00 on the London bullion market. It also fell in Zurich to \$393.75 (\$395.25). Page 38.

BANK OF ITALY is pressing for an early resolution of the bitter conflict raging over the future of Mediobanca, powerful Milan-based merchant bank, which has set a small group of private minority shareholders against IRI state holding company which owns 50.6 per cent of the bank. Page 21.

JAPAN'S Finance Ministry indicated that it would allow more US banks to set up securities facilities. Page 24.

GENERALI, Italy's leading US package funds group, has reported a 33 per cent increase in profits for the second quarter and expects the upturn to continue through the remainder of the year. Page 24.

OLIVETTI, Italy's office automation group, said it had agreed to acquire 22.5 per cent of Pelikan Holding of Zug, Swiss office products concern. Page 24.

NORWAY'S minority Labour government finally won parliamentary support for its 1987 budget, bringing to an end several months of intricate political wrangling. Page 3.

MANUFACTURING output in the UK showed a further modest recovery in October, but total industrial production fell 0.8 per cent because of weakness in the energy sector. Page 18.

BANK OF FRANCE lowered the seven-day repurchase rate by 0.25 per cent to 7.75 per cent and raised the intervention rate by the same amount to 7.25 per cent after a week of upheaval in the Paris money markets. Page 3.

MONTEDISON chemicals group of Italy is in an advanced stage of negotiations to acquire Antibioticos, a Spanish bulk chemicals and pharmaceuticals concern.

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Reagan seeks immunity for close aides

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan yesterday strongly urged Congressional investigators to grant limited immunity from prosecution to the central figures in the Iran arms scandal, in order to facilitate full disclosure of the affair.

"It is the President's desire to have the full story on Iran come out now," Mr Larry Speakes, the White House spokesman said yesterday in urging the Senate Intelligence Committee to grant "use immunity" to Vice-Admiral John Poindexter, who resigned last month as the President's National Security Adviser, and Lt Col Oliver North, who was dismissed at the same time.

"Use immunity" provides that testimony given to Congress cannot be used later in a court of law against those granted that protection.

Both men refused to answer Congress' questions last week on the grounds that the Constitution protects individuals from giving answers which might tend to incriminate them. Republicans and

Democrats on Capitol Hill are both resisting White House pressure to grant immunity.

Separately the leadership of the Senate named the 11 Senators who will form the special Watergate-style Senate committee which will begin to probe the Iran affair when Congress reconvenes next month.

The committee will be chaired by Senator Daniel Inouye of Hawaii, who served as a member of the congressional committee into the Watergate scandal that brought down President Richard Nixon in the mid-1970s.

Congressional investigators are trying to find out how the allegedly illegal White House-managed operation to skim profits from the arms sales to Iran and transfer them to the Contra rebels in Nicaragua was taken.

Last week Mr Robert McFarlane, former National Security Adviser, told Congress that he doubted that Vice-Admiral Poindexter or Lt Col North themselves would have made the decision but that a "higher authority" would have had to approve it.

Mr Regan firmly denied knowledge of the diversion of funds to the Contras and Vice-President George Bush, the Vice-President's designated "crisis manager", have also denied knowledge.

Vice-Admiral John Poindexter

Mr Regan emerged from the hearing saying that under oath he had testified that he "did not know of any diversion of funds from the proceeds of the sale of arms to Iran to the Contras and I don't know of any such thing and I don't believe the President of the United States knows of any such thing."

Persistent questions about Mr Bush's involvement forced his office on Monday to release a detailed chronology of contacts between his national security staff and individuals linked to the private network supplying the Contra rebels who are seeking to overthrow the Nicaraguan Government.

The report detailed several previously undisclosed contacts between Mr Felix Rodriguez, a private individual and former CIA employee, who acted as a liaison between the Salvadoran Air Force and the Contras, and Mr Bush's two top national security aides. It disclosed that Mr Rodriguez telephoned Col Sam Watson, the Vice-President's deputy

national security adviser on October 5 and 6, to tell him that a private plane supplying the Contras had disappeared.

Continued on Page 20

Shultz refuses comment, Page 7

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EUROPEAN NEWS

Peter Marsh interviews Frederic d'Allest, the head of France's national space agency

Europe stakes out its place in the heavens

"EVERY DAY of your life you use a space system to do something," says Mr Frédéric d'Allest. As the director-general of the French National Space Agency (Cnes), Europe's biggest space organisation, Mr d'Allest is a key influence in the drive to exploit resources beyond the atmosphere.

A tall, stern-looking man of 46, Mr d'Allest points to a range of applications for satellites—meteorology, telecommunications, spotting stricken ships, mapping the Earth—as examples of the way mankind can benefit from putting objects into space. "Applications of space are not reducing, they are expanding," he says.

Increasingly, he feels, using the cosmos will involve men and women journeying into it to refuel satellites, work on space experiments or build large telecommunications antennae. As a result, he believes, Europe ought to have its own techniques to put people into orbit independently of the US and USSR.

"We (in Europe) may be starting manned flights 20 years later than the US," says Mr d'Allest. "But by the end of the century, we shall have caught up."

Mr d'Allest, a graduate of France's elite Ecole Polytechnique, has a reputation for plain speaking. "He is very Gallic and he expresses his

views very clearly and ruggedly," says one UK space official who works with Mr d'Allest closely via the 11-nation European Space Agency, which coordinates the continent's work in space science and technology.

French space chief argues strongly that Europe should promote its thrust into space because of the strategic and commercial advantages rather than because doing things in space simply appears exciting.

Neither should people regard funding space technology as a way to commercial spin-offs, such as non-stick frying pans or life-support systems for hospital patients. "By doing jobs in space, we can learn how to do some things on the ground," says Mr d'Allest.

"But this is not enough to justify going there in the first place."

Mr d'Allest's pivotal position in Western Europe's space affairs results not only from his long experience—he has worked at Cnes for 20 years, the last four of them at the top—but also from the fact that France is easily the continent's biggest spender in space science and technology.

The country's space budget, which this year (1986) comes to FFr 5,800m (£623m), accounts for roughly half Western Europe's total spending in this area. About 40 per cent of the French money goes on pro-



Mr d'Allest: applications of space are expanding

grammes co-ordinated by ESA—which accounts for a little more than half the continent's total space spending and within which France is the biggest paymaster, with West Germany a close second—while the rest of the cash is spent mainly within Cnes.

Although ESA has a slightly bigger budget than Cnes, the French agency, with 2,100 staff as opposed to the 1,400 at ESA, is Western Europe's biggest space body.

France has played the leading role in the most visible Euro-

pean space programme, the development of the Ariane satellite launcher. Although this is officially an ESA project, France has put up about 60 per cent of the development costs.

Given the dominant Gallic influence in European extraterrestrial activities, it is no surprise that the main offices of ESA are only a short taxi drive away from the two most resplendent marble-clad buildings in the centre of Paris.

Indeed, Mr d'Allest and other French space officials sometimes display mild annoyance that the official language of ESA is not French but English. There is also an unwritten rule that the head of ESA should be other than French. The present incumbent is a German space scientist, Professor Helmar Luetz.

Within ESA, France pushed the programme down the road which started in 1973, on the basis that Europe had to acquire its own capability to launch satellites without relying on rockets with West Germany—a close second—while the rest of the cash is spent mainly within Cnes.

Although Mr d'Allest supports the ESA policy of general co-operation with the US—one manifestation of this is that the Europeans are due to join a US plan to build a manned space station in the 1990s—he thinks that Europe should have a long-term aim of independence

in space. Hence the drive to build Europe's own manned space transporter in the shape of Hermes, a reusable vehicle like a miniature version of the US space shuttle, that is due to be lifted into space on top of an Ariane rocket. A more powerful version of today's Ariane, France intends to put up about 40 per cent of the £2bn to £3bn that Hermes is expected to cost.

The French view is that Hermes should carry only people, with the job of launching satellites left to unmanned Arianes.

The Challenger disaster has prompted a rethink of the Ariane programme. Mr d'Allest thinks several consequences for Europe. First, it justifies the French view that different space vehicles should be treated as equal partners in joint projects, over the space station for example.

According to Mr d'Allest, there is still some way to go in finalising the discussions over the space station—Europe's part in this is intended to be a \$2bn space laboratory called Columbus—but he expects agreement in principle to be worked out between ESA and Nasa over the next few months.

For Mr d'Allest, the development of Ariane-5, Hermes and Columbus should give Europe experience in building and operating manned space systems over which it has total control. The three programmes add up to the first step towards autonomy," he says.

The most immediate result of the Challenger disaster has been to ground the remaining

Bonn sees US pressure for reflation easing

BY DAVID MARCH IN BONN

AMID a tide of forecasts from West Germany that its massive current account surplus will remain in decline next year, a Christmas hullabaloo has interrupted the long-running skirmishing between Bonn and Washington over economic policy.

Mr Martin Bangemann, the Minister, claimed yesterday that West Germany's efforts to achieve growth through domestic demand rather than exports were now "better understood".

Government officials note a significant ebbing of US criticism of West Germany's policies on growth in recent months. They say that Mr Gerhard Stoltenberg, the Finance Minister, came under no special pressure to relate at his meeting in Kiel at the weekend with Mr Alan Auerback, US Treasury Secretary.

Confidence in Bonn that previous scathing criticism from Washington will not be repeated has risen in spite of a downgrading of West Germany's own economic growth hopes for 1987.

Bonn's council of independent economic advisers last month forecast only 2 per cent average growth for 1987, in a prediction that took some government officials by surprise.

Officials now say that the Government's annual economic report, to be finalised next month, will probably project growth of around 2.5 per cent rather than the 3 per cent which had been confidently predicted up to now.

The optimistic Mr Bangemann, in remarks on Monday, said expansion could be between 2.5 and 3 per cent next year.

Senior officials from the Bundesbank believe international irritation over West Germany's economic performance could be dampened by a steady decline in its current account surplus starting next year. The Bundesbank believes the surplus, likely to total about DM 75bn (£26bn) this year, could fall by DM 10bn to DM 20bn in 1987 as a result of only modest export growth and burgeoning imports.

They also see the danger, however, that the dollar's decline could continue next year, putting renewed pressure on West German exports. This risk has been heightened, the Bundesbank believes, by the doubts over the political effectiveness of the US Administration which have come to the surface after the Iranian and Nicaraguan arms affair.

The present optimistic mood in Bonn is clearly influenced by the closeness of the January 25



Mr Bangemann: better understood

the country's gross national product of 3 per cent. It reckons the current account surplus will decline to DM 60bn next year from DM 75bn in 1986.

In his remarks yesterday, Mr Bangemann pressed home calls for the US to take corrective measures on its own problems.

Noting that the US current account deficit was likely to continue extremely high at an estimated \$140bn next year, he said the US had to master a "structural change" in its economy.

West German belief that US companies are still not competitive enough to boost market share abroad—in spite of the sharp dollar devaluation over the past year—has been buttressed by latest bilateral trade statistics.

During the first 10 months of the year, West German exports to the US fell by only 0.2 per cent while imports from the US were cut by 18.9 per cent. This resulted in a rise in the West German surplus with the US to DM 23.8bn in the first ten months from DM 22.2bn in the whole of 1985 in spite of the strong appreciation of the D-mark during this period.

Spanish unemployed at record

By Tom Burns in Madrid

THE NUMBER of jobless Spaniards registered at unemployment agencies climbed to a record 2,867,033 in November, 57,000 more than the previous high set at the end of January according to figures released by the Ministry of Labour.

The figure, which represents 20.77 per cent of the active working population, contrasted, however, with data indicating that an increasing number of Spaniards are finding employ-

ment, although the official employment figures reflected greater optimism about job opportunities.

Mr Carlos Solchaga, the Economy Minister, claimed at a news conference that the jobless statistics in reality underlined a buoyant economy because the numbers registered at the official employment offices reflected greater optimism about job opportunities.

He has consistently claimed that less than 2m people are in fact jobless and that the real unemployment figure stands at around 15 per cent of the working population.

The November total came after a monthly rise of 20,000 registered as unemployed. This was the third successive monthly rise and was the largest increase since November, 1985. For six months this year, between February and August, there were only numbers registering as jobless were falling and the trend was continuing in the summer that Spain's unemployment had levelled out.

A statement issued by the Labour Ministry blamed the steep climb that commenced in September on the end of seasonal employment in the tourism sector and on the entry into the labour market of first job seekers.

Barcelona blasts aimed at French

By David White in Barcelona

TWENTY-EIGHT people were injured, four of them seriously, when two bombs exploded shortly after midnight yesterday at the premises of French companies in the centre of Barcelona. The second bomb started a fire and residents had to be evacuated. Police named the Basque separatist organisation ETA.

Mr Jordi Pujol, head of the Catalan regional government, said that ETA had chosen Barcelona as a new centre for its bombing campaign, since it was an easy place for terrorists to hide.

The Spanish authorities had been awaiting a resurgence of ETA actions as has been customary at the end of the year. The bombs, which went off at the Barcelona offices of the Pernod-Ricard drinks group and at a showroom of the Roche-Bobois furniture company, where part of a series of attacks against French interests apparently with the help of commanding Paris to call off its policy of handing terrorist suspects over to Spain.

A court in Montpellier, south-west France, yesterday recommended the extradition of an alleged ETA member, Jesus Jimenez Zurbano. Four others are already awaiting extradition by the French government.

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EUROPEAN NEWS

Parliament in Norway passes budget

By KEVIN DONE, NORIC CORRESPONDENT IN STOCKHOLM

NORWAY'S minority Labour Government yesterday finally won parliamentary support for its 1987 budget, bringing to an end several months of intricate political wrangling.

The Bank of Norway, immediately took advantage of the calmer atmosphere in financial markets and cautiously lowered its key short-term interest rate by half a percentage point to 15.5 per cent.

The central bank had been forced to raise the interest rate for lending to the banks from 14 to 15 per cent at the beginning of December in an attempt to halt a growing crisis of confidence in the krone.

The Norwegian economy has plunged into its most serious crisis in many years following an uncontrolled rise in private consumption and the precipitous fall in the price of oil, the country's most important export commodity.

The currency has faced several weeks of heavy speculation this year and foreign exchange markets have remained sceptical about its prospects despite the 12 per cent devaluation implemented in May.

The final passage of the austerity budget for next year

Oslo to go ahead with flag of convenience

By Our Oslo Correspondent

THE NORWEGIAN Government has confirmed that it plans to establish an offshore shipping register offering reduced costs to shipowners.

Mr Kurt Mosset, Minister of Trade and Shipping, said it would be open to both foreign and Norwegian owners, but overseas companies would be required to operate through Norwegian subsidiaries.

"There must be a real management and operation organisation, not only a mail box company," he said.

A new paper will be put before Parliament in the spring, and the Government hopes the register will begin operating next summer.

Details have not yet been released, but the Government is expected to abolish the legal requirement that two-thirds of the crew of a ship be Norwegian.

It is also considering relaxing taxes on shipping companies using the register, though probably not enough to compete directly with major international registers such as Liberia and Panama.

The Norwegian international register would probably operate alongside the existing register, which would remain open for vessels operating in the coastal and offshore sectors.

An earlier plan to base the international register in the Svalbard Islands appears to have dropped.

Mr Mosset said the proposals were intended as "a signal about how the Government foresees the future operational conditions for Norwegian shipping."

Confirmation of the Government's proposals follows moves by several Norwegian shipowners to operate under international registers.

The Norwegian register lost a net 82 ships in the first 10 months of this year, and a further 60 vessels are currently in the process of transferring to international registration.

According to Government figures, the Norwegian-registered, foreign-going fleet is expected to total only 9m tonnes deadweight by the end of this year, a reduction of 30 per cent since 1977.

Major shipowners who have announced transfers to international registers in recent months include Berresen,

Leif Hovda, and Kloster Cruises, the world's biggest cruise ship operator.

Interest rates adjusted by French central bank

By GEORGE GRAHAM IN PARIS

THE BANK of France restored its interest rates to calm after a week of upheaval in the Paris money markets.

The intervention rates, which marks the lower end of the money market range, was raised by 0.25 percentage points to 7.25 per cent, while the upper marker, to seven day repurchase rate, was lowered by the same amount to 7.75 per cent.

The French authorities were forced to raise the seven-day rate sharply last week when student demonstrations in Paris combined with an increase in West German interest rates put severe pressure on the French franc in the foreign exchange markets. Day-to-day rates rose as high as 9 per cent.

The French Finance Ministry put much of the blame for the rise in the Bundesbank's decision to raise its repurchase rate, and Mr Edouard Balladur, the

Finance Minister, expressed his irritation last week.

Yesterday's moves narrow the interest rate bracket to 0.5 per cent point once again, but at a slightly higher level than last week.

Officials explained that the French banking system's demand for liquidity is currently high as banks are building their reserves in anticipation of the year-end. They expected that it would be possible to reduce rates again to their earlier level of 7.75 per cent early in the new year.

The Bank of France's two interest rates now play a greater role in monetary policy, since the Government has moved towards a system of monetary control through interest rates rather than through quantitative credit controls.

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Shipping ministers also agreed in future to impose anti-dumping duties against third country shippers which use unfair pricing.

In a related move, member states agreed on a code for taking action against third countries which try to restrict EEC operators' access to ocean cargoes in attempts to safeguard their own fleets. Such action would range from diplomatic representations to the governments concerned, to the imposition of special permits, taxes or duties.

Earlier, the transport ministers agreed on new Community quotas for road haulage operators, increasing by an average 15 per cent the number of permits available in each member state for their own transport companies to operate freely across EEC frontiers, adds Quentin Peal.

They agreed that they would decide at their next meeting in March on a proposal for an average 40 per cent per annum increase in such quotas in the future as a move towards a completely free road haulage market by 1992.

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In a related move, member states agreed on a code for taking action

EEC to scrap shipping barriers

By WILLIAM DAWKINS IN BRUSSELS

THE EEC's 12 member states agreed last night on a far-reaching package of measures to dismantle barriers to free trade in shipping within the Community and non-member countries.

However, transport ministers meeting in Brussels looked as if they would fail to sink their differences on a proposal to scrap the right of a member state to restrict domestic cargoes carried between its own ports national carriers - known as cabotage.

British opposition to cabotage failed to persuade France, Italy and Greece to lift their resistance to a move which they fear could disrupt the national fleets.

But southern member states, which have taken the worst of the diminution in the size of EEC's merchant fleet, did lift their opposition to three liberalisation measures.

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On January 23, 1987, the Notes will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Notes will be paid, upon presentation and surrender thereof with all unmatured coupons apertaining thereto at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, NY 10015 or (b) at the main offices of any of the following: Morgan Guaranty Trust Company of New York in Brussels, Hill Samuel Group PLC in London, Krebsbank S.A., Luxembourg, Deutsche Bank Aktiengesellschaft in Frankfurt am Main, Swiss Bank Corporation in Basle, and Deutsche Bank Aktiengesellschaft in Frankfurt am Main.

Claims falling due in January 1987 are due on January 23, 1987 at the rate of \$34.82 and should be detached and collected in the usual manner. On and after January 23, 1987 interest shall cease to accrue on the Notes.

Payments at the office of any Paying Agent outside of the United States will be made by dollar check drawn on or by transfer to a dollar account maintained by the payee with a bank in New York City. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service ("IRS") and to backup withholding at a rate of 20% if payee not recognized as exempt recipients fail to provide the Paying Agent with an executed IRS Form W-8 certificate unless otherwise required by law. Persons failing to do so will be subject to a minimum tax of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

HILL SAMUEL GROUP PLC
By: MORGAN GUARANTY TRUST COMPANY
OF NEW YORK. Principal Paying Agent

Dated: December 17, 1986

against third countries which try to restrict EEC operators' access to ocean cargoes in attempts to safeguard their own fleets. Such action would range from diplomatic representations to the governments concerned, to the imposition of special permits, taxes or duties.

Earlier, the transport ministers agreed on new Community quotas for road haulage operators, increasing by an average 15 per cent the number of permits available in each member state for their own transport companies to operate freely across EEC frontiers, adds Quentin Peal.

They agreed that they would decide at their next meeting in March on a proposal for an average 40 per cent per annum increase in such quotas in the future as a move towards a completely free road haulage market by 1992.

Shipping ministers also agreed in future to impose anti-dumping duties against third country shippers which use unfair pricing.

In a related move, member states agreed on a code for taking action

Unilever-France chief to head Patronat

BY PAUL BETTS IN PARIS

THE HEAD of Unilever-France, Mr Francois Perigot was elected president of the French employers' confederation, the Patronat, yesterday.

He had already been picked by the Patronat's executive council as its preferred candidate. However, he was challenged for the presidency right up to the end by Mr Yvon Chotard, a former vice president of the Patronat who had

been responsible for the organisation's labour relations since 1972.

However, Mr Perigot won with 71.08 per cent of the votes at yesterday's general assembly.

He was also the favoured candidate of Mr Yvon Gattaz, the retiring chairman who defeated Mr Chotard in the previous elections five years ago.

The election of an executive reflects an

greater opening to internationalisation in the Patronat and a change in the composition of the board.

Mr Perigot, who had been an advocate of French businesses adopting a more European or global approach.

He was tipped at one stage to be the next Patronat president but he indicated early in the race that he was not standing.

Mr Perigot yesterday said the

opportunity offered by the liberal free market opening in France.

Another priority will be to rebuild the unity of the Patronat after the internal division caused by the feud between Mr Gattaz and Mr Chotard. Mr Perigot will have to use all his diplomatic skills to re-establish a strong internal consensus in the organisation.

Mr Perigot's task was not to waste

the opportunity offered by the liberal free market opening in France.

The new first secretary for Kazakhstan is Mr Din-mukhammad Kunayev, leader of the Communist Party in Kazakhstan and one of the few senior Soviet leaders surviving from Brezhnev's era. Mr Kunayev (74) remains a nominal member of the national politburo, but is likely to lose that position before long.

The retirement of Mr Kunayev, who has been a politburo member since 1966, has long been expected following Mr Gorbachev's

moves over the past 18 months to appoint younger members.

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The five republics of Soviet Central Asia have seen the most extensive purges of senior party and government officials since the death of President Leonid Brezhnev in 1982. The dismissals have been accompanied by accusations of corruption and falsification of economic results.

Mr Kobilov, as well as reasserting central control over the republics, is also pushing for greater autonomy and embarking on a programme for non-existent production.

Before the dismissal of Mr Kunayev yesterday, many senior party leaders appointed by him had been removed.

Although Russians are the

largest single ethnic group in Kazakhstan, the appointment of Mr Kobilov has caused some

resentment, as well as reassessing central control over the republics.

Mr Gorbachev is eager to obtain a better return on the heavy investment made in Central Asia over 30 years.

Kazakhstan has been particularly favoured because of the development of its virgin lands in the 1950s, and because Mr Kunayev was always a loyal supporter of Mr Brezhnev.

Member of Brezhnev old guard loses post

BY PATRICK COCKBURN IN MOSCOW

MR MIKHAIL GORBACHEV

YESTERDAY dismissed Mr Din-mukhammad Kunayev, leader of the Communist Party in Kazakhstan and one of the few senior Soviet leaders surviving from Brezhnev's era. Mr Kunayev (74) remains a nominal member of the national politburo, but is likely to lose that position before long.

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THE SOVIET UNION yesterday repeated its offer to declare a moratorium on the production of chemical weapons if the US gave up its plan to renew by the end of 1989.

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OVERSEAS NEWS

US 'disturbed' by South African raids says envoy

A SENIOR US State Department official said yesterday that the US was "deeply disturbed" by South Africa's threats and cross-border raids against its black-ruled neighbours, AP reports from Gabon.

Mr Michael Armacost, Under-Secretary of State for Political Affairs, spoke to reporters following a meeting with President Quett Ma- sise of Botswana and Mr G. K. Chipe, Foreign Minister.

Mr Armacost flew to Gabon yesterday from Zimbabwe. He also plans to visit Mozambique, Malawi and Zambia. In Zambia, he intends to confer with officials of the African National Congress - the main guerrilla group seeking to topple South Africa's white rulers.

Asked why his itinerary did not include South Africa, Mr Armacost replied: "The time isn't right for discussions at this moment."

"We are deeply disturbed by the recent South African cross-border raid into Swaziland and South Africa threatens against Botswana and other neighbours."

He was referring to raids into Swaziland last week, apparently aimed at suspected ANC supporters.

Zimbabwe business confidence declines

BY TONY HAWKINS IN HARARE

BUSINESS confidence in Zimbabwe industry has declined steeply in the past 18 months mainly because of the foreign currency situation.

This is the chief conclusion to emerge from the University of Zimbabwe's latest business opinion questionnaire to which 131 industrialists submitted replies.

Nearly half the respondents said they were more pessimistic than six months previously - the highest such reading in three years - while the proportion of respondents describing themselves as more optimistic fell from 65 per cent 18 months ago to only 12 per cent.

The overriding conclusion is that the manufacturing sector is more seriously constrained than previously by supply-side shortages of imported inputs and raw materials while domestic demand remains relatively strong," says the survey.

The clear implication, it warns, is

that shortages will continue to intensify while demand pressures push up prices. The worsening shortages are underlined, it says, by the Government's recent decision to impose anti-hoarding measures.

A bright spot in the survey is its finding that more industrialists (56 per cent) have plans to invest in fixed assets next year than at any time for five years.

However, the report says it is difficult to reconcile this with the gloomy response on employment. Only 3 per cent of the replies indicate intentions to increase employment while more than 14 per cent say they plan to lay off labour next year.

The implication, says the survey, is that the bulk of the planned investment is either capital-intensive in nature or for replacement rather than expansion purposes.

Judge attacks Britain over Armstrong's evidence

THE BRITISH Government, already criticised several times by the judge hearing the MI5 spy memoirs case in Sydney, was strongly attacked again yesterday for putting up Sir Robert Armstrong, the Cabinet Secretary, as its chief witness.

Mr Justice Philip Powell of the New South Wales Supreme Court complained bitterly that Sir Robert did not have "the capacity to give good, hard and usable evidence."

Twice he blamed "those who put him up," and twice he went on to say that "if that is the way the British Government wants to run things, so be it."

The judge, who on Monday made similar complaints about the evidence of Sir Robert's Australian counterpart, was hearing final UK submissions on its bid to suppress the controversial memoirs of former MI5 officer Peter Wright.

His criticisms were among the strongest he has made in

more than four weeks of proceedings, and coincidentally followed a sustained attack on Sir Robert from British MP Dale Campbell-Savours in the House of Commons on Monday.

Mr Campbell-Savours accused Sir Robert of lying to the court, an allegation not echoed yesterday by Mr Justice Powell.

The judge's complaint was that Sir Robert had plainly been nominated as a witness who would not admit too much when cross-examined.

According to Mr Powell, Sir Robert's evidence suggested he was not deeply involved in the process which ultimately led to the key decision not to restrain publication of Their Trade is

Treachery by Chapman Pincher. This book, published in March 1981, first revealed that former MI5 director-General Sir Roger Hollis had been investigated as a possible double agent working for the Soviet Union.

The decision is important to Mr Wright's defence because he says the Government in effect authorised the book and so cannot stop him publishing the same material in his memoirs.

On Sir Robert and spy matters, Mr Justice Powell said yesterday the British top civil servant was an official adviser on security affairs, but that did not make him an expert. The operational adviser, he said, was "undoubtedly the DC."

The judge, complaining that he had been "placed in a most difficult situation," said he could not accept what Sir

Robert had stated in court concerning the Government's decision not to stop publication of the Pincher book.

When Mr Theo Simos, QC for the UK Government, responded that Sir Robert had given the reasons the judge replied deliberately: "He was told reasons, and that is heard say."

The judge added: "He hasn't told me what happened at the time. I am faced with a series of facts which to me as a lawyer is just incomprehensible, and I'm not provided with an answer I can accept. That's not Sir Robert's fault. It's the fault of those who put him up."

He said there were several occasions Mr Powell reiterated his view that the British Government had wanted to stop publication of the Pincher book, it could have done so with ease without disclosing sensitive information to the British courts.

At another point, he said he could not accept the British contention that the information in Mr Wright's memoirs should only be disclosed to the authorities and not to the public.

The British Government, he said, had admitted for this case that the facts in Mr Wright's memoirs were true. If Soviet penetration was therefore strong and continuing, it was no answer to say that the Australian Government should be told.

"The public interest is to be told there's a bunch of bungling idiots in Canberra and Australians must know," he declared.

In other exchanges, the judge began on Monday, continued for the whole day yesterday and is yet to be completed. This means final submissions for the defence will only begin today. As a result the target of completing hearings by Friday, though still in place, is starting to look threatened.

Mr Simos' presentation, which

as in all equity cases, to concentrate on the conscience and conduct of the wrongdoer.

Neither the public interest nor the fact that he disagreed with others allowed Mr Wright to commit breaches of confidence, even if the information had already been published, Mr Simos said.

As for Mr Wright's suggestion that there was a conspiracy in the publication of the Pincher book, Mr Simos said there was not "one shred of evidence to support this contention."

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Israel and Jordan in W Bank link

By Andrew Whitley in Jerusalem

FRESH indications of growing practical co-operation between Israel and Jordan - still technically at war - over the Israeli occupied West Bank region have come thick and fast in recent days.

The latest developments follow the disclosure that officials from the two countries have secretly been holding regular meetings in recent months.

Among recent examples of this unspoken co-operation have been:

- Tacit permission by the Israeli authorities to a dissident Palestine Liberation Organisation leader backed by Jordan to open an office in the West Bank;

- The deportation order on a leading Palestinian newspaper editor accused of "incitement" by the Israeli Supreme Court against the order - regarded as a test case which could open the door to other deportations - began yesterday;

- Approaches by three foreign banks - one Jordanian, one Egyptian and one British-owned - to the Israeli authorities to re-open closed branches in the West Bank. Prior approval is understood to have been received from the Jordanians.

JERUSALEM has been swathed in fog of late, as the winter chill creeps in. Fog also appears to have become a state of mind lately for the disparate coalition government, headed since October by Mr Yitzhak Shamir of the Likud.

The confusion and turmoil which the premature release of a radical package of economic reforms has generated is an apt case in point. On the face of it, these proposals represent the most far-reaching attempt yet to reform Israel's underlying Socialist tenets. Changes in the tax system and the capital markets would, the Finance Ministry hopes, release the private sector from its bondage, heralding an era of growth and prosperity. But the lack of serious political groundwork undertaken before the package was officially launched last week must call into question the degree of genuine commitment its parents have towards their offspring.

Persuaded by his advisers of the electoral advantages to be gained by pursuing a bold economic strategy, the usually cautious Mr Shamir must today be wishing he had never agreed to a policy which in retrospect may seem rash.

The latest denunciations of the programme's contents have come from Mr David Levy, Likud's populist deputy prime minister, and from Mr Yitzhak

HIGHLIGHTS of the Israeli Government's proposed 16-point economic reforms package:

Reduction of the top rate of personnel taxation from 65 to 45 per cent, combined with a raising of the tax threshold to shkels 300 (£380) a month.

Simplification of the tax system, through abolition of a corporate tax exemptions;

Opening up in stages of the domestic capital market, at present monopolised by the state. First modest step already taken;

Introduction of user charges for social welfare services on the lines of recent changes in Britain's National Health Service;

Peretz, the ultra-orthodox Shas party leader. The question that now remains is what can be salvaged from the mess.

What motivated Mr Shamir, who has never professed any knowledge of, or interest in economic matters, to endorse a programme whose inspiration comes from Washington and whose contents were then fleshed out by the Bank of Israel and the Treasury - is clear enough.

It was the desire to escape from the shadow of the notable achievements of Mr Peres, his

A cut in the state budget for 1987-88 of Shekels 500m, with the axe falling heaviest on education, health and defence;

Relaxation of foreign exchange controls;

Speed-up of the privatisation of a list of state-owned companies, through the establishment of a new independent body charged with carrying out this task;

Further cuts in state subsidies on basic foodstuffs and public transportation;

Reductions in import duties within parts of the Government that the gains of July 1985 were being frittered away by

inflation.

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agency stabilisation programme launched by Mr Peres in July 1985, and will be introduced in two stages, on January 1 and April 1, to coincide with the next budget.

Building on the unaccustomed price and exchange rate stability the country has recently enjoyed, the aim is to implement a series of structural reforms that the US Government and, in particular, Secretary of State Mr George Shultz, has long been pressing Israel to carry out.

Beyond cutting public expenditure, a renewed attempt will be made to sell off miscellaneous state-owned companies, headed by the leading domestic oil company, PAZ. Despite much lip-service to this cause from both Mr Shamir and Mr Peres, nothing has been achieved in this respect so far in the face of entrenched bureaucratic opposition.

The Treasury is also anxious to release more long-term funds for private investment from the domestic capital markets and has thus embarked on a gradual process of weaning the state off this ready source of finance.

But the real revolutions come in the purposed to slash top levels of personal taxation and introduce charges for social services. Some of these may still go through, but the opposition from the Histadrut, the giant labour federation, and from the Labour Alignment, its political affiliate, will be fierce.

Abu Dhabi re-thinks oil defence policies

BY ANGELA DIXON IN DUBAI

ABU DHABI is re-thinking its policy of defending its oil installations in the wake of an attack on an offshore oilfield in which at least 10 men died and many others were injured.

Secret discussions have been held with the Americans to explore the possibility of providing defence equipment. The Soviet Union, which opened an embassy in Abu Dhabi this year, also expressed a willingness to consider any approaches.

Scanning equipment lent by the British Government for the security arrangements at November's Arab Gulf Cooperation Council (AGCC) summit, still rings the island, and it is possible that it will now remain there on a more long-term basis.

Radar and telecommunications equipment up to a possible value of \$700m (£496m) is being discussed. There may be a further package which would involve armaments.

Abu Dhabi's non-combatant status in the Gulf War received a severe jolt last month when an installation with five wellheads on the Abu al-Bukhoosh field was attacked by Phantom jets - known to be used by the Iranian airforce.

According to local press reports, only one wellhead was put out of action, but several lives were lost, and the psychological effect on Abu Dhabi was considerable. There was apparently some concern that existing defences had been taken by surprise.

The seriousness with which the incident is viewed was evidenced by the fact that a meeting of the Federal Cabinet was called to consider the matter. Neither Iraq nor Iran have claimed responsibility for the attack, but industry and diplomats have little doubt that Iranian planes carried out the raid.

Unlike many Abu Dhabi fields, the Abu al-Bukhoosh field has

no government stake. It is an old-style concession which is 51 per cent owned by the French concern, Total Abu al-Bukhoosh, a subsidiary of CFP Total.

The remainder is owned mainly by Canadian and US interests. The raid is thus not interpreted in Dubai as a direct attack on Abu Dhabi.

The field straddles the border between Abu Dhabi and Iran, where it is known as the Sasan field. Because of the pressure in the structure, it appears that production on the Abu Dhabi side significantly reduces that on the Sasan field. At the time of the attack, Abu al-Bukhoosh was producing about 57,000 barrels a day.

Iraq has offered to repair the damage, but before they resume operations on the field, the concessionaires have requested undertakings that further attacks will be ruled out.

The most likely solution at this stage is seen to be some sort of production-sharing arrangement, which would allow Iran a larger share of the oil than it has been receiving.

A precedent for production-sharing between Iran and the Emirates already exists, on the Mubarak field in Sharjah. This arrangement has been successfully operating for some 15 years.

In the Gulf conflict, the United Arab Emirates has maintained a largely neutral stance, and both Iraq and Iran have diplomatic representation there.

Although Abu Dhabi has been known in the past to have made some payments to Iraq, its assistance never approached the extent of that proffered by its neighbour, Saudi Arabia.

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5½% Convertible Bonds Due 1996

NOTICE OF FREE DISTRIBUTION OF SHARES

AND ADJUSTMENT OF CONVERSION PRICE

Pursuant to Clause 7 (B) of the Trust Deed dated December 17, 1981 under which the above described Bonds were issued, you are hereby notified that a free distribution of shares in our Company shall commence as of December 31, 1986.

As a result of this distribution, the Conversion Price at which shares will be issuable upon conversion of said Bonds will be adjusted to \$0.70 Japanese Yen effective as of January 1, 1987 (Japan Time).

RENOWN INCORPORATED

Dated: December 17, 1986

Manila accuses guerrillas of violating ceasefire

BY RICHARD GOURLAY IN MANILA

THE PHILIPPINES yesterday accused Communist rebels who marched through a village brandishing their firearms of violating a temporary ceasefire for the second time in six days.

Mr Rafael Ito, Defence Minister, protested under the rules of the newly-established national ceasefire committee after some 40 armed New People's Army (NPA) guerrillas held a meeting under

a rebel flag in a village about 50 miles north of Manila.

The ceasefire committee is due to publish guidelines on how to implement the truce today, a week after the 60-day ceasefire came into effect.

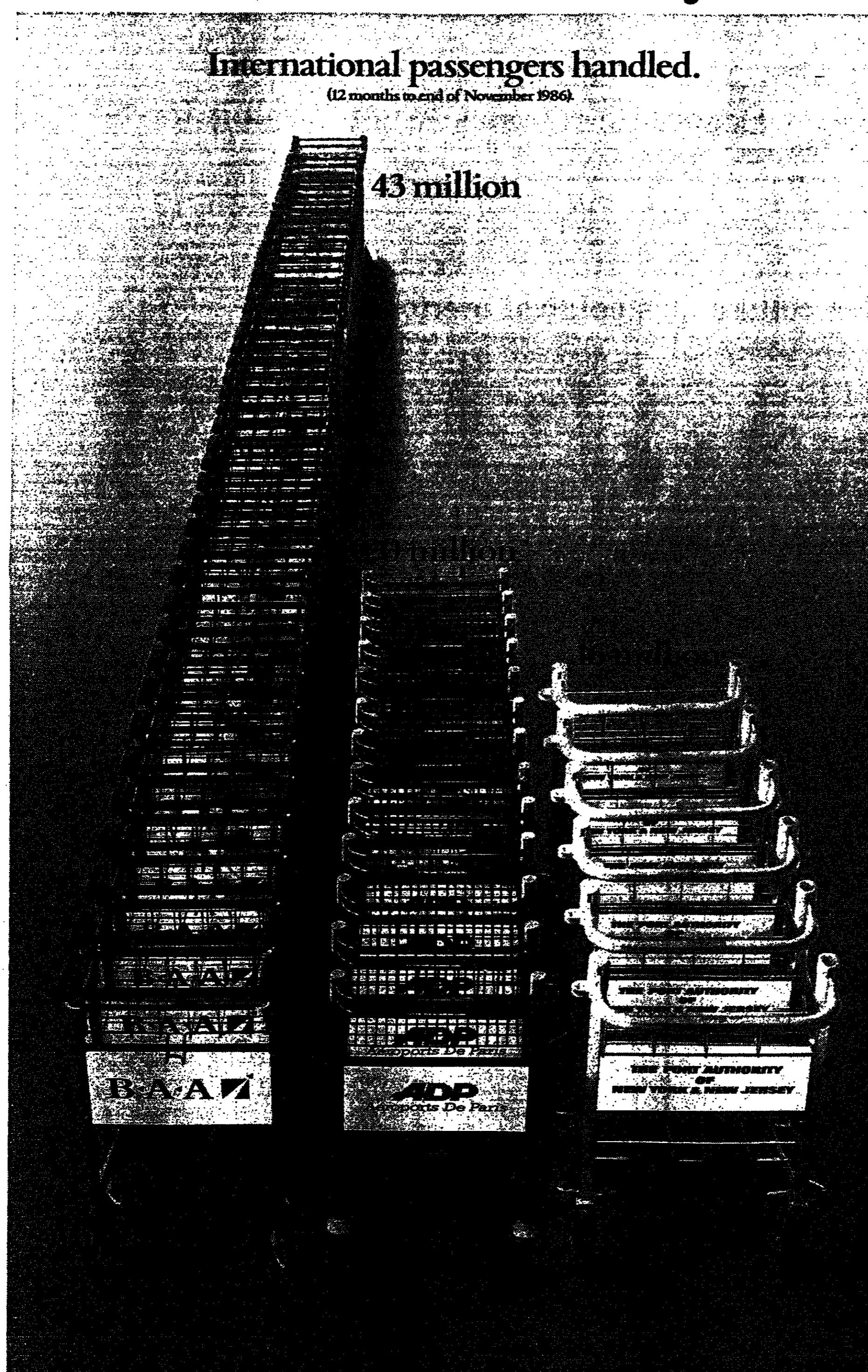
However, its members made up of military rebels and civilians, have so far failed to agree where the country's estimated 23,000 rebels are allowed to carry their guns.

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OVERSEAS NEWS

Robert Thompson in Peking reports on a new challenge to China's pragmatic leadership from the country's students

Call for democracy poses dilemma for Deng

STUDENTS in two major Chinese university cities last week adopted the traditional Western method of student protest and took to the streets to demand democracy as the political price for the Government's reforms in other areas of life in China.

Although wall posters supporting the students at Peking University were quickly torn down at the weekend, the movement received surprising semi-official endorsement this week when the People's Daily, the official Communist Party newspaper, said universal suffrage, democracy and freedom are concepts that reflect human needs and should not necessarily be considered bourgeois.

The newspaper commentary quoted paramount leader Deng Xiaoping as saying that scientific knowledge and management methods from other countries do not have "class characteristics."

"Some of the institutions and concepts formed under bourgeois rule were of course needed by the bourgeoisie but also reflected what humans at that time needed in order to handle relationships between people," the People's Daily said. "The system of universal suffrage is one example."

China is officially in the midst of the "four modernisations" - the development of agriculture, industry, science and defence. But the large protest marches highlighted the push for what is known as the "fifth modernisation" - democracy - to the embarrassment of Peking's powerbrokers.

The rare marches by several

unexpected public signs of ideological polarisation surfaced in China recently with calls for a return to the ethos of the Cultural Revolution in the arts on the one hand and student demonstrations demanding political freedoms and democracy on the other. This poses a di-

lemma for the reformist leadership under Deng Xiaoping. It cannot complete its economic reforms without some reform of political structures, but it cannot move too quickly because of the residual pockets of support for the old ideas, often at senior levels within the party



Posters on the Peking University campus call for reform of the Chinese press and democracy for rural areas

thousand students in Hefei, the capital of the relatively backward province of Anhui in the east, and Wuhan, capital of the central province of Hubei, showed that liberal ideas have entered the "open door" and raised the political consciousness of better-educated Chinese. The pro-

tests have also helped create a setting for increased ideological conflict in Peking.

The marches were notable for the bravery of the students, who realise that they are jeopardising career prospects by attacking a Communist Government which may have some

liberal tendencies but which also has a grand plan that calls for slow and steady development and makes no room for such protests.

Students carried banners bearing slogans such as "we demand democracy and no democracy, no modernisation" in a campaign to change

selection procedures for student candidates for the local People's Congress, which is something like a city council. The students want to elect their own candidates instead of having the candidates chosen for them by university authorities.

The protests, one on December 3

and another four days later, were peaceful, and police helped by directing traffic away from the marchers. However, one report suggested that windows had been broken in the grounds of the university.

Spontaneous calls for democracy have been rare since the crushing of the "Peking Spring" in 1978-79, when a "democracy wall" was covered with posters calling for political freedom and the like and when many presumed that such freedom of expression was to be allowed by Deng Xiaoping and his reformers.

The symbol of that spirit was an activist electrician, Wei Wengsheng, who was, coincidentally, born in Anhui and is now serving a 15-year jail sentence for treason for allegedly passing military secrets to a foreign correspondent. In reality, his activism was his crime. Ironically, "democracy wall" is now plastered with billboards advertising everything from electric fans to fridges.

Despite this week's comment by the People's Daily, leaders believe that China's pragmatic leadership may be embarrassed by the Anhui protests, which could be cited by more conservative leaders as good reasons to slow the movement towards a more open society and to put greater emphasis on the development of ideology.

The conservatives, or ideologues, consider that reform has gone too far, too fast, and they would no doubt see such protests as proof that the country has lost ideological direction and that the young need a high-protein diet of Marx, Lenin and Mao Tse-tung thought.

The protesters, one on December 3

India warns Tamil rebels against new Sri Lanka fighting

BY MERVYN DE SILVA IN COLOMBO

THE INDIAN Government has warned the Tamil Tigers, the most powerful of the Sri Lankan separatist rebel groups, against continuing the bloody fratricidal fighting in the island's north and east, which has already claimed over 70 lives in three days of pitched battles. The Tigers have clashed with the left wing EPLF, capturing 30 of its members in Jaffna, the northern stronghold, and forced 300 EPLF rebels to surrender.

The stern Indian warning came on the eve of the next round of talks in Colombo between President Jayewardene and Prime Minister Rajiv Gandhi's top two mediators in the island's ethnic conflict, Mr Navanetham, Minister of State for External Affairs, and Mr P. Chandrasekaran, the Internal Security Minister, who is a leading politician in the south Indian state of Tamil Nadu. The Tamil Nadu capital, Madras, is the home of over 100,000 refugees and the entire Sri Lankan Tamil leadership, both parliamentary and the guerrilla groups.

Mr V. Prabhakar, the leader of the Tigers who lives in Madras, enjoys the political patronage of the Tamil Nadu Chief Minister, Mr. G. Ramachandran, another key figure in the negotiations on the Indian side.

The Tigers, who demand recognition as "the sole representative of the Tamil people" decimated another rival group, Telos, killing 120 of its members including its leader, Sri Sabaratnam, earlier this year. Telos was accused of following "the Indian line."

The same charge has now been levelled against the EPFL. The military supremacy of the Tigers, already established in the north, will make Indian chances of successful mediation more difficult if the Tigers extend that supremacy to the eastern province. The EPFL is quite strong in this region.

The Tigers insist on a merger of the Tamil north and the Tamil areas of the east in the name of a "Tamil homeland." The other rebel groups would support the Indian compromise of "linkage" between the two non-contiguous areas, probably that some "roll back" effect to the strictly controlled ideology of the cultural revolution days was inevitable.

But the new flowers are blooming so rapidly with modern music, unorthodox painting and western themes involving sexuality, decadence and satire gaining in popularity that some "roll back" effect to the strictly controlled ideology of the cultural revolution days was inevitable.

President Jayewardene has offered to carve out the eastern province and grant an autonomous provincial council for each of the three

communities, the Tamils, the Muslims and the Sinhalese.

The situation in the intensely contested eastern province has been further complicated by recent Tamil-Muslim clashes that left 11

Tamil and eight Muslims dead. Today the Muslim District Minister of Kalmunai, the scene of the clashes, asked Mr Jayewardene to appoint an independent inquiry committee since he is not satisfied with the official version of "communal clashes."

A Muslim opposition MP told Parliament that the Tamil-Muslim clashes, unprecedented in Sri Lankan history, have been instigated by Israeli security advisers. The opposition leader, Mr Anura Bandaranaike, voicing the same opinion, threatened to "expel the Israelis when his freedom party (SLFP), which has ruled the island three times, assumes office again. Muslim organisations, who have the support of Arab and Islamic diplomatic missions here, have accused the Israelis of trying to convert the eastern province to a "little Lebanon."

The eastern province Muslims, who are Tamil-speaking, have now formed an independent "Muslim congress" while intelligence reports say that a new armed Muslim youth group calling itself "the Party of God" is also active. The Party of God, which was initially pro-Government, has now become autonomous and pro-Islamic.

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urns Tamil
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ka fighting
COLOMBO

The Tigers rebel group
to establish itself as a
separatist of Sri Lanka's
community on the eve of
talks, has inflicted heavy
losses on its mate that
form Colombo.

State-run radio said
people had been killed
in battles between the
Tigers and Tamil Eelam
People's Liberation Front in
eastern areas.

Residents said the
EPLF suffered heavy
fighting, which has now
ended. About 500 EPLF
men were captured or
killed in their camps, the
communities, the Tamils
and the Sinhalese.

The situation in the
contested eastern area
has further complicated
Tamil-Muslim clashes.
Khalid, the Muslim District
clashes, asked Mr Jayewardene
to appoint an independent
commission since he was
with the official version.

A Muslim opposition
MP, who has been
assassinated, has been
voiced, threatening to "rip
off" his鲜血 when his
freedom is secured.

Mr Jayewardene, who
has ruled the Sri
Lankan security chief
position leader, Mr Amal
Kanakarajah, voicing the
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Some 2,500 people were killed
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Thousands of people living around

the sprawling factory are still suffering from effects of the gas.

Judge G.S. Patel has set January 7 as the deadline for India's response to the Carbide statement.

Arguments in the case are scheduled to begin on January 12.

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to be heard in the US but New York District Court Judge John F. Keenan ruled last May that India was the proper forum.

Three months earlier, India had rejected Carbide's offer of a \$35m out-of-court settlement.

The Government contends that criminal negligence by Carbide's management had plant design and safety mechanisms led to the gas leak. It says Carbide must bear complete responsibility.

Carbide has charged before that

sabotage caused the gas leak, claiming at one point that it could have been the work of Sikh extre-

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WORLD TRADE NEWS

Toshiba-led group to build TV component plants in China

BY CARLA RAPORT IN TOKYO

A JAPANESE consortium, led by Toshiba, has won an order to build three television component plants in China, estimated to be worth between \$200m and \$300m.

The order, the largest manufacturing deal with a Japanese group to date, provides fresh evidence that China is starting to step up the pace of foreign plant purchases. These had fallen off markedly in 1986 because of the rapid decline in China's foreign reserves.

Only a few weeks ago, Matsushita Electric agreed to build a \$100m television components plant in Peking. Last week, Minotori said it would begin assembling cameras in Shanghai in a joint venture with the Shanghai Investment and Trust Corp and Shanghai General Camera Factory.

A Toshiba executive said yesterday: "The China market is gradually revitalising."

The new plants, located in Xianyang, Shanghai, and Nanjing, which make cathode-ray tubes for colour televisions. Their combined annual capacity will be nearly 5m units.

The Matsushita plant, to be

located in Peking, will produce 1.8m units a year by 1989.

China produces 5m colour televisions a year. Its output of cathode-ray tubes, however, is only 1.2m a year and the remaining units are imported.

The aim of the new projects is to replace imports with locally-produced goods and gradually build up capacity to finished products.

Toshiba's partners in the deal are Nipponmen and Mitsui Corporation, two major Japanese trading companies.

The deal was signed in Peking yesterday by the Japanese companies and representatives of China's Ministry of Electronics Industry and the National Technical Import Association.

Toshiba yesterday refused to put a value on the deal, but industry executives believe it is worth between \$200m and \$300m.

The Japanese are currently in talks on turning the Nanjing project into a joint-venture, but the other two are expected to be turnkey projects.

Toshiba said its consortium faced competition from Japanese, European and US companies.

John Brown wins China £45m turnkey contracts

BY NICK GARNETT

JOHN BROWN Engineering has secured turnkey contracts worth a total of £45m with China's Ministry of Petroleum to supply power generation equipment at three of the country's oilfield installations.

The contracts, won in the face of West German, French and Japanese opposition, involve John Brown, part of the UK Trafalgar House Group supplying gas turbines and general engineering work valued at about £15m. The turbines will be made at the company's Clydebank plant in Scotland.

The boilers will be supplied by Standard Fasel of the Netherlands, the steam turbines by Siemens of West Germany and most of the electronics by

Hawker Siddeley.

The 235 MW power generation equipment will be used to produce power for oil pumping machinery and for district power grids. Some of the steam will be used in local heating schemes.

John Brown was in competition with a number of companies including AEG of West Germany and Alsthom of France. Mr Alan Cormy, John Brown's managing director described it yesterday as "a very worthwhile piece of business."

Securing orders for gas turbines has become extremely competitive in a shrinking market. Five years ago 15,000 MW of gas turbines were ordered on the international market but in the past two years this has fallen by two-thirds.

Japanese in loan talks with Indonesia

By John Murray Brown in Jakarta

JAPAN'S Exim Bank is negotiating a new concessionary loan with Indonesia, according to officials in Jakarta.

The loan, believed to be as much as \$1bn (£699,300), is to cover the local costs of World Bank projects and would not be specifically tied to the purchase of goods and services from the lender country.

This would be the first time that Indonesia has been offered an "untied" soft loan.

Indonesia currently demands that soft loans be offered at 3% per cent repayable over 25 years with seven years grace.

This new "untied" soft loan comes in the wake of a dramatic reduction in Japan's private sector investments in Indonesia — from \$460m in 1983 to \$63m last year.

Indonesians say the loan is further evidence of Indonesia's key role as a supplier of Japan's raw materials, particularly oil and liquified natural gas. Of Japan's Exim Bank's total \$2bn exposure in Indonesia, 60 per cent is used for export credit finance for Indonesian commodity sales to Japan.

Indonesia is, in fact, calling on all countries to cover some part of the local costs of any soft loan projects. West Germany, which signed a DM 300m (£103.8m) mixed credit package, has said it will cover local costs "on a project-by-project basis."

50% investment rise foreseen

FOREIGN direct investment by leading Japanese manufacturing companies is likely to rise by 50 per cent this year, according to the Bank of Japan, Ian Redder reports from Tokyo.

This increase was attributed to the negative impact of the high yen on Japanese competitiveness and the desire of companies to reduce trade friction.

The central bank said that the total value of overseas investment planned by 386 leading manufacturers for the current financial year to March would reach \$2,980m, 50.2 per cent higher than in the previous fiscal year, and 21.2 per cent higher than the funding in the previous bank survey conducted in August.

The new contract is for the Syngas 2 and Västgas 1 projects which will eventually supply the southwest part of Sweden from Malmö to Gothenburg with natural gas. Most of the gas is used industrially.

The gas pipelines are expected to reach Gothenburg by 1990, and may then be extended to Stockholm by

Cairo and Moscow to boost trade

By Tony Walker in Cairo

Egypt AND the Soviet Union yesterday signed a protocol for 1987 which envisages two-way trade of \$533m, a 20 per cent increase on this year.

The increase coincides with a general improvement in relations between Cairo and Moscow. Several high-level Soviet officials have come to Egypt this year in an effort to refurbish links damaged during the rule of late President Anwar Sadat.

Egypt and the Soviet Union are still in dispute, however, over military debt. Soviet officials in Cairo were not available for comment on Mr Gorbachev's reported offer. Egypt, in any case, stopped making principal and interest payments to Soviets during the Sadat era.

Egypt exports textiles, food-stuffs and cotton to the Soviet Union. Imports include spare parts for Soviet machinery supplied during the 1950s and 1960s and coal.

President Hosni Mubarak said recently that the Soviets had proposed a six-year moratorium on debt payments and that Mr Mikhail Gorbachev, the Soviet leader, had also suggested waiving interest pay-

ments on the military debt.

Soviet officials in Cairo were not available for comment on Mr Gorbachev's reported offer.

Egypt, in any case, stopped making principal and interest payments to Soviets during the Sadat era.

Egypt exports textiles, food-stuffs and cotton to the Soviet Union. Imports include spare parts for Soviet machinery supplied during the 1950s and 1960s and coal.

International companies have been asked to submit detailed proposals for extensions to a plant to increase Egypt's bus and truck production.

Mr Ezzedine Halak, chairman of the el-Nasr Automotive Manu-

facturing Company (Nasco), said the deadline for final submission was February 20.

Nasco is expecting offers from West Germany's Maschinenfabrik Augsburg-Nürnberg and Magirus-Deutz, Renault of France, Volvo of Sweden, Iveco, Fiat of Italy, Steyr-Daimler-Puch of Austria.

Egypt wants to manufacture, with foreign assistance, 200 hp and 300 hp trucks and buses.

Nasco and Magirus-Deutz are at present producing 2,500 trucks and 900 buses, plus 1,200 engines each year. Mr Halak said Nasco wanted to produce 3,000 buses a year, starting in 1988, and to increase truck production.

Japan's car exports to EEC plunge

By Ian Rodger in Tokyo

JAPAN'S car exports to the European Community plunged last month, as self-imposed restraints finally began to bite.

The decline is the first since last autumn.

Toyota, the leading producer, said its exports to the EEC in November were 14,289 units, down 32.8 per cent from November 1985. Nissan's exports tumbled 53.9 per cent to 8,216 units and Mazda's 61.8 per cent to 9,729 units.

Japanese car exports to Europe have been rising sharply this year because Japanese producers shifted their sales efforts from the US to Europe.

The shift was partly because of renew growth in European economies and partly because the yen had not appreciated against European currencies as much as it had against the dollar.

European governments and the European Commission protested about the surge early this summer, after which Japanese car makers, under Ministry of International Trade and Industry guidance, apparently agreed to restrain exports to the EEC to 10 per cent above 1985 levels.

It has taken some time, though, for the restraint to appear. Customs cleared car exports to the EEC in October were up 46.6 per cent in dollar terms to \$383.8m.

Industry sources said exports to the EEC were likely to be depressed next month.

US-Brazil IT row discussed

The outcome of talks in Brussels last weekend aimed at defusing a long-running trade dispute over information technology between the US and Brazil will today be discussed by the US's Economic Policy Council, Ivo Daewen, reports from Rio de Janeiro.

Its conclusions will influence the recommendation of Mr Clayton Yeutter, the US Trade Representative, to President Reagan whether to take retaliatory measures against the Brazilian.

Washington has long criticised Brazil's informatics law as a restraint on trade. The US has demanded clarification of legislation and opportunities for US companies to take part in Brazil's \$2bn domestic market.

Sweden signs new gas contract with Denmark

By Sara Weisz in Stockholm

SWEDEN has agreed to buy 200m cubic metres of Danish natural gas a year over the next 20 years, bringing total Swedish imports of Danish natural gas up to 800m cubic metres a year.

The deal is worth between SKr 2bn and SKr 4bn (\$280m and \$579m), with the price tied to an agreed index.

The new contract is for the Syngas 2 and Västgas 1 projects which will eventually supply the southwest part of Sweden from Malmö to Gothenburg with natural gas.

The gas pipelines are expected to reach Gothenburg by 1990, and may then be extended to Stockholm by

1993 as part of the plan to supply central Sweden.

Swedegas, the Swedish gas distributor which is owned by the state product board, StatOil, Shell International, and Danish Oil and Natural Gas (Dong), has an option to buy a further 100m cubic metres of natural gas a year from the Danish supplier Dongas, which it may take up by the end of 1987.

While natural gas accounts for less than 1 per cent of Sweden's current energy needs, the Swedes are considering natural gas as one of the main alternatives to nuclear power in future, especially since the Government is committed to phasing out nuclear power by the year 2010.

The deal, mandated to Midland by Turkey's Dogus Construction and Trading Company, will be guaranteed by the Turkish government. It includes a \$122.5m export credit portion as well as \$172.5m six-year syndicated Eurocredit.

It will finance the section of the motorway from Edirne on Turkey's European border to Kinali outside Istanbul. Construction is due to begin shortly.

About \$175m of the cost

Midland Bank subsidiary to fund Turkish motorway

By Peter Montagnon, WORLD TRADE EDITOR

MIDLAND BANK Avia, the banking subsidiary of the UK clearing bank, is arranging a \$285m loan package to finance construction of a further 147 km section of the Anatolian Motorway project in Turkey.

The deal, mandated to Midland by Turkey's Dogus Construction and Trading Company, will be guaranteed by the Turkish government.

It will finance the section of the motorway from Edirne on Turkey's European border to Kinali outside Istanbul.

The Anatolian motorway project is part of the Trans-European Motorway venture.

You keep saying "cheese" when you start investing in Holland.

Every year in the little Dutch town of Alkmaar, the traditional cheese market is held each Friday from April to September. It provides a pleasant enough diversion for the tourists, but the real business, that has made Holland the world's top cheese-exporting nation takes place behind closed doors rather than in the public view.

We Dutch, after all, prefer to go about our business inconspicuously. Add to this

national characteristic the hard Dutch guilder, the favourable economic prospects and the absence of financial restrictions, and it will be clear to you why Holland is so attractive to foreign investors.

And should the foregoing have given you

STAAL
Bankiers

Japan's car exports to EEC plunge

FEW engineers have experienced as daunting a challenge as that faced by Vic Clark about 18 months ago. He set out, by a combination of automation and design techniques, to move his company into a new generation of products to enable it to catch up with competitors.

Toyota, the leaders in Japanese car exports last month, said its exports to the EEC down 22.8 per cent last year. Nissan units and Mazda's 60.4 per cent to 9,729 units.

Japanese car exports to Europe have been rising this year because Japanese manufacturers shifted their sales from the US to Europe. The shift was partly economic, and partly against European taxes, which had not been much as it had been.

European governments tested about 100 cars this summer, after which car makers used industry guidelines agreed at a recent EEC meeting to 10 per cent level.

It has taken time, though, for the new rules to appear. Customs exports to the EEC last week were up 4.6 per cent. A key problem for Hallite was that it was relatively late

to examine the automation methods by which Hallite has made up for its late entry into the market

into making plastic seals, instead relying on rubber, the traditional material for the product. Rubber seals have been made for decades by relatively labour-intensive moulding techniques. While plastic seals, which have become increasingly popular in the past five years, can be turned out in high volumes and at relatively low cost using modern extrusion machinery or roll-supports in mines, are normally a few inches in diameter and cost a few tens of pence.

Total worldwide sales of hydraulic seals add up to an estimated £350m a year. Moreover, the business is fiercely competitive, with Hallite (which sells roughly half of its seals outside the UK) among the world's top six or so makers of hydraulic seals. The others include Parker of the US, Dowsy of Britain and West Germany's Freudenberg and Merkle.

A key problem for Hallite was that it was relatively late

to account for about 15 per cent of Hallite's total production (the rest being rubber seals) and Mr Clark says that within a few years the proportion should climb to half. The savings in production costs are due to factors such as a reduction in the work placed with subcontractors — which, with its new equipment, Hallite can now handle in-house — and to reduced stock, mainly in the form of raw materials and incomplete seals lying around in different parts of the factory.

Mr Brian Small, managing director of Ingolden Engineers, a UK engineering consultancy, says Hallite "has grasped the central points" about linking up its product design, manufacture and factory control systems. Mr Small was among the judges which recently placed Hallite among the prizewinners in a production-technology competition organised by the Institution of Mechanical Engineers.

When Mr Clark and a team of Hallite engineers set out to take the company into the plastic seals business, they designed by a mixture of computer know-how and back-of-the-envelope sketches, a new type of plastic seal. This, claims Mr Clark, works better than the seals of competitors.

The team also introduced modern automation techniques, both to fashion the tools required for new plastics extrusion machines and to keep track of the thousands of different types of seal that Hallite makes at any one time.



Vic Clark, production director of Hallite Seals International. The £500,000 system he introduced has brought savings of £385,000 in just one year

however, the rubber insert, in the form of an O-ring, is pushed into the plastic part in a separate assembly process after extrusion is finished. Hallite's engineers reasoned that this did not give a particularly tight fitting—and that the manufacture was unnecessarily complex.

In the Hallite product, the rubber part protrudes in a "lip", which makes for a closer seal. Moreover, the component can be produced more easily, as the rubber inserts are made first and then loaded into injection-moulding machines which push plastic into the right shape around them.

The new plastic seals are made using a set of nine injection-moulding machines, supplied by Battenfeld, of Austria, at a cost of about £380,000. The machines are highly automated and normally run 24 hours a day, virtually unattended, for much of the time. In charge of the machine shop is Mr Steven Smith, who recruited to this job from the more slowly paid of factory floor operator.

The dies for the moulding machines have to be changed continually, so to take into account that customers demand seals made in thousands of different shapes and sizes. New dies are first worked out using a £60,000 Selena Autotrol computer-aided design system. After this, instructions determining the shape of the dies

are passed automatically to an Alfred Herbert computer-controlled lathe, which turns out the tool to the required shape from a steel blank.

In the next few months, Hallite intends to spend £170,000 in replacing the lathe with a more versatile machine tool (a turning centre made either by Yamazaki or Hitachi Seiki), which will reduce the total time required to produce a new die from the current 30 hours to about three hours.

The final part of the automation system is a data network which sends around the factory information about the production of different types of seals, linking up in this way a variety of men and women such as production planners, marketing staff and people in charge of stores and relations with customers.

Mr Clark says the network, which connects a variety of computers made by NEC, Apricot and Honeywell, ensures that fewer hiccups occur as a result of problems such as customers' orders being wrongly routed or the warehouse suddenly finding it has run out of raw materials.

WORTH WATCHING

Edited by Geoffrey Charlish

US-Brazil row discussed

The outcome of Brussels has been a row over information between the US and Brazil. Today it will be discussed at US's Economic Policy Board in Rio de Janeiro.

Its conclusions will be the recommendation of John Yeutter, the US Representative to President whether to take measures against the Washington has been Brazil's informants have demanded clarifications and opportunities companies to the S&P's S&P's domestic

Why robots play it by ear at Siemens

ROBOTS with "ears" may soon be at work in factories following the development of an ultrasonic positioning system by a team at the Siemens research laboratories in Munich.

A close-range locating system emitting short bursts of sound above human audibility has been built into the "hand" of a robot. The bursts are reflected by surrounding objects, like the sonar of a submarine or the high-pitched squeaks of a bat. The time the bursts take to return gives the distance so that, after computer evaluation of the signals, the robot knows the range of an object up to 1 metre away to an accuracy of a few tenths of a millimetre.

An advantage, when the unit goes into production, will be its low cost compared with robot vision systems, because the signal processing is much simpler. It is also much quicker at less than 0.01 second—a speed that cannot be matched by present-day optical pattern-recognition techniques.

Record put straight by UK Government

CENTRAL GOVERNMENT in the UK has embarked on its first pilot project in the use of optical discs at the Public Record Office (PRO). The project contract went to US-based company Data General (UK).

In the first instance the equipment will be used to transfer magnetic tape digital data files from other UK Government departments to optical disc. The discs used will be able to store 1000m characters of data, equivalent to about 60 magnetic tapes.

The PRO, however, is also responsible for large quantities of historical paper documents, ranging from the Domesday Book to the cabinet minutes of the time of the Suez crisis. These paper rolls, books, maps and files occupy over 85 miles of shelving, which is growing at almost a mile a year. An optical disc can hold well over 0.5m pages of A4, so there is the prospect that the 85 miles of storage space could be reduced to a few yards.

Very rapid access to the documents can be provided on screens. The US Library of Congress already operates a similar scheme.

Bar comes up on lost DHSS files

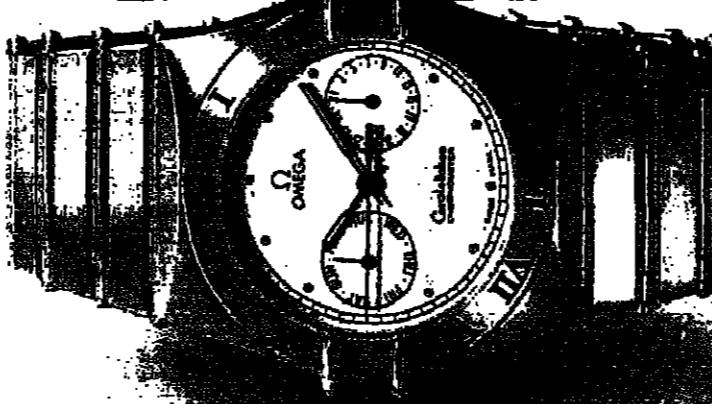
DHSS CODE labels will be produced over the next five years at rates up to £20,000 a week by Image Data Systems in the UK. This will amount to over 80m labels in all.

The company has been awarded a five-year contract by Her Majesty's Stationery Office to supply the 442 Department of Health and Social Security offices in the UK with labels to identify new monetary benefit case files.

The labels are aimed at solving the "lost file" problem—there can easily be 10,000 live files in an office. Using terminals, Social Security officers will pass a reader over the bar's identity and destination codes. The information will go into a computer database so that each file's location will always be known and can be called up on a screen.

The service will be provided through Pergamon Infoline, an established UK online computerised data supplier. Following a pilot run, the full service will be available in March 1987.

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MANAGEMENT

Spain in the EEC

Why a co-operative has gone corporate

David White explains Fagor's strategy switch

"THE SIGN of vitality," went one of Father Jose Maria Arizmendiarieta's dictums, "is not to endure, but to be reborn and to adapt." The co-operative movement that this Basque Roman Catholic priest inspired in the valleys around Mondragon, inland from Bilbao, on Spain's northern coast, has not forgotten the message. In order to face up to the challenge of EEC membership, its main core is transforming itself into something more like an orthodox, big industrial corporation than anything the pioneering father would have imagined.

The principal association of co-operatives has been reorganised into one entrepreneurial robots group under the name of its best-known product line, Fagor. Under a strengthened central management, the 13 member co-operatives have become three corporate divisions. The biggest mechanical concern is the Basque country, Spain's top producer, seller and exporter of domestic appliances, with an expertise in production processes it has sold to factories from Chile to China; it remains, however, a group with a difference and a strong sense of loyalty to its original principles.

Employing 6,000 of the 20,000 who take part today in the Mondragon co-operatives, Fagor is a direct descendant of the oldest joint-ownership venture, Uigor, which started making oil stoves 30 years ago.

The priest with the poly-syllabic surname had begun by founding a school for teaching the professions in an area depressed and downtrodden after the civil war. The school spawned the first co-operatives and the co-operatives spawned a savings bank, the Caja Laboral Popular, which now forms the backbone of the whole Mondragon co-operative movement. Mondragon today is a modern, self-contained system, with its own social security facilities and its own training for technicians and executives. On the way it has repeatedly had to tackle the problem of how to square its small-is-beautiful founding philosophy and worker-ownership with the need for economies of scale and

efficient management. A first central management system was set up in 1970 for six co-operatives grouped together as Uilarco. However, this was then to supervise a decentralised process, with new co-operatives being set up as activities were split off. This enabled each unit to specialise and develop its own product and marketing policies.

But says Javier Mongelos who, as the group's managing director, has been in charge of both reorganisations, the structure was not workable in the face of EEC competition.

The structure of the new-style Fagor, which has annual sales of over Pta 470m (£224m), took four months of discussion

with worker-members before it was accepted. Reluctant to lose their independence, two co-operatives long held out their opposition to the management team before eventually agreeing.

In the end, the organisation with divisional chairs, coming under the managing director, who is appointed by an elected council — each unit keeps its legal autonomy. But although it can leave the group, it has no veto on management decisions.

Announced last month at the group's first ever press conference, the reorganisation is aimed at more efficient use of assets, greater coherence and a more concerted assault on export markets, at lower cost. Fagor is building up commercial networks in the EEC and other big consumption and growth centres, with plans for the Far East and the US. Exports, already accounting for a third of overall sales, are expected to rise to over 40 per cent.

The new corporate approach caps a restructuring programme which has absorbed investments of Pta 12bn in the past three years. "Mature" activities have been streamlined and new ones developed. With its main business in the crisis centre of "white" kitchen products, the group has managed to pull through virtually without shed-

Legal Notice

No. 007158 of 1986
IN THE HIGH COURT OF JUSTICE
CLANCY DIVISION, DATED THE 24TH DAY
OF NOVEMBER 1986 Confirming the
Reduction of Capital of the Plaintiff
Name: Company from £1,250,000 to
£200,000 and the Minuta approved by
the Court showing with respect to the
share capital of the company.
Alterations, in particular required by
the above act, were registered with
the Registrar of Companies on the
28th November 1986.
Dated this 15th day of December
1986.

NOTICE IS HEREBY GIVEN that the
Order of the High Court of Justice,
Clancy Division, dated the 24th day
of November 1986 Confirming the
Reduction of Capital of the Plaintiff
Name: Company from £1,250,000 to
£200,000 and the Minuta approved by
the Court showing with respect to the
share capital of the company.
Alterations, in particular required by
the above act, were registered with
the Registrar of Companies on the
28th November 1986.
Dated this 15th day of December
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Border Television plc

Incorporated in England under the Companies Act 1948 No. 854206

Share Capital

Authorised £1,500,000

Issued and/or allotted fully paid £1,011,999

Introduction
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The principal activity of Border Television plc is the transmission of television programmes on ITV and Channel 4 within the Border region. Full particulars of the Company are available through the Extra Unlisted Securities Market Service, and copies may be obtained during normal business hours up to and including 2nd January, 1987 from:

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17th December, 1986

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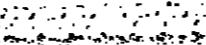
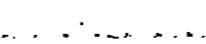
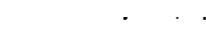
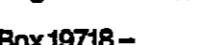
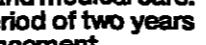
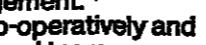
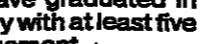
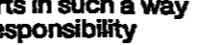
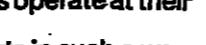
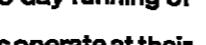
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CALOR GAS BRINGS A WARM GLOW TO ICC GAS SHAREHOLDERS

INTERIM RESULTS

For the six months to 30 September

	1985	1986
ICGas Group earnings	£6.7m	£14.7m
ICGas Earnings per stock unit	5.05p	11.03p
ICGas Dividend per stock unit	6.25p	8.00p
Calor Pre-tax profits	£0.8m	£16.2m



Compared with the same period last year, ICG Gas Group earnings have more than doubled: our interim results show an increase from £6.7 million to £14.7 million.

Earnings per stock unit have more than doubled from 5.05p to 11.03p and the interim dividend is up from 6.25p to 8.00p per stock unit.

Fuel for these outstanding results has been provided by Calor Gas, where pre-tax profits are up from £0.8 million to £16.2 million.

Nobody could be more familiar with the reasons for this remarkable performance than ICGas, since Calor has been the focus of careful but imaginative development over the last five years.

Calor has always been market leader in the traditional gas cylinder market, but now we're matching this by making rapid headway in delivering bulk supplies to light industry and the domestic central heating market.

(And with 2.5 million homes still not connected to mains gas, the future looks decidedly rosy.)

Further reasons to be confident about the future lie underground: in massive storage caverns recently commissioned by Calor to give the Company even greater buying power and better access to worldwide supplies.

While above ground we've paid considerable attention to Calor's efficiency: pre-tax profit per employee has risen threefold over the last five years and distribution costs per tonne are actually less today than they were in 1981.

In 1981, Looking to the full year, prospects for ICGas' earnings are very good and those for Calor Gas are excellent.

All of which, we calculate, should bring a warm glow to our shareholders as well as our customers.

grow to our shareholders as well as our customers.

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ENERGY IS OUR STRENGTH

The Wharf (Holdings) Limited



Interim Results for the Half Year period ended 30th September, 1986

Group Results

The unaudited consolidated profit attributable to shareholders for the six months ended 30th September, 1986 amounted to HK\$396.2 million, representing an increase of 31% over HK\$302.4 million achieved in respect of the same period in the previous year. Earnings per share were 23.1 cents, up 31% from an adjusted 17.6 cents per share for the corresponding period of last year.

Interim Dividend

The Board has declared an interim dividend of 9.0 cents per share in respect of the financial year ending 31st March, 1987 (85/86 — 7.7 cents as adjusted for the bonus issue), payable on 26th January, 1987 to shareholders on record as at 23rd January, 1987. The registers of members will be closed from Thursday, 15th January, 1987 to Friday, 23rd January, 1987, both days inclusive, during which period no transfer of shares can be registered.

Highlights

- * The Company celebrated its centenary in November of this year. The change of the Company's name from "The Hongkong & Kowloon Wharf & Godown Company, Limited" to "The Wharf (Holdings) Limited" took effect on 6th October, 1986.
- * The Company has issued 155.7 million new shares and HK\$1,167.6 million nominal of centenary warrants as a result of the 1-for-10 capitalisation issue and bonus issue of centenary warrants made on 29th September, 1986. The centenary warrants are currently traded on the Stock Exchange in lots of HK\$7,500 and HK\$750, but the counter for trading in the smaller lot of HK\$750, which was set up to assist shareholders to consolidate or dispose of holdings representing less than a standard board lot of HK\$7,500 in the initial period, will be removed on 1st January, 1987.
- * The Group remained in a very strong financial position. On 20th November, 1986, the Company redeemed the whole of the outstanding 7% Unsecured Loan Stock 1982/91 amounting to HK\$133.6 million.
- * During the period, the Group's Tsimshatsui office portfolio as well as Wheellock House and Lane Crawford House were virtually fully let. Significant rental increases were achieved from lease reversions in the retail areas of the Ocean Terminal, Ocean Centre and Harbour City, and the Group's residential properties in Harbour City and on Hong Kong Island enjoyed 100% occupancy.
- * An improvement in the warehouse market has enabled the Group's facilities at Ocean Terminal and Tsuen Wan to achieve virtually 100% occupancy. The merger of Modern Terminals (Perth) Limited, a 40% owned associate of the Company, with Modern Terminals Limited, is in the final stages of completion.
- * The previous decline in tram patronage began to be reversed during the period while Star Ferry patronage continued to decline as a result of competition from the Mass Transit Railway and buses. Government has approved the relocation of the tram depot in principle and negotiations are proceeding with Government over the terms of the new depot leases. Star Ferry has submitted applications to the Government, pending reply, for the operation of new services, accompanied by a proposal to hand over the existing Central-Hung Hom service for operation by other operators.
- * In Hong Kong, The Marco Polo and The Prince Hotel achieved satisfactory results during the period while The Hongkong Hotel was adversely affected by the extensive lobby renovation which is now completed. The Marco Polo of Singapore continued to operate on a lower turnover and reported a loss for the first half year of 1986.
- * The Wheellock Marden group of companies reported satisfactory results for the half year period ended 30th September, 1986. On 6th October, 1986, Hongkong Realty and Trust Company, Limited sold its 55.6% equity interest in Lane Crawford Holdings Limited to World International (Holdings) Limited at HK\$22.00 per 'A' share and HK\$2.20 per 'B' share for a total consideration of HK\$691.9 million. An extraordinary profit of about HK\$110 million will be included in the full year results.

Summary of Unaudited Consolidated Results

Six months ended 30th September

	1986 HK\$ Million	1985 HK\$ Million
Turnover	1,792.3	1,528.8
Operating profit	551.7	460.8
Share of profits less losses of associated companies	90.8	35.2
Profit before taxation	642.5	496.0
Taxation — Hong Kong — Overseas	(77.2)	(59.8)
Profit after taxation	545.4	420.4
Minority interests	(149.2)	(118.0)
Profit attributable to shareholders	396.2	302.4
Interim dividend	(154.1)	(132.3)
Transferred to revenue reserve	242.1	170.1
Earnings per share	23.1¢	17.6¢*
Dividend per share	9.0¢	7.7¢

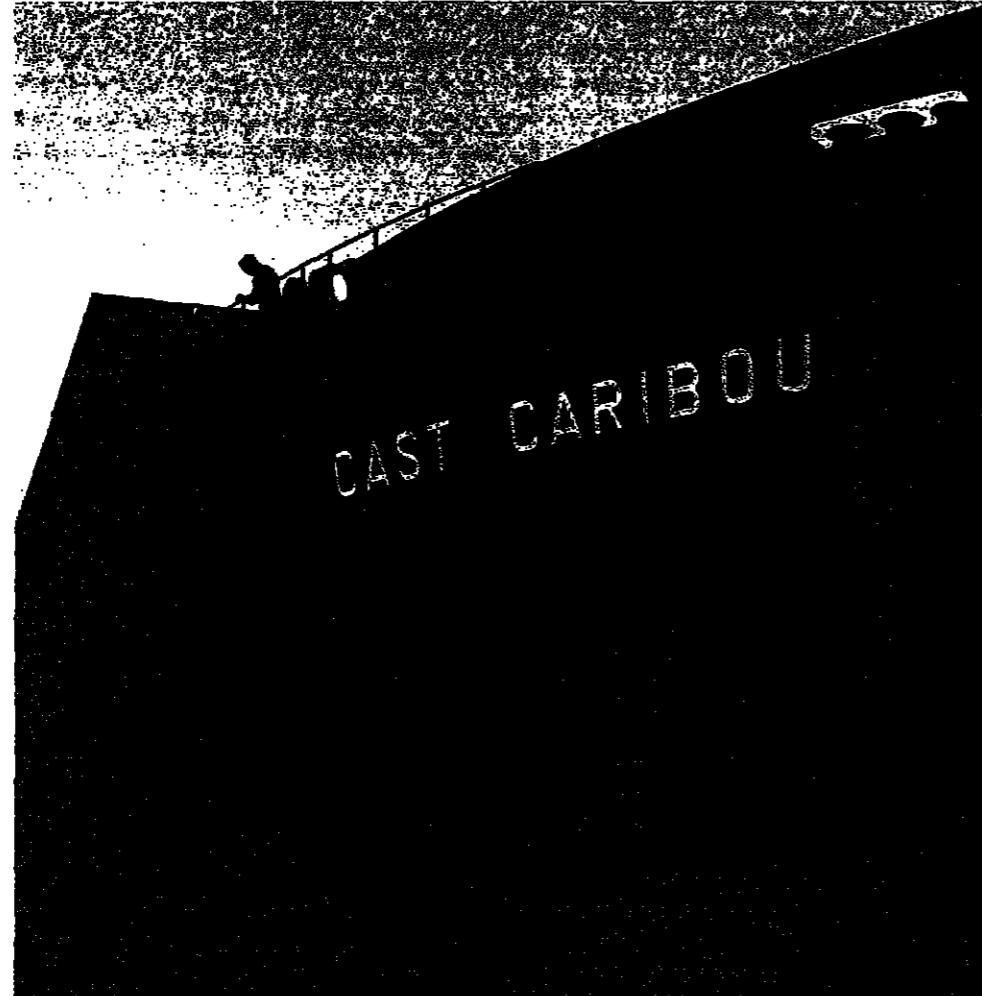
* Adjusted for the 1-for-10 bonus share issue made on 29th September, 1986.

Hong Kong, 16th December, 1986.



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US BOATBUILDING

David Owen on major changes in the US marine products business

Brunswick makes a big splash

LAST MONTH'S \$775m double splash by Brunswick, the Illinois-based leisure and industrial products manufacturer, landed Bayliner Marine and Ray Industries, the two largest US recreational boat builders. The acquisitions have transformed the highly fragmented \$1.8bn a year American marine products market.

Brunswick, already a leading supplier of marine engines through its Mercury Marine division has acquired a 12 to 13 per cent share of the US leisure boat business. In the buoyant stern drive sector, where the engine is built into the vessel, Mercury Marine is by far the leading domestic engine supplier. Brunswick should now enjoy a market share of almost 28 per cent.

This is the most significant change in the leisure boat industry since the introduction of stern drives, according to Mr Nick Hopkinson, editor of International Boat Industry, a UK-based trade publication.

"It gives Brunswick the opportunity to market boat and engine packages."

Brunswick has effectively thrown down the gauntlet to the rest of the industry. The cost savings which this element of vertical integration ought quickly to produce promise to give the company an important edge in both boat and engine markets.

Brunswick, whose other products include Zebco fishing reels, Brunswick towing equipment and various defence items, had been widely expected to make a bold acquisition. Mr Jack Reichert, the chairman, said in July that the company was "generating more cash than we can intelligently use." Even so, the size and audacity of the move may took most observers by surprise.

Bayliner Marine, based in Washington, is the world's largest pleasure boat manufacturer. Mr Reichert calls it "the Chevrolet of the leisure boat industry. The company's sales this year are expected to exceed \$450m, including revenues from the outboard engines and trailers which it makes through affiliated companies.

If Bayliner is the Chevrolet of the industry, Tennessee-based Ray Industries is the Cadillac, with its CSEA Ray Boats. Its annual sales were about \$400m last year. The two marques give Brunswick a near comprehensive product range with little duplication. Out of 35 different sized classifications, I think they are against each

other directly in eight to 10 categories," Mr Reichert says.

Most investment analysts have greeted the move enthusiastically, despite the marine sector's sometimes unpredictable track record. "The market used to be rather cyclical," according to

other directly in eight to 10 categories," Mr Reichert says.

most at the expense of foreign competition.

The Brunswick move will ob-

viously present a severe

obstacle to further gains by the

Cobra, over a quarter of the

stern-drive boat market could

eventually become an exclusive

This view is endorsed by Mr Bob Long, executive of Gemar Industries, a large Florida-based boat maker which is 82 per cent owned by Minstar, the quoted vehicle of Mr Irvin Jacobs, the corporate raider. In Mr Long's view, a switch away from Mercury products is "unlikely unless we see a good business reason to do so."

In addition to its substantial US business, the Ray Industries acquisition will give Brunswick a window onto the European leisure boat market via a brand new 76,000 square foot plant in Cork.

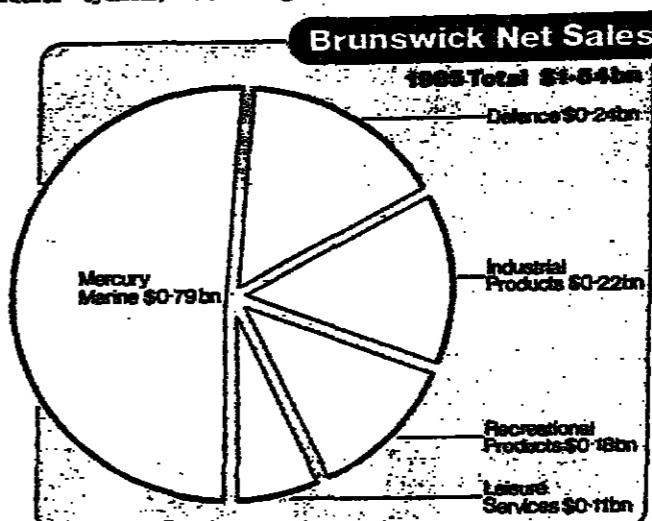
Seaway Boats has been rapidly building market share in Europe of late and the 31 acre Irish site appears to leave plenty of room for further expansion. The combination of the Seaway plant and Mercury's existing worldwide distribution network makes it "entirely possible that we could expand rapidly in Europe," in Mr Reichert's view.

In the meantime industry observers are wondering whether Brunswick's competitors, particularly Outboard Marine, will now themselves be forced to integrate if they are to prevent it from consolidating its newly purchased market

Although its net earnings for the year ended September 30 slide \$1 per cent to \$14.3m (including a one-time \$15m pre-tax charge), many analysts are projecting an upturn for Outboard Marine in the coming year and the company's debt asset ratio is certainly low enough to support a major outlay.

"The Brunswick purchases have caused us to review all our options, including vertical integration," says Outboard Marine's Mr Jones. "There will always be some dealers who like to buy packages and some who don't."

For the moment, it seems interested onlookers are to be kept guessing.



Mr Stanley Fishman of New York-based Falme stock. "But nowadays there seems to be so much yuppie money out there."

Boat building margins are enormous. "We've added 25 cents per share to our projection of 1987 earnings. "Last year Brunswick made a record net profit of \$100.3m (\$2.34 a share) on net sales of \$1.54bn.

Perhaps the most intriguing segment of the industry following Brunswick's decisive push is the stern-drive engine market, where the company has experienced some spirited competition this year from Outboard Marine, its principal domestic rival. According to Mr Wayne Jones, Outboard Marine's vice president for strategic planning, a new engine, the "Chevrolet or Pontiac" of the leisure boat industry. The company's sales this year are expected to exceed \$450m, including revenues from the outboard engines and trailers which it makes through affiliated companies.

Bayliner Marine, based in Washington, is the world's largest pleasure boat manufacturer. Mr Reichert calls it "the Chevrolet of the leisure boat industry. The company's sales this year are expected to exceed \$450m, including revenues from the outboard engines and trailers which it makes through affiliated companies.

If Bayliner is the Chevrolet of the industry, Tennessee-based Ray Industries is the Cadillac, with its CSEA Ray Boats. Its annual sales were about \$400m last year. The two marques give Brunswick a near comprehensive product range with little duplication. Out of 35 different sized classifications, I think they are against each

EUROPEAN TRADED OPTIONS

Tuesday-Wednesday-Thursday-Friday

Only in the Financial Times

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Merchant
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This view is endorsed by Bob Long, executive vice-president of Industries, a large boat manufacturer based in the US. He quoted Mr. Long's view: "In Mr. Long's view, it is unlikely unless we have business reasons to do so, to leave from Germany. In addition, the play acquisition will give us a window onto the leisure boat market in new 70,000 square feet."

Scarey Boats has been building market share in Europe of late and its Irish site appears to have plenty of room for expansion. The combination Scarey plant and Marketing network makes it possible that we can rapidly expand in Europe," Reichenbach's view.

In the meantime, observers are whether Brunswick's Marine, will now be forced to integrate to prevent it from becoming newly purchased predominance.

Although its net profit for the year ended September 31 per cent (including a one-off tax charge), many are projecting an upturn in board Marine in the year and the company's asset ratio is strong enough to support its outlays.

"The Brunswick people have caused us to re-examine our options, including integration," says Marine's Mr. Jones. "There may always be some dealers to buy packages and don't. For the moment, I'm interested in options and kept guessing."

OPTIONS

Wednesday-Friday

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A BULLET BETWEEN THE EYES, AND HE NEVER EVEN NOTICED.

It was a remarkably fine room to die in.

A madonna smiled sadly from the corner. There were two crucifixes, three ornate gospel texts and a portrait of the Pope.

Carefully moving all china and glass away from the window, he laid out his grenades, ammunition and weapons on the bed.

Then Major Jock Blackwood, of the 11th Battalion, 4th Parachute Brigade, drank some water and settled down to wait.

Soon the German tanks would come. When they did, his orders were to use all his grenades, then shoot up as many infantry as he could before he died.

Yesterday - was it only yesterday? - it had been gorgeous flying weather over the Channel.

Not a cloud in sight until the ugly brown puffs of flak over Holland.

He recalled a wood sliding past 1500 feet below, its edge crackling into flame, catching two aircraft of his battalion.

Then wheeling through a fierce barrage over a silvery loop of the Rhine, the pilots flying magnificently in formation.

Falling, tracer lazily uncoiling towards him, men all around floating down dead in the harness.

On landing he had lost his haversack, but there was a Jerry machine gun only 30 yards away and bullets were ripping across the heath.

Keeping low, he started for Arnhem.

The day before, paratroops commanded by Colonel John Frost and Captain Eric Mackay had reached Arnhem bridge and were holding their positions under heavy fire.

Blackwood's battalion was to race to their rescue and secure the bridge until the tanks of 2nd Army arrived from the south.

But less than a mile from the bridge, the rescue force was halted by panzers of the 9th 'Hohenstaufen' SS Division.

The British were quickly outflanked and took shelter in a row of houses overlooking a cross-roads.

Here it was, on Tuesday 19th September 1944, that Jock Blackwood prepared for what he thought would be his final fight.

Tires squealed in the street and Blackwood reached for his sten. But though the jeep was British, the news was bad.

There was no hope of reaching Frost and Mackay. Blackwood's men were to pull out of Arnhem.

Ironically, as they retreated, the Dutch still treated them as liberators, bringing them apples and water.

It was dusk when the panzers caught them, sheltering in slit trenches in the front gardens of a row of semi-detached villas.

Through the murderous shellfire, they heard a desperate signal from the bridge: "1st Para Brigade calling 2nd Army. Come in 2nd Army."

There was no reply.

Dawn found one soldier sitting drunkenly, head hanging forward, on a pile of rubble.

The corpse sat there all day as enemy mortars and .88 guns got the range. At 0820 2nd Army replied.

They were held up at Nijmegen, 15 miles south and would attack again at one o'clock.

But it was Stukas, twelve o'clock high, that screamed down to the attack.

By nightfall Blackwood's anti-tank guns were too hot to touch.

But a .88 shell crashed into the church, taking off the cook's leg and spilling the stew. Moments later, a second shell caved the roof in.

From their trenches that night they faced several dead cows, a disembowelled horse, and the fact that unless help arrived they would probably not survive another day.

A week after Colonel Frost's men seized the northern end of Arnhem Bridge, 2nd Army finally reached the far bank of the Rhine.

In the early hours of Tuesday 26th September, Canadian troops ferried Jock Blackwood and his men to safety.

His nine day old beard, magnificently black, was crusted with blood and yellow mud.

Eight months later, he went to

Buckingham Palace to receive the Military Cross from King George VI.

Picking up his helmet for the first time since he had worn it at Arnhem, he noticed something odd.

Under the camouflage netting was a small jagged hole.

A German bullet had pierced two layers of steel and stopped within a hair's breadth of the dead centre of his forehead.

Jock Blackwood's is only one of thousands of stories contained in the diaries, letters and memoirs in the archives of the Imperial War Museum.

Without your help, most of them will never be told.

We do not have the space to display our collections properly. Our building leaks. Plumbing, wiring, heating and drains must all be completely replaced.

The glass roofs of our main galleries are beyond repair. Facilities, particularly for the disabled, are poor.

Putting these things right will cost £9,000,000. If we can raise £2,500,000, the Government have promised to give us the rest.

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Cheques should be made payable to 'The Imperial War Museum Trust (Redevelopment Appeal)'. Thank you.



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Emergency law needed to end council 'shambles'

BY RICHARD EVANS

The Government is having to introduce emergency legislation in the House of Commons to correct possibly illegal decisions taken over the past six years on the calculation of grant to local authorities.

The move, another in a long series of politically embarrassing reverses the Government has suffered in recent years over local government finance, means that the rate support grant settlement will have to be delayed further. Rates are local property taxes which are supplemented by central government.

Mr Nicholas Ridley, Environment Secretary, was greeted with jeers and laughter when he told MPs that a 17-clause Bill would be introduced today and rushed through Parliament after the Christmas recess. "An absolute shambles," was the verdict of Dr John Cunningham, Labour's Environment spokesman.

The legislation will not change the basis on which the RSG - the proportion of local authority spending covered by central grant - is calculated. Instead, it will remedy a flaw in the 1980 Local Government

Finance Act and ensure that current practice becomes valid.

The error came to light because of anomalies in expenditure returns from some councils. These showed that the concepts of relevant and total expenditure might have been wrongly interpreted by the Department of the Environment.

Mr Ridley took immediate legal advice and was told that the department's treatment of expenditure was incorrect in law. Contrary to accepted practice, transfers between funds and accounts within the rate fund should not be regarded as expenditure.

Mr Ridley told MPs that the advice meant that past decisions involving the concepts of total relevant expenditure were put in doubt.

A lengthy delay would be highly inconvenient for local authorities who have to have the relevant information to set their rates for the next financial year.

Mr Ridley therefore intends to announce "firm intentions" for the 1987-88 settlement when Parliament returns in January.

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Working population to become older

By Richard Evans

THERE will be significant changes within the working population of between now and the turn of the century, according to the latest projections of the Office of Population Censuses and Surveys.

Numbers of people aged between 16 and 29 will decline by around a fifth by the year 2001, while the numbers aged 30 to pensionable age will increase.

As a result the population of working age will show relatively little change in overall numbers, but it will have a markedly older age profile by the turn of the century.

The population of pensionable age shows only a small overall increase up to the year 2001, but within this group the numbers of those under 75 will decline while those of 75 and over will increase by almost a quarter.

The projections start from an estimated population in England and Wales in mid-1985 of 49.5m and show a slow rate of increase averaging 0.3 per cent to reach 52.2m in 2001.

Government goes ahead with plans to privatise British Steel

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

THE Government last night reinforced its commitment to the early privatisation of British Steel and announced it is seeking a merchant bank to give preliminary advice on the sale of the corporation's assets and activities.

Mr Giles Shaw, the Industry Minister, told the House of Commons that the Government intended to transfer British Steel to the private sector "as quickly as is practicable".

The Department of Trade and Industry has fixed a December 23 deadline for interested banks to make initial representations. Further information will then be provided to selected banks which will

be invited to submit detailed proposals.

Mr Shaw's statement follows remarks made last week in the House of Commons by Mr Paul Channon, the Trade and Industry Secretary, who said he wanted to put the steel industry "at the top of the list" for privatisation.

Ministers are agreed that the British Steel sell-off will be a priority candidate for privatisation - possibly behind the water authorities and ahead of the electricity supply industry - if the Government wins this September. The corporation recorded profits after interest payments of £55m. In the last financial year to March 1986, the corporation achieved its first, bottom-line profits of £25m - for 10 years.

Legislation enabling the sale to go ahead would almost certainly be brought forward in the first session

of the new parliament. Although yesterday's statement implied that privatisation would embrace the entire corporation, as it is now constituted, uncertainty still surrounds the way in which any sale of assets might be packaged.

Mr Shaw emphasised yesterday that the British Steel sale would only be pursued if the corporation managed to extend its recent improvement in profitability over a longer period. In the six months ending September, the corporation recorded profits after interest payments of £55m. In the last financial year to March 1986, the corporation achieved its first, bottom-line profits of £25m - for 10 years.

Lucas decentralises pay talks

BY HELEN HAGUE

LUCAS Industries has signalled its intention to discontinue national level pay bargaining covering about 10,000 staff employees.

The move comes at a time when the Government is making moves against national pay bargaining. Led by Mr Nigel Lawson, Chancellor of the Exchequer, and Lord Young, Employment Secretary,

ministers are strongly advocating regional pay variations with the aim of bringing pay in different geographical areas more closely into line with varying unemployment levels. Union leaders have strongly resisted such pressures.

Lucas yesterday told representatives of three staff unions - Tass, ASTMS and Apex, that it planned to move to decentralised pay bargaining in future negotiations.

Lucas has given the staff unions six months' notice of its plans. The move follows an acrimonious pay bargaining round in the summer, where staff unions co-ordinated a programme of limited industrial action in pursuit of an enhanced pay deal.

Enterprise and ICI to merge gas, oil interests

By Lucy Kellaway in London

ENTERPRISE OIL, the former oil producing arm of British Gas, and ICI yesterday announced details of a £115m (\$163m) deal in which Enterprise will take over all of ICI's oil and gas interests and in return give ICI 25 per cent of the enlarged group.

The move, which will be put to shareholders in the new year, will make ICI the major shareholder in Enterprise, diluting the interest of Lasmo, which acquired a 24.9 per cent stake in Enterprise in a share swap with Rio Tinto-Zinc a year ago, to less than 23 per cent.

Enterprise said yesterday that the deal would strengthen its balance sheet, increase next year's earnings and protect the dividend.

ICI said the deal would allow it to maintain a position in oil and gas exploration, while ridding it of an activity peripheral to the group.

However, the purpose of the deal was not to position it as a possible bidder for Enterprise when the Government's golden share expires in 1988, ICI said.

The deal has been structured so that ICI is prevented from making a bid until 1991, and is prevented from selling its shares for two years.

The City of London gave the deal its approval yesterday. Enterprise shares rose 11p to close at 174p, a high for the year.

ICI's main oil asset is a 15 per cent stake in the Nizwan oilfield, output from which will double Enterprise's current oil production of around 30,000 barrels a day.

The other assets include £25m in cash, 15 per cent of the Amethyst gas field, a candidate for early development, as well as acreage in Indonesia and the North Sea. In total, the merger will add about 100m barrels of oil and gas to Enterprise's proven reserves of 240m barrels.

Lasmo would not commit itself to the deal yesterday. Mr Chris Greenstreet, chief executive, said he did not have enough detail to judge the proposals, but he would vote purely on whether the deal was good for Enterprise.

Under the terms of the deal, Enterprise will issue 71.9m new shares, which at Monday's average price of 160p values the transaction at £115m.

The deal is the latest - and one of the largest - in a series of transactions this year by independent oil companies, which have been trying to increase their cash flow in the face of a falling oil market.

However, Enterprise, the only independent to have maintained its interim dividend this year, has no net borrowings even without the ICI assets. If the deal goes through it will strengthen the company's position in the sector, opening the way to a series of possible acquisitions.

ICI said yesterday that none of the 80 staff involved in its oil operations would lose their jobs as a result of the sale.

Miners lose claim to separate pay awards

BY DAVID BRINDLE AND RAYMOND HUGHES

THE Union of Democratic Mineworkers (UDM) faces an uphill battle to expand its membership after a Court of Appeal ruling yesterday that severely limits British Coal's ability to make differential pay awards to UDM members alone.

The UDM broke away from the National Union of Mineworkers (NUM) after the 1984-85 miners' strike.

By a 2-1 majority, the court allowed an appeal by two members of the NUM that British Coal had discriminated unlawfully against them by not awarding them a pay rise granted to UDM members at their other union through the courts.

The UDM, which was set up in Nottinghamshire and South Derbyshire, depends for any further growth upon its ability to negotiate better and earlier pay deals than the NUM. Last week, the breakaway union was offered terms said to increase potential earnings by 6.5 per cent.

Yesterday's ruling suggests that British Coal would be able to pay such an award only to UDM members in those pits where the union was in a majority.

The case arose over a 5.9 per cent 1985 pay rise awarded initially only to UDM members.

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The Convertible Bonds will be redeemed on or after April 1, 1987 at par bearing upon presentation of the bonds along with the interest coupon falling due on April 1, 1987 and all further unmatured interest coupons.

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Société Générale
S. G. Warburg & Co Limited

The funds shall bear interest as of April 1, 1987. The amount of the interest coupons falling due on April 1, 1987 will be paid separately.

The bondholders' right of conversion shall cease at the end of business day, April 1, 1987. The conversion price is currently US\$4.67 per share.

The offer to repurchase the Convertible Bonds at par with adjustment in respect of accrued interest, initially announced in September 1986, will remain in effect.

Willemstad, Curacao
December 1986

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Note payable on 17th June, 1987

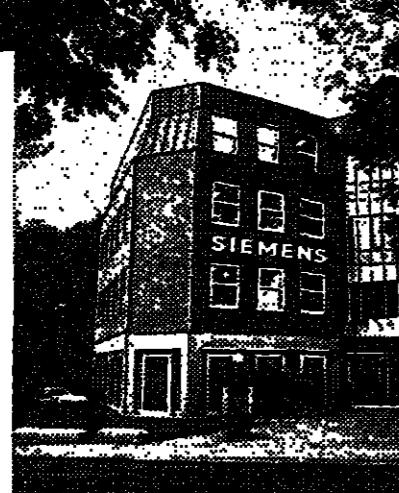
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Wednesday December 17
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HERON

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Rate Notes due 1986

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UK NEWS

New drug 'effective against anxiety'

By Tony Jackson

GLAXO is to announce on Friday the development of a remarkable new drug, effective against both anxiety and schizophrenia and also a powerful anti-emetic.

Glaxo's presentation to the British Pharmacological Society in London will claim advantages for the drug against existing treatments in all three areas.

The drug, code-named GR38022F, is technically described as a 5-HT₂ antagonist. The evidence presented will relate solely to tests on animals, but from the stress which Glaxo is placing on its discovery it is thought the group has already tested it on humans.

The drug is a receptor antagonist, similar in principle to beta-blocker heart drugs or ulcer drugs like Tagamet and Zantac. It acts by blocking one of the three types of receptor in the body which react to the natural substance 5-HT.

One of the papers presented by Glaxo will claim that the drug is the first in a new generation of what are technically known as anxiolytics, drugs which relieve anxiety. Unlike existing treatments such as Valium, it is claimed not to lead to drowsiness or to create dependence.

Economic benefit of forestry tax schemes 'unclear'

By ANDREW GOWERS

PARLIAMENT'S chief financial watchdog yesterday cast serious doubt on the economic benefits of grant schemes and tax incentives for private forestry, and criticised the Forestry Commission's current planting and restocking programme.

In a special report to Parliament, Sir Gordon Downey, the Comptroller and Auditor-General, says it is "not clear" whether the Exchequer costs of tax incentives - estimated at £1.6m a year - and grants were matched by commensurate benefits in national economics terms.

He also says that current tree planting by the Forestry Commission on poor-quality land - principally in the north of Scotland - was likely to generate very low financial returns which would not be offset sufficiently by benefits in other areas, such as recreation and the environment.

The National Audit Office is the first independent economic appraisal of the work of the Edinburgh-based commission, which operates under the auspices of the Scottish Office, since 1972.

The forestry industry has been

bracing itself for publication of the study, since it is expected to generate considerable political debate in the new year about the merits of public subsidies for timber-growing.

Sir Gordon's findings contrast, however, with those of the Lords select committee on the EEC, in a report on European forestry policy earlier this month, the committee called for consideration of an expansion of tax incentives for forestry in the UK, saying that "forestry is a potential use for better quality land coming out of agriculture."

The commission withheld comment on the report yesterday, saying that its director-general would be testifying to the Commons Public Accounts committee during hearing next month.

Timber growers UK, representing private forestry companies, said the report appeared to have failed to take sufficient account of forestry's long-term benefits and of such issues as job creation in timber processing industries.

Review of Forestry Commission objectives and achievements: National Audit Office, £4.10 from HMSO.

Distillers fund bought shares in Guinness

By David Goodhart

THE Department of Trade and Industry investigation into Guinness has been alerted to the fact that the Distillers pension fund bought several million Guinness shares just after Guinness had successfully completed its takeover of Distillers last April.

The leading City of London institution which has pointed this out to the two DTI inspectors clearly believes it is material to the investigation, launched on December 1, into "circumstances suggesting misconduct of the affairs of Guinness in connection with its membership (shareholders)"

Guinness said yesterday that it was true the Distillers pension fund did buy Guinness shares over a period of some weeks after the bid.

Mr David Wyman-Morgan, chairman of London public relations firm Hill and Knowlton, who has taken over as a special adviser to Guinness during the DTI investigation, said: "The move was simply in line with the Guinness policy that it is healthy for the pension fund to have a small stake in its own company. This is fairly common practice."

Lower borrowing strengthens City hopes for tax reductions

By JANET BUSH

VERY HIGH non-oil tax revenues kept the Government's borrowing in November at a negligible level and prompted many City of London economists to lower their forecasts for this year's Public Sector Borrowing Requirement.

Several economists are now predicting an undershoot of perhaps £1bn. Others, who believed the overrun on public spending this year would push the PSBR above the Treasury's forecast of £7bn, said November's figures underlined the Chancellor's scope to cut taxes next year.

It is, however, notoriously difficult to forecast the PSBR in the last months of the fiscal year when the bulk of corporation and petroleum revenue tax is received. There has been an additional source of uncer-

tainty this year because composite rate tax payments paid by building societies have been spread more evenly throughout the year, rather than falling mostly in January.

November saw a particularly large jump in receipts of value-added tax, partly reflecting strong growth in retail sales and partly due to more stringent rules for VAT payments. November also included the receipt of £250m from the redemption of preference shares in British Telecom.

There are plenty more privatisation proceeds to come this year including about £2bn from British Gas in December.

Output recovers but energy sector weak

By Janet Bush

BRITISH manufacturing output is still showing modest signs of recovery, but overall industrial production has been hit by weakness in the energy sector of the economy, according to provisional figures released yesterday by the Government's Central Statistical Office (CSO).

The output of consumer goods industries is still growing slowly despite the record level of retail sales. However, production of cars, clothing and footwear and other durable goods has recovered from a weak patch earlier this year.

The CSO said yesterday that manufacturing output had risen by about 0.3 per cent in October over September figures while total output of production industries had fallen by 0.3 per cent, it estimated, underlying growth in manufacturing to be above 2.5 per cent, but only 1.5 per cent for overall industrial production.

In October, manufacturing output was still only 1.1 per cent more than a year earlier. In the latest three months production was 1.3 per cent higher than over the three previous months, the CSO said. Output of chemicals, engineering and allied industries and textiles and clothing showed healthy gains between the two periods, but production of metals dropped sharply.

The CSO said it was difficult to assess the trend of total production given the volatility over the last few months of North Sea oil production, but it said energy output appeared to be flat or even declining.

In the three months to October, production was 1.7 per cent higher than in the three previous months. The drop in October's production was partly due to a fall in the production of electricity and gas after September's high level, due to the cold weather.

The CSO's index of manufacturing output stood at a provisional 105.5 (1980=100), compared with 105.3 in September, while the industrial production index was at 110.9 (1980=100), compared with 110.8.

The consumer goods index was only marginally higher in October at 105.8 (1980=100) after 105.7. Overall production in this sector in the latest three months was only 1.1 per cent higher than in the previous three months.

Telegraph calls for job cuts

By RAYMOND SNOODY

THE DAILY TELEGRAPH is seeking "substantial" redundancies in the final phase of the paper's survival plan which also involves a move to a fully computerised newsroom.

Mr Andrew Knight, chief executive, refused to be specific about the number of job losses involved yesterday but conceded it would be "hundreds" although under 1,000.

The plans outlined to unions yesterday cover composing, clerical, maintenance and related staff. The

number of journalist jobs is unlikely to fall.

At present about 1,800 people work in these departments.

The plan put forward yesterday is an almost exact replica of the deal offered to the company's printing workers earlier this year. Then unions agreed a 60 per cent cut in manufacturing levels.

"We have a very very stringent cash flow. If we go over even by a single day, we don't have the money at the end of the day to pay for the redundancies," Mr Knight said.

Exchange vote allows 'locals' to trade options

By ALEXANDER NICOLL

THE London Stock Exchange's ruling council voted yesterday to admit "locals" in a bid to accelerate the already rapid growth of trading in options.

Locals are individuals who will trade either for their own account or on behalf of other member firms, but never on behalf of members of the public. An important feature of the Chicago futures and options markets, they aim to make a living purely out of their trading activity.

The London International Financial Futures Exchange (Liffe) initially attracted a quite small number of locals when it began trading four years ago, but the number has recently been expanding quite quickly and has reached about 80.

The exchange wants, however, to develop liquidity in the market at an even faster pace so that it can trade options on more UK stocks.

So far options on 43 equities are traded, but the aim is to expand the market to cover the top 100 stocks as soon as possible.

The council's ruling permitting locals admits one-person firms for the first time. They will pay an entry fee of £10,000 and must have minimum capital of £10,000 - costs which the exchange says are lower than its rivals.

HIRAM WALKER HOLDINGS N.V.

(the "Company")

The outstanding U.S.\$75,000,000 16 PER CENT. GUARANTEED DEBENTURES 1989 OF THE COMPANY
(the "Debentures")

guaranteed by
WALKER-HOME OIL LTD.
(the "Guarantor")

constituted by the Trust Deed dated 10th March, 1982
(the "Trust Deed") between the Company, the Guarantor
and The Law Debenture Corporation p.l.c.
(the "Trustee") as trustee for the holders of
the Debentures (the "Debentureholders")

NOTICE OF SUBSTITUTION OF GUARANTOR AND INTRODUCTION OF GULF CANADA CORPORATION ("GULF") AS ADDITIONAL GUARANTOR

Notice is hereby given to the Debentureholders that:

- (1) pursuant to a Statutory Arrangement under the Business Corporations Act, 1982 (Ontario) a reorganization has been implemented and (inter alia) the dissolution of the Guarantor and its holding company, Hiram Walker Resources Ltd. ("HWR"), have been commenced and all of their respective assets have been, or will be, transferred to, and all of their respective liabilities and obligations have been assumed by HWR Holdings Inc. (the "New Guarantor");
- (2) the New Guarantor has disposed of the whole of the issued share capital of Home Oil Company Limited and the shares it owned in Sovereign Oil & Gas PLC to Interprovincial Pipe Line Ltd., and the proceeds of such disposal have been distributed by the New Guarantor to Gulf which is the holding company of the New Guarantor;
- (3) the New Guarantor has sold to a nominee of Allied-Lyons PLC ("Allied-Lyons") all of the issued share capital of Hiram Walker-Gooderham & Woods Ltd. ("HWGW") which company, together with its Subsidiaries (including the Company), carries on the distilled spirits business of HWR and owns certain oil and gas assets, and in connection with such sale, certain funds and other assets and property have been distributed by the New Guarantor to Gulf;
- (4) following the sale of all of the issued share capital of HWGW referred to in (3) above, Gulf, through a wholly-owned subsidiary, purchased from the nominee of Allied-Lyons 49 percent of its issued share capital, it being intended that such nominee will become the successor corporation to HWGW;
- (5) prior to implementation of the transactions referred to in (1) to (4) above the Company, the Guarantor and the New Guarantor requested the Trustee (i) to agree, pursuant to the provisions of the Trust Deed, to the substitution of the New Guarantor in place of the Guarantor as guarantor in respect of the Debentures and (ii) in consideration of Gulf giving to the Trustee an unconditional and irrevocable guarantee of the obligations of the New Guarantor in respect of the Debentures to authorise agreement to the provisions of the Trust Deed, the proposed transfers of the Trust Deed which would otherwise be involved in the disposal, sale and distributions referred to in (2) and (3) above;
- (6) the Trustee, advised by Goldman, Sachs & Co., being of the opinion that the interests of the material creditors prejudiced thereby, has agreed to such substitution and authorisations in accordance with its powers under the Trust Deed; and
- (7) such substitution has been effected by, and such guarantee by Gulf and authorisations by the Trustee are contained in a First Supplemental Trust Deed made between the Company, the Guarantor, the New Guarantor, Gulf and the Trustee dated 28th November, 1986.

Particulars of the Debentures as so modified are available in the statistical services of Extel Statistical Services Limited. Any Debentureholder who wishes to inspect copies of the Trust Deed or the First Supplemental Trust Deed mentioned above or to obtain a copy of the Terms and Conditions of the Debentures as so modified may do so at the specified offices of the Paying Agents listed below.

PRINCIPAL PAYING AGENT
Morgan Guaranty Trust Company of New York,
Corporate Trust Department,
30 West Broadway,
New York, New York 10015.

PAYING AGENTS

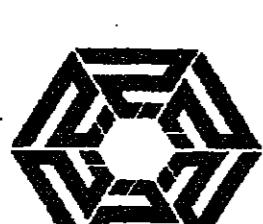
Morgan Guaranty Trust
Company of New York,
P.O. Box 161,
1 Angel Court,
London EC2B 7AE.

Banque Internationale a Luxembourg S.A.,
2 Boulevard Royal,
P.O. Box 2205,
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GULF INVESTMENT CORPORATION

Projects Group, Treasury, Corporate Finance, Portfolio Management. The sum of all Gulf Investment Corporation's trading activities to year end 1985 saw balance sheet totals rise from a 1984 level of US\$475 million to US\$1,048 million, with a net profit of US\$57.2 million. The figures for 1986, with the build up phase virtually complete and all systems up and running, project further substantial improvement. 1987 will be a year of significant achievement, confirming that Gulf Investment Corporation is the major financial force leading the development of economic integration in the Gulf.



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Dated 17th December, 1986

HIRAM WALKER HOLDINGS N.V.

FINANCIAL TIMES

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Wednesday December 17 1986

First step to CAP reform

AT LAST, the reform of Europe's Common Agricultural Policy is back on top of the EEC agenda. The past seven days and five nights of marathon negotiations have seen to that. It is no fun for those involved. Unscrambling the accumulated errors of years is horrendously difficult, and every single member of the Community has powerful political reasons for resisting change.

It is right that it should be at the top of the agenda, however, because reform of the CAP has become a precondition for practically any other progress towards a more integrated Community. Whether it be joint research programmes, job creation schemes, student exchanges or completion of the Common Market itself, all have been effectively stifled by the all-devouring cuckoo in the Community nest—the CAP.

Mrs Margaret Thatcher, the British Prime Minister, made it perfectly clear after her boisterous encounter with the European parliament last week she was not prepared to recommend any increase in national contributions to the EEC budget until she was convinced that agriculture spending was being brought under control. She is not alone. Mr Gerhard Stoltenberg, the West German Finance Minister, says the same—with the proviso that farm reform will cost more, not less, in the short term. They represent the two largest net contributors.

Hydra-headed

On the other hand, the Mediterranean members of the Community are adamant that they cannot go along with a headlong rush to an open Common Market by 1992 unless they get some transfer of resources to compensate for their big trade deficits. Greece and now Spain are cases in point. They want more cash in the social and regional funds.

To its credit, the European parliament itself—not always the most coherent of institutions—was the body which last week insisted on making the link between agriculture and the rest of the budget official. It refused to approve a 1987 budget until the Agriculture Ministers had done something to cut the costs of their huge share (almost Ecu 23bn out of Ecu 36.3bn) or practically two thirds.

That says a lot for the growing majority of the Parliament directly elected since 1979, but

Need for realism on the Airbus

THE UK Government will soon have to decide whether to grant British Aerospace up to £750m in launch aid for its role in developing wings for the next generation of European Airbuses—the short-haul, twin-engined A-330, and long-range, four-engined A-340. Ministers need to ask whether both aircraft are really necessary in the light of world demand. There is a strong case for dropping the A-340 and spending a smaller sum on the A-330 only.

Such heavy money upset Airbus Industrie, but the Government must seek satisfactory answers before committing its cash. The aerospace industry is already well favoured with government funds, and stands to get much more, albeit through defence votes—on the European fighter and its engine, the Nimrod or Boeing AWACS, and the EH-101 helicopter, apart from missile and space projects. In civil ventures, £260m is outstanding in launch aid on the existing A-320 Airbus which is selling well.

Bae says that the launch aid now sought only covers part of the total cost of the UK's share of the A-330/A-340. The £750m will cover wing development, with a further large sum necessary from Bae's own resources to finance initial production, although that latter cash should flow back quickly as wings are delivered.

Key markets

Against such heavy cash needs, the market potential for both new Airbuses must be assessed carefully. Airbus sees a bright future for the A-330 in short-to-medium high-density traffic markets, but says the market for the long-range A-340 would be much smaller. It should note that the A-340 is justifiable only because it can be developed as a variant of the A-330, keeping costs down by using common wings, basic fuselage, cockpit and systems, although the engines differ in type and number.

Thus, while the market basis for the A-330 appears sound,

IT WAS in the best traditions of an arranged Indian marriage. The couple had never met, let alone tested each other's personalities.

Two mothers talked, agreed the suitability of the match and fixed financial terms. So determined were the matchmakers that the partners had no chance to discuss the sort of life they were to lead together, nor the problem that the more westernised partner would have living and working in a remote, uncomfortable corner of an alien land.

Today there are more strains in the marriage, now four years old, than is usual in India. An industrial liaison, it was arranged in 1983 by Mrs Margaret Thatcher and the late Mrs Indira Gandhi, prime minister of the UK and India, between Northern Engineering Industries (NEI) of the UK and India's national thermal power corporation (NTPC) to build a 1,000 mw (£230m) coal-fired power station in one of India's most remote areas at Rihand.

On the site, tribal women wearing bright saris, some clutching babies to their breasts, carry piles of broken rocks or a basket-full of concrete on their heads. Working alongside modern electronics and power engineering technology, they graphically illustrate the contrasts as India follows a high-technology development course, hoping there will be a trickle-down of benefit to the rural poor.

Children wield shovels on the edge of excavations, adding to an untidy jumble of activity which horrifies foreign engineers but is accepted as normal and almost inevitable in a country which is adept at suddenly producing order out of apparent chaos.

The contract for the second 1,000 mw stage of the power station is to be placed soon. A debate is raging in India and the UK about NEI's future in the country because it is nine months—and maybe as much as 12 to 15 months—late on the first stage. General Electric of the UK (GE), the spurned suitor in 1982, is mounting a campaign to replace NEI, and the NTPC is considering whether it should take a more dominant position in the relationship.

What has happened in these four years illustrates the problems faced by foreign companies learning how to operate in India's frustrating industrial environment.

It also forms part of the story of India's efforts to tackle debilitating electric power shortages which cause erratic blackouts across the country and expensive factory shutdowns, probably cutting annual industrial production by 2 per cent, though some estimates go as high as 10 per cent.

NEI's site is on the Rihand lake, five hours' bumpy drive from the sacred Hindu city of Varanasi in the northern Indian state of Uttar Pradesh—a heavily forested, and until the 1960s, largely unexplored area of considerable beauty. Its 350,000 local population is made up of India's poorest Harijan caste plus 13 tribes who traditionally worshipped trees, fire and snakes and relied on food gathering and hunting with little organised cultivation.

"The development passes over the heads of these people and their villages like the electricity cables soaring overhead. They remain in poverty, sometimes ousted from their land and facing ill health from

Man at the gates

Those in Washington who have been looking for parallels between the Iran controversy and the Watergate affair were given another snippet to support their arguments yesterday when the dapper Senator Daniel Inouye, Hawaii's senior elected representative, was named by the Senate leadership to head the special committee which is to probe the White House arms sales with Iran.

Some will say too late. It is. But it will nonetheless give the whole sector a severe jolt, and should prove to be the first step in what must now be a real reappraisal of Community objectives—a debate promised for the coming year.

The UK is not alone in having doubts about funds. There are signs that Deutsche Airbus is finding the going tough, and may have to seek additional government credits for its share of the A-330/A-340. Meanwhile, the US is becoming outspokenly impatient over what it regards as direct European government subsidies for Airbus, which it believes violates the GATT.

All this must oblige the UK Government, if not Bae and Airbus itself, to reconsider the A-340. Although an earlier attempt to agree on collaboration with McDonnell Douglas failed, it is not too late for Airbus to review its stance, drop the A-340, and seek a share of the MD-11, with the US company participating on the A-330—though Airbus argues that the A-330 itself might compete with the MD-11 in some areas. Such a move would not be humiliation for Airbus, but common sense. The competition for the A-330 will be hard enough, but for the A-340 it could be crippling. By bringing in an American partner, Airbus Industrie would strengthen its position in world markets and improve its prospects of commercial viability.

"When I was a lad, all these leisure centres were called factories"

UK-INDIA POWER PROJECT

Problems of an arranged match

By John Elliott



What has happened illustrates the problems faced by foreign companies in India's frustrating industrial environment

tuberculosis," says Mr Prem Bhai, a social worker who runs a local ashram to help development of the area's 400 villages.

The construction of an irrigation and small hydro-electric dam in the 1960s, which created the Rihand lake, started to change the area's environment. Now it is becoming a massive coal-fired electricity generation centre with sites earmarked for eight power stations generating 20,000 MW. If it went ahead this would equal almost half India's current output.

New cement and aluminium plants are polluting the air, and the landscape is being scarred by overburden from open cast mines in the adjacent Singrauli Hills, which have reserves of 100s of tonnes of poor quality coal for the power stations.

But after more than a decade of government inaction, there are signs that India is learning from the West's early industrial development. Care is being taken over dumping of ash and effluent from the power stations which could pollute the Rihand lake, and tens of thousands of trees are being planted around the works and neighbouring townships.

Mr Prem Bhai and other environmental lobby groups are warning legal action for the local inhabitants' land and forest rights and might also force the Government to restrict the power development to four or five stations producing only 12,000 MW.

Until the 1970s India's power stations were built by individual state governments close to areas of high demand. But they were and still are inefficiently run, operating often at only 50 per cent capacity, with over 20 per cent losses in transmission and distribution.

Half these losses are theft, ranging from slum dwellers hooking up overnight with a wire into an overhead power line, to unpaid bills and bribes for regular free power supplies.

The coal had to be hauled hundreds of miles across the

country, clogging the busy railway system and causing reservoirs because 30 to 40 per cent of the coal is useless ash and cinders.

So the policy was changed and moves towards regional grids covering several states and into a national grid was started. The NTPC was created 12 years ago to build stations near coal fields, using modern high voltage transmission lines to take the power to the load centres—1,000 to 1,500 km from Rihand's eventual 2,000-3,000 MW output will travel nearly 1,000 km by high voltage direct current lines, now being installed by Asea of Sweden, to serve New Delhi.

A concentrated construction programme, including building the country's first 500 MW

turbines at Rihand and other stations, is aimed at boosting

revenue because 30 to 40 per cent of the coal is useless ash and cinders.

But there will still be a 10 per cent power shortage which the Government hopes to bridge partly by modernising old plants, and building short-term natural gas fired plants, and by obtaining aid, usually tied to equipment supplies, from countries such as the UK, West Germany to fund projects additional to the five-year plan.

The Rihand contract was arranged as one of these sort of

NTPC's chairman. NEI now acknowledges its early failings, which were followed by a stream of disruptive changes in top corporate and project management and it is still involved in establishing an effective presence in India which commands respect on the site and elsewhere. "We accept the people we same mentioned an NTPC executive, when challenged about its organisation's sometimes difficult attitude.

In the past 18 months NEI has also made major improvements on the contract, although these gains have now been partially upset by site problems and delays caused by Indian civil engineering contractors, especially the government-owned National Projects Corporation, which has a poor reputation.

Delays in design approvals and in civil engineering construction have been the main problems, but there have also been hold-ups in supplies from Indian sub-contractors including Babcock International companies in the UK, which have £24m of piping and coal supply contracts, and from NEI subsidiaries. Even GEC, with work on the contract valued at £42m, has had problems with Indian quality inspectors on some turbine shafts and pipe-work.

NTPC has been loath to allow NEI to operate independently as a project manager. Inevitably it pulls more rank with the Indian sub-contractors. NTPC was partly responsible for choosing, then the UK company, a relatively new and efficient public sector organisation that was making a name for itself domestically and internationally in the power industry and had never before had to cope with a foreign turnkey contractor.

Its other contracts with the Soviet Union, which is also building a power station at Vindhyachal on the Rihand lake and with companies such as Ansaldo of Italy, have left it with the final project management responsibility. But it does not always have its way on the less sophisticated, but cheaper Soviet stations. Clash followed at NEI, which was chosen by the UK government in preference to GEC, but had no turnkey experience on a power station, resisted and a power station resisted and argued its way through countercurrents of design and other changes. It then gave way too easily without extracting extra payments from the client. The arguments continue.

India is intensely proud of its independence and status as one of the world's largest developing countries and it resists anything that it believes might undermine this, especially if a foreign country is involved. Dignity and hierarchy are maintained at all cost.

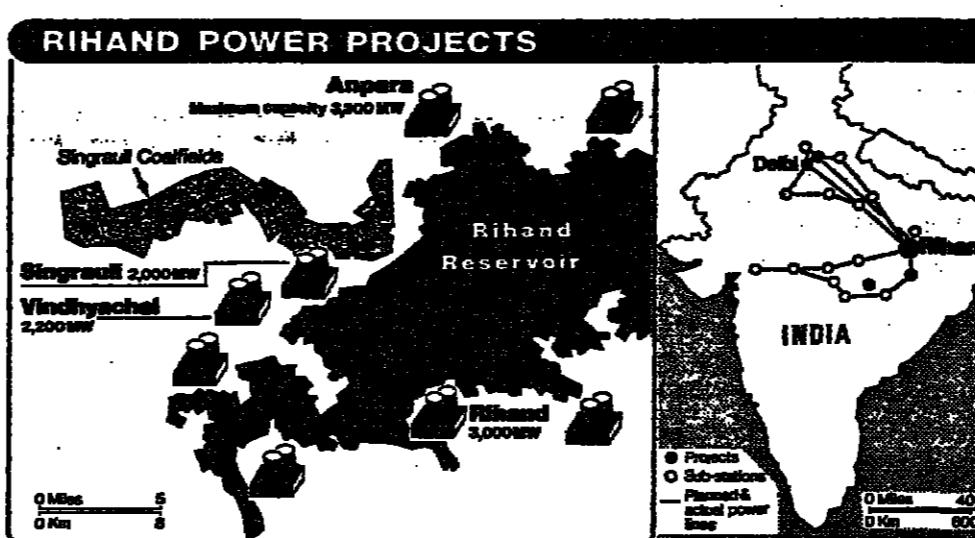
NEI itself, which has 60 per cent of the contract spread around its UK manufacturing subsidiaries, also ran into early problems because it had neither the turnkey experience nor the managerial and engineering staff to move quickly into action. Its reputation deteriorated. It found it had few friends or supporters either in the UK or India and it is only now regaining its confidence.

The contract rapidly slipped six months to a year behind schedule and has now been rescheduled with a target of making the station's first 500 MW turbine operational by next October. There is now a risk that problems largely outside NEI's control may cause three to six months' further delays, but this is not acknowledged officially by anyone involved.

"We are all struggling to meet the October schedule but there is no margin left and that is worrying for us," says Mr M. L. Shishoo, the managing director of NEI power projects.

Some officials are arguing that the NTPC should stop blurring lines of responsibility and itself take over site erection work for the next stage.

But whatever happens both NTPC and NEI agree that they have learned that next time the specifications and procedures should be agreed in detail by those involved, not just by match-making prime ministers.



Men and Matters

—with TWA, one of the BA's rivals.

TWA is one of the sponsors of the "Ideas Unlimited" competition to find Britain's best company suggestion scheme. This year it attracted more than 50 entries.

Among the other winners were Birmingham-based Lucas Industries whose workers put forward ideas which saved the company nearly £1m last year. Perkins, the diesel engine maker of Peterborough, last year saved £200,000 by implementing employee suggestions and the workers were given £47,000.

He's a very savvy fellow. A very shrewd and calculating politician who knows how to play his cards well," was the judgment offered yesterday by one Capitol Hill expert who dealt with Inouye when the senator was chairman of the Senate foreign aid sub-committee.

Assuming that he acquires himself well, his stature in the Democratic party will be further enhanced.

Poetic line

Those used to seeing Norman Willis, the TUC's general secretary, wrestling with intractable disputes might have been a little surprised to see him in a rather different role last night.

Willis was presenting the prizes in the Poetry Society's national poetry competition at the society's west London headquarters. Actually, the role isn't too unusual: Willis is the society's national vice-president, and a keen (if largely unpublished) poet himself.

Remembering not only the television exposure which he is likely to get as chairman of the committee, but also the ability to use the committee—if he so wishes—to conduct a sweeping inquiry into the Reagan administration's foreign policy, his selection indicates the confidence his colleagues have in his judgment.

Assuming that he acquires himself well, his stature in the Democratic party will be further enhanced.

Jungle journey

Britain can have confidence in its new man at the United Nations. Sir Christopher Tickell is the kind of man the people happily follow into the jungle.

As head of the Overseas Development Administration, Tickell was approached earlier this year by the environmental organisation, Earthlife, to support a project to preserve an area of rain-forest at Korup in Cameroon.

Tickell, 58, whose hobbies include climatology, and who takes a personal interest in environmental matters, joined an expedition to Korup to see for himself how the land fared. The result was that the ODA put up £400,000 to establish a national park in the area.

But Tickell makes himself at home in any environment. In his last overseas posting as ambassador to Mexico, he got on extraordinarily well with the Mexican Government and the British business community.

He has proved equally adept at mastering the labyrinth of the EEC. He was private secretary to Geoffrey Rippon during the negotiations for Britain's

entry into the European Economic Community.

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He was private secretary to Geoffrey Rippon during the negotiations for Britain

NTPC's chairman, Mr Peter Dodsworth, has now admitted that the new scheme, which was followed by a string of changes in top management, did not go far enough to tackle the problems of price-fixing and corruption, which continue to plague the industry. The people who implemented the changes have been criticised as being too slow and ineffective.

In the past 18 months, there has also been a significant shift in the Indian civil service, with many members of the public sector, especially state-owned corporations, leaving their posts.

Delays in delivery of tenders, especially in infrastructure projects, have been blamed on the inefficiencies of the government's industrial structure.

The new-found competitive

spirit of a handful of European companies was underscored last week when Thomson, the nationalised French electronics group, said that it was linking up with SGS-Ates of Italy in a FFr 1.5bn research project in programmable memory microchips.

European technology ministers meeting in Stockholm this week will determine whether the venture receives funding under the Europe research programme. This initiative is only the latest in a number of ambitious takeovers and alliances by the French company, undertaken with characteristic Gallic references to "national challenge" and "national choice" and a series of similar projects by Siemens of West Germany and Philips of Holland.

The special significance of semiconductor is that they are widely regarded as the key to a large variety of other technology-based industries. As the complexity and refinement of semiconductor design has advanced, so has the importance of these tiny components as the essential building blocks in the mastery of other electronic products. The argument is that the more complex the design, the less room there is for error. And even though the authority for design is held by the manufacturer, it is the customer who is responsible for the final product.

"The Europeans seem to have realised that if you want your end equipment industries to grow, you need the nuts and bolts technology to be able to do it," says Mr Jim Beveridge, associated director at Datatech, the market research group.

The change of emphasis to

nuts and bolts technology has driven the Europeans inexorably towards work on the next generation of memory chips.

The semiconductors are the workhorse of the industry, produced in virtually any electronics product, and made in vast quantities in highly capital intensive plants.

Traditionally, European manufacturers have steered clear of this area, partly because Japanese production methods and faultless quality controls have made the sector highly competitive, partly because the end market for these products is

EUROPEAN SEMICONDUCTOR INDUSTRY Getting down to nuts and bolts

By Terry Dodsworth and Paul Betts

not so strong in Europe, and partly because they saw the opportunity for better margins in lower-volume chips aimed at more specific markets.

This trend has been particularly pronounced in the UK, where the fragmentation of the electronics industry has left limited scope for semiconductor example, undertaken with characteristic Gallic references to "national challenge" and "national choice" and a series of similar projects by Siemens of West Germany and Philips of Holland.

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aimed at specific applications: Siemens, for example, is homing in on families of chips for a variety of electronic systems—telecommunications, the car industry and factory automation.

Thomson's area of particular interest is in military applications, while Philips, the largest European semiconductor producer, needs chips for its consumer products division.

Siemens has highlighted the new thinking in the most ambitious of the new wave of research and development programmes as the Megaproject, a collaboration between Philips and Siemens on the next generation of advanced memory chip devices.

Other European developments include:

• Thomson's \$71m takeover of Mostek, the US semiconductor group which was losing \$1m a day on manufacturing standard parts before the French group stepped in. Thomson is also expanding its semiconductor operations in France. That

Thomson's present proposals to collaborate with SGS may be followed by shareholding links between itself and the Italian company.

• An investment by SGS, which is part of the Italian state-owned IRI group, in a semiconductor plant in Singapore.

• A proposed collaborative venture under the EEC-backed Esprit-2 research umbrella between Thomson, Siemens and Philips in the advanced microprocessor field.

The gamble on new investment, however, raises a number of questions. First, is it being undertaken at the back

of an extremely fragile industrial structure?

Indigenous European suppliers only accounted for about 3 per cent of the world semiconductor market last year, down from 7 per cent the year before, and even within western Europe they achieved less than 40 per cent of total shipments. This position makes for a weak base from which to achieve the

economies of scale necessary in memory chip production.

Second, the European pro-

ducers are fighting against deeply entrenched competitors on their own doorstep in the shape of the big American companies. Together, the American account for almost 50 per cent of western Europe's semiconductors.

At the same time, the Japanese are energetically moving ahead, rapidly pushing their deliveries through a combination of imports, local assembly and—in the near future—local manufacturing.

Third, the new research and development programmes are becoming dangerously dependent on the oxygen pumped in by government aid policies.

Almost a third of the cost of the Megaproject is being subsidised by the Dutch and West German governments; and Thomson has absorbed FFR 3.5bn in capital grants from its state shareholders over the last three years, one of which has gone into semiconductors. SGS-Ates is also receiving substantial government support. Some critics argue that government-funded research leads to a visionary and impractical approach by the Europeans. Mr Rob Wilmot, the architect of the recovery of ICL, the UK computer group, contends for example that Europe already spends as much on research as the Japanese, but fails to funnel it into competitive businesses.

The real issue is the yield and pace of research, he says. "We are getting more research and development done which is either not very good or too late to do anything."

Once that control is established, the lessons will be fed into more specialised products



UK teachers' pay

Putting the case for fewer differentials

By Peter Smith

scheme would meet the crisis caused by the falling school population similarly, he has certainly not given the evidence. No one knows exactly how his incentive posts would be allocated.

Mr Baker's plan seems to be to replace one collapsed system by another with precisely the same inherent weakness.

What of the argument that the teachers' structure, paying over three-quarters of the workforce on the same scale, would generate the least common denominator of effort? To suggest that is to misunderstand what motivates good teachers. It is not the prospect of hopping from promoted post to promoted post, each leading further and further from the classroom. They will do it if that is the only route to reasonable living standards, but almost incomprehensible to those qualified in other disciplines. Otherwise he relies on tiny bribes disguised as major premiums.

As for the need to attract subject teachers, Mr Baker's solution is that the teachers' structure, paying over three-quarters of the workforce on the same scale, would generate the least common denominator of effort. To suggest that is to misunderstand what motivates good teachers. It is not the prospect of hopping from promoted post to promoted post, each leading further and further from the classroom. They will do it if that is the only route to reasonable living standards, but almost incomprehensible to those qualified in other disciplines. Otherwise he relies on tiny bribes disguised as major premiums.

What are the local authority employers and two unions representing nearly three-quarters of the country's teachers so persistently addicted to their own scheme, with its higher basic scale but only two levels of allowance for a much smaller number of teachers? Because they believe that Mr Baker's solution, for all its apparent logic, will not actually work.

The existing and antiquated five-scale structure links the availability of promoted posts in any school to its size and age-range. With a steep and continuing decline in the child population the system has collapsed. As schools have shrunk, been merged or closed, new promoted posts have all but disappeared. Over 60 per cent of teachers are now paid on the two lower scales with little or no prospect of career advance.

The teachers' answer is to sever that mechanical arbitrary link. Their basic scale, far higher than Mr Baker's, would mean that, in a graduate profession, all teachers could look forward to a proper professional income, irrespective of the size of school in which they happen to teach or accidental vacancies opened up by departing senior colleagues. If Mr Baker's

scheme would meet the crisis caused by the falling school population similarly, he has certainly not given the evidence. No one knows exactly how his incentive posts would be allocated.

And if none of that works? Dismissal—for contrary to popular and very widespread myth, teachers are not uniquely exempt from the threat of disciplinary action. The overwhelming majority of teachers, conceded by Mr Baker to be hardworking and effective, have no more wish to carry incompetent colleagues than he does. It cannot be right that they should, in effect, be financially penalised because employing authorities all too often will not bite the bullet and take the necessary action.

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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Wednesday December 17 1986



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more beneficial, b
per cent increase in
something

Scottish & New

It was a case of
Scottish & Newcastle
Selling beer up
easy, and selling
London was suddenly

Montedison's once easy
getting on had also
worsened badly again

shortage of US tonne
ports. So imports of
October's new
decision prevent water

The hotel made
bank to normal levels
of business travel
peaks of Lloyds and
tourists should have
what shamedness.

The difficulty on the
much more intense

Berger operating
roughly \$1m sheet
stage, but a large
carries from not one
Höglund brewer to
start of the financial
growth in the last
very well but it is a
through puts that not
money. S & N right
than the other investi
Commission o
Swedish police
would be made following
statements made by the two former Fer
Fermenta board members - Mr B
Fermenta B shares.

Mr Hans Lindberg, a senior public
prosecutor in Stockholm said
that preliminary police inquiries
would be made following statements
made by the two former Fer
Fermenta board members - Mr B
Fermenta B shares.

The repayment of SKr 200m to
Nordbanken and of Skr 117m to
Electrolux fell due last Wednesday.
The loans are secured against 42m

Fermenta B shares.

Mr El-Sayed's withdrawal from
Fermenta management and the board
has retained foreign take-over
interest in the group.

In a joint statement on Monday
they said that, following the serious

Fermenta to be investigated by public prosecutor

BY KEVIN DONE IN STOCKHOLM AND ALAN FRIEDMAN IN MILAN

THE STOCKHOLM public prosecutor's office is to carry out a preliminary investigation into possible criminal irregularities in business transactions made by Fermenta, the troubled Swedish biotechnology group.

It was learned yesterday that

Montedison, the Italian chemicals

group, which on October 21 broke

off its negotiations for the takeover

of Fermenta, has in recent days re

ceived a number of requests from

Stockholm to reconsider buying

Fermenta's share stakes.

Montedison has declined to re

enter negotiations, but the Milan

based group is continuing to watch

developments in Sweden and might

change its mind once affairs at Fer

menta become more clear.

The board of Fermenta declined

yesterday to take action itself on

the dramatic request made on Mon

day by Mr Goran Bystedt, the for

mer Fermenta chairman, to initiate

a police investigation, on the

grounds that an inquiry was al

ready underway by the company's

auditors. It promised that all avail

able information would be given to

the shareholders meeting planned

for December 30.

The Swedish concern was

plunged into crisis at the weekend

when the board announced that

irregularities in the company's ac

counting discovered by the external

auditors could virtually wipe out

the group's entire reported profit of

SKr 353m (\$50.8m) for the first

eight months of the year.

Mr Hans Lindberg, a senior public

prosecutor in Stockholm said

that preliminary police inquiries

would be made following state

ments made by the two former Fer

menta board members - Mr B

fermenta B shares.

Mr El-Sayed's withdrawal from

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All of these securities having been sold, this announcement appears solely for purposes of information.

NEW ISSUE

\$500,000,000

New Zealand

\$200,000,000 7.70% Notes Due December 15, 1993

\$300,000,000 8.75% Notes Due December 15, 2006

The First Boston Corporation

Goldman, Sachs & Co.

Kidder, Peabody & Co.

Incorporated

Merrill Lynch Capital Markets

Morgan Stanley & Co.

Incorporated

Salomon Brothers Inc

Shearson Lehman Brothers Inc.

Bear, Stearns & Co. Inc.

Alex. Brown & Sons

Incorporated

Dillon, Read & Co. Inc.

Daiwa Securities America Inc.

Deutsche Bank Capital

EuroPartners Securities Corporation

Donaldson, Lufkin & Jenrette Securities Corporation

Drexel Burnham Lambert Incorporated

The Nikko Securities Co.

International, Inc.

E. F. Hutton & Company Inc.

Lazard Frères & Co.

Prudential-Bache Securities

Nomura Securities International, Inc.

PaineWebber Incorporated

Smith Barney, Harris Upham & Co.

Incorporated

L.F. Rothschild, Unterberg, Towbin, Inc.

UBS Securities Inc.

Wertheim & Co., Inc.

Yamaichi International (America), Inc.

Incorporated

Swiss Volksbank

Incorporated

Westdeutsche Landesbank Girozentrale

Yamada Denki Co., Ltd.

Incorporated

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INTL. COMPANIES and FINANCE

India speeds up investment reforms

BY JOHN ELLIOTT IN NEW DELHI

INDIA'S STOCK markets are this week emerging from a fortnight's crisis of apparent contradictions when exchanges closed because of a crash in share prices at the same time as the country's largest debenture issue, for Reliance Industries, was six or seven times oversubscribed.

The crisis had no general economic significance or impact. It did however dramatically underline the weaknesses of the country's stock market system which has developed neither sufficient financial and organisational depth, nor methods of regulation, to cope with the massive expansion of share activity in the past couple of years.

Share prices almost doubled in the 12 months to the beginning of this year and the amount of trading has increased rapidly as prices have fallen back to what is generally regarded as more realistic levels in recent months.

The value of new capital issues approved by the Ministry of Finance in the first eight months of the current financial year totalled Rs 1.25bn (\$31.7bn), compared with Rs 36.95bn in the whole of 1985-1986 and Rs 20bn in 1984-85.

Thousands of new small investors have entered the market for the first time although a lack of reliable statistics, and the existence of a widespread black market in share dealings, means that estimates of the total number of investors in the market varies from 2m to 12m.

So the Government was concerned by the problems of the past fortnight which were caused by a series of political and economic factors. Hindu-Sikh killings in New Delhi, plus some poor corporate results, had an undue influence on a market already hit by tax enforcement raids on stockbrokers and by speculators switching out of established

shares into new issues, especially the potentially lucrative Rs 1.35bn of Reliance debentures.

The Government does not want its hopes for substantial capital generation on the markets during the country's current five-year plan to be upset by a collapse of investor confidence. Plans for legislative and other reforms are therefore to be speeded up.

In New Delhi on Monday by explaining how they do not have any effective telephone and telex links.

In the historic Rajasthan city of Jaipur, he heard about 400 unofficial stockbrokers filling a vacuum while two local power groups lobby for the right to set up an exchange.

In Bombay, which accounts for 70 per cent of the country's share deals, organisational and

more than 35, despite the mushrooming of business to over Rs 15bn a year. The Delhi exchange is doubling its total of 125 brokers. The exchanges are also resisting proposals for broadening the membership of their governing councils.

A report prepared by a body called the Paten Committee has made a series of recommendations. One major expected reform is the banning of insider trading which at present is not controlled and is blamed for a lot of the sharp falls in shares recently.

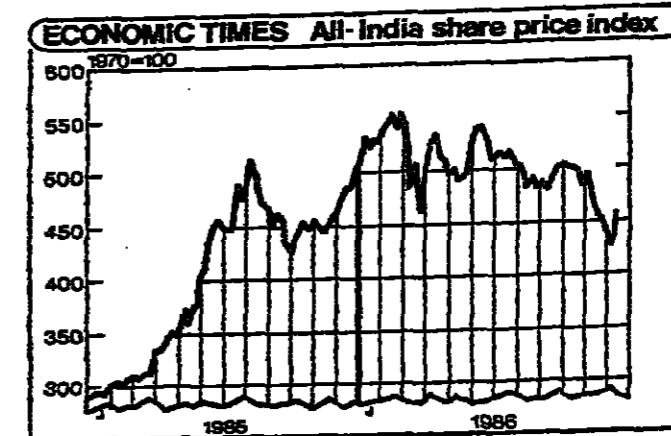
The Government is also considering expanding and strengthening the stockbroking profession by allowing joint stock companies to be admitted.

An attack on the black market in shares has already been launched with raids on 22 Bombay stockbrokers last month which has yielded undisclosed share certificates and other assets worth Rs 50m including Rs 40m in gold.

The operation of the stock markets also suffers, compared with Western countries, from a total lack of private sector financial institutions whose trading can help offset brokers' speculative trades. The Government has told six public sector institutions, led by the Unit Trust of India, that they should decide collectively how and when to step into the market with a view to stabilising it.

The Government-owned Industrial Credit and Investment Corporation of India is setting up a credit rating agency, and the Industrial Development Bank of India is forming a stockholding corporation to handle financial institutions' share transfers.

It is hoped that these and other changes will help the markets cope with increasing secondary dealings as well as a series of major new private and public sector issues in the coming months.



Kay Jewelers, Inc.

has acquired

J.B. Robinson Jewelers,
Incorporated

a wholly owned subsidiary of

W.R. Grace & Co.

The undersigned assisted in the negotiations and acted as financial advisor to Kay Jewelers, Inc. in this transaction.

Drexel Burnham Lambert
INCORPORATED

December 1, 1986

This announcement appears as a matter of record only.

\$50,000,000

Kay Jewelers, Inc.

Senior Subordinated Notes
due 1996

The undersigned acted as agent in the private placement of these securities.

Drexel Burnham Lambert
INCORPORATED

December 1, 1986

This announcement appears as a matter of record only.



Commercial Paper Program

We serve as a commercial paper dealer in connection with this program.

PaineWebber
Incorporated

For years the country's 14 stock exchanges have been low on India's list of development priorities, so they have poor financial and communications facilities.

Bank loans go to higher priority borrowers so there is a shortage of liquidity among stockbrokers. Telephone and telex links are allocated to more influential groups, so brokers thrive on rumours. Postal services are universally bad so the processing of new issues and other dealings usually takes weeks, tying up millions of rupees of capital.

Spokesmen from small city stock exchanges such as Gauhati in Assam and Ludhiana in Punjab horrified Mr Vishwanath Pratap Singh, the Finance Minister, at a meeting

of stockbrokers in November.

Computerisation is now being introduced. Electronic price displays are to be introduced early next year linking the six major stock exchanges of

Bombay, Delhi, Calcutta, Madras, Kanpur and Ahmedabad.

Mr Singh wants regulatory and other reforms to be introduced voluntarily by the stock exchanges, as well as through legislation. But he said on Monday he recognises there will be considerable resistance from vested interests.

The Bombay exchange, controlled by a council of stockbrokers, is resisting increasing its active list of 395 brokers by

Wells Fargo & Company

U.S. \$200,000,000

Floating Rate Subordinated Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 17th December, 1986 to 20th January, 1987 the Notes will carry an interest Rate of 6.7% per annum. Interest payable on the relevant interest payment date 20th January, 1987 will amount to US\$62.57 per US\$10,000 Note and US\$312.85 per US\$50,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

A FINANCIAL TIMES SURVEY

NORDIC BANKING AND FINANCE

The Financial Times proposes to publish a survey on the above on JANUARY 12 1987

For further information please contact:
Chris Schaeffer
on 01-248 8000 ext 3699
FINANCIAL TIMES
Europe's Business Newspaper

This announcement appears as a matter of record only.

November 1986



ICL-Israel Chemicals Ltd.

U.S.\$18,000,000

Medium-Term Credit Facility

The undersigned as Arranger syndicated this transaction among a group of international banks.



Bankers Trust International Limited

New Issue
December 17, 1986

This advertisement appears as a matter of record only. These Bonds have not been registered under the United States Securities Act of 1933. Neither these Bonds nor any portion thereof may be offered or sold directly or indirectly in the United States or America, or its territories or possessions or to nationals or residents thereof.

Mercedes-Benz Credit Corporation
Norwalk, Connecticut, U.S.A.

U.S. \$100,000,000
7 1/4% Bonds of 1986, due 1993

Deutsche Bank Capital Markets Limited

Morgan Guaranty Ltd

Credit Suisse First Boston Limited

Morgan Stanley International

Chase Investment Bank Limited

This announcement appears as a matter of record only.

New Issue



BOMBARDIER INC.

International Issue of 1,600,000 Class B Subordinate Voting Shares

Issue Price Canadian \$13.75 per Share

Wood Gundy Inc.

McLeod Young Weir International Limited

Banque Paribas Capital Markets Limited

Creditanstalt-Bankverein

Deutsche Bank Capital Markets Limited

Generale Bank

Handelsbank N.W.

Lévesque, Beaubien Inc.

Nesbitt, Thomson Limited

November 1986

This announcement appears as a matter of record only.

New Issue

Canadian \$100,000,000

General Motors Acceptance Corporation of Canada, Limited

(Incorporated under the laws of Canada)

Unconditionally guaranteed as to payment of principal and interest by

General Motors Acceptance Corporation

(Incorporated in the State of New York, United States of America)

9½% Notes due December 18, 1993

Issue Price 100%

Wood Gundy Inc.

McLeod Young Weir International Limited

Bank of Montreal Capital Markets Limited

The Bank of Nova Scotia Group

Banque Bruxelles Lambert S.A.

Banque Générale du Luxembourg S.A.

Commerzbank Aktiengesellschaft

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited

Dominion Securities Inc.

Genossenschaftliche Zentralbank AG

Hambros Bank Limited

Morgan Stanley International

Nomura International Limited

Norddeutsche Landesbank Girozentrale

Pemberton Houston Willoughby Incorporated

Société Générale

Swiss Bank Corporation International Limited

Toronto Dominion International Limited

Bank Gutzwiler, Kurz, Bungener (Overseas)

Bankhaus Hermann Lampe

Hessische Landesbank

Hill Samuel & Co.

Sal. Oppenheim Jr. & Cie.

Rea Brothers Pic

Vereins- und Westbank

Aktiengesellschaft

Westdeutsche Genossenschafts-Zentralbank e.G.

Yasuda Trust Europe

December 1986

This announcement appears as a matter of record only.

New Issue



Canadian \$70,000,000

Honda International Finance B.V.

9¾% Notes due 1991

Issue Price 101½%

Wood Gundy Inc.

Nomura International Limited

Morgan Guaranty Ltd

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

Daiwa Europe Limited

Smith Barney, Harris Upham & Co. Incorporated

Banque Paribas Capital Markets Limited

CIBC Limited

Deutsche Bank Capital Markets Limited

EBC Amro Bank Limited

Genossenschaftliche Zentralbank AG

IBJ International Limited

Mitsubishi Finance International Limited

Tokai International Limited

Union Bank of Switzerland (Securities) Limited

November 1986

This announcement appears as a matter of record only.

New Issue

Canadian \$50,000,000

Université du Québec

10% Debentures due December 16, 1993

The payment of the principal and interest whereof will be secured by the cession and the transfer of a subsidy by the

Gouvernement du Québec

payable out of the moneys to be voted annually by the Législature.

Issue Price 100%

Wood Gundy Inc.

Banque Internationale à Luxembourg S.A.

Société Générale

Banque Bruxelles Lambert S.A.

Banque Générale du Luxembourg S.A.

Banque de Luxembourg S.A.

County NatWest Capital Markets Limited

Kredietbank International Group

McLeod Young Weir International Limited

Merrill Lynch Capital Markets

Orion Royal Bank Limited

Union Bank of Switzerland (Securities)

Yamaichi International (Europe)

Banca Commerciale Italiana

Bank Gutzwiler, Kurz, Bungener (Overseas)

Bankhaus Hermann Lampe Kommanditgesellschaft

Banque Paribas Belgique S.A.

Bayerische Landesbank Girozentrale

Chemical Bank International Group

Gefina International

Kansallis Banking Group

Nederlandse Middenstandsbank N.V.

Norddeutsche Landesbank

Pierson, Heldring & Pierson N.V.

Prudential-Bache Securities International

Rabobank Nederland

Richardson Greenshields of Canada (U.K.) Limited

Verband Schweizerischer Kantonalbanken

Vereins- und Westbank Aktiengesellschaft

December 1986

INTL. COMPANIES and FINANCE

Pao to rationalise Wharf Holdings

BY DAVID DODWELL IN HONG KONG

SIR YUE-KONG PAO, the Hong Kong-based property and ship-owner, yesterday announced plans to complete the rationalisation of Wharf Holdings, his main property group, following its purchase last year of Wheelock Marden, the ailing trading group.

World International (Holdings), the investment holding group in which Sir Y-K holds an estimated 70 per cent controlling stake, is to buy from Wharf the trading and retailing rump of Wheelock for a cash consideration of HK\$450m.

The SFT 1708, the price for the 70 per cent of Wharf's assets, was set at HK\$450m.

This rump, which comprises trading groups like Cornes in Japan, as well as Hong Kong's Lane Crawford retail chain and Marco Polo International, the hotel management group, will form a new group, Wheelock International, which will be

100 per cent owned by World International. The deal will be consummated on April 1 next.

News of the reorganisation coincided with interim results for World International and Wharf. For the six months to September 30, Wharf earned pre-tax profits of HK\$842.5m, up 29.5 per cent from last year's interim profit of HK\$649.6m.

This increase, in the group's centenary year, came on a 17 per cent increase in turnover, from HK\$1.55bn to HK\$1.75bn.

A major contributor to the improvement was strong growth in rental incomes from developments in Kowloon, Ocean Terminal, Ocean Centre and Harbour City.

World International reported a pre-tax profit of HK\$222.5m,

up 30 per cent from last year's interim profit of HK\$171.4m. The group reorganisation unveiled yesterday comes after a year in which Wharf has tried to dispose of non-core assets that were acquired following the purchase of Wheelock.

Mr Peter Woo, Sir Y-K's son-in-law who is chairman of Wharf, said the group had found that the process of disposal "was not an easy one."

As a result, it had decided to package them into a new vehicle, leaving Wharf to develop its strategic plans as an "assets-based" group.

In a briefing that was more than anything else an exercise in what Hong Kong Chinese would call "do tuo-ji" or verbal shadow boxing, he noted that group reorganisation would lead "a comment taken to advantage of them."

Japan Line seeks debt restructuring package

BY YOKO SHIBATA IN TOKYO

JAPAN LINE, the country's leading tanker operator, has asked its creditor bank to accept a restructuring package which includes the write-down of Yen 100.25m of its debts.

The plan, aimed at reducing the major shareholders' calls for bankruptcy, also calls for a moratorium on principal and interest on debts worth Y110bn and the creation of a new company to own nine Japan Line

vessels, with accompanying debts of Y60bn.

Creditors banks have already frozen 70 per cent of the total principal and interest borne by Japan Line, which is equivalent to Y100bn. Through the latest move, Japan Line

intends to reduce its overall debts so between Y40bn and Y50bn and return to the black in its 1987 year.

Mitsubishi and Sumitomo suffer falls in earnings

BY OUR TOKYO STAFF

MITSUBISHI and Sumitomo, two of Japan's major trading houses, suffered large falls in consolidated earnings in the half-year to September, affected by the steep appreciation of the yen.

Net profits at Mitsubishi dropped by 26.9 per cent to Y3.8bn. Sales fell down 9.7 per cent to Y4,498.01bn.

Net profit for the full year is forecast at Y25bn, down 23.8 per cent on sales of Y13,200bn.

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£200,000,000
Floating Rate Notes 1996

Interest Rate	11.4375% per annum
Interest Period	16th December 1986 to 16th March 1987
Interest Amount per £10,000 Note due 16th March 1987	£282.02
Interest Amount per £100,000 Note due 16th March 1987	£2,820.21

Baring Brothers & Co., Limited
Agent Bank

U.S. \$125,000,000
MCorp
A Momentum Company

Floating Rate Subordinated Capital Notes Due 1997

Interest Period	14th November 1986 14th May 1987
Interest Amount per U.S. \$50,000 Note due 14th May 1987	U.S. \$1,545.14

Credit Suisse First Boston Limited
Agent Bank

World International (Holdings) Limited

Interim Results for the Half Year period ended 30th September, 1986

Group Results

The unaudited consolidated profit attributable to shareholders for the six months ended 30th September, 1986 amounted to HK\$178.8 million, representing an increase of 29.9% in comparison with HK\$137.6 million for the corresponding period of last year. Earnings per share were 10.7 cents, up 28.9% from 8.3 cents per share for the corresponding period last year.

Interim Dividend

The Board has declared an interim dividend of 3.5 cents per share in respect of the financial year ending 31st March, 1987 (85/86 - 3 cents), payable on 27th January, 1987 to shareholders on record as at 23rd January, 1987.

The register of members will be closed from Friday, 16th January, 1987 to Friday, 23rd January, 1987, both days inclusive, during which period no transfer of shares can be registered.

Warrants Subscription

During the half year period ended 30th September, 1986, the Company received subscriptions totalling HK\$840.5 million from holders of the Company's warrants on exercise of subscription rights. 382.0 million shares of HK\$0.50 each were accordingly issued at the subscription price of HK\$2.20 per share. These shares qualified for the final dividend in respect of the year ended 31st March, 1986 and, to the extent that certain shares were issued subsequent to 1985/86 year end closing, an additional appropriation of HK\$28.6 million has been made in the accounts for the period.

The subscription rights attached to the warrants lapsed after 30th September, 1986. Since the issue of the warrants in 1980, the Company has received subscriptions totalling HK\$840.7 million from warrantholders, representing 99.2% of the total issue of HK\$847.7 million.

Summary of Unaudited Consolidated Results		1986	1985
Six months ended 30th September		HK\$ Million	HK\$ Million
Operating profit		0.5	2.2
Share of profits of associated companies		222.0	169.2
Profit before taxation		222.5	171.4
Taxation — Hong Kong		(34.8)	(33.6)
— Overseas		(8.9)	(0.2)
Profit attributable to shareholders		178.8	137.6
Dividend paid		(28.6)	—
Interim dividend		(71.7)	(50.0)
Profit for the period retained		78.5	87.6
Earnings per share		10.7c	8.3c
Dividend per share		3.5c	3.0c

Earnings per share were based on the weighted average number of 1,674.9 million shares in issue during the period. Since the Company and its subsidiary companies are investment holding companies, it is the opinion of the Directors that the Group has no turnover.

Recent Developments

As part of a diversification programme, the Group acquired on 6th October, 1986 from Hongkong Realty and Trust Company, Limited 12,716,157 'A' shares and 187,324,034 'B' shares representing 55.6% of the equity share capital and 75.1% of the voting rights respectively of Lane Crawford Holdings Limited at prices of HK\$22.00 per 'A' share and HK\$2.20 per 'B' share, giving rise to a total consideration of HK\$691.9 million.

The Group successfully arranged on 9th October, 1986 a placement of 85 million shares of The Wharf (Holdings) Limited ("Wharf") owned by the Group at HK\$1.30 per share, resulting in a reduction of the Group's shareholding in Wharf to 40.1% of its issued share capital.

Corporate Reorganisation

Agreement in principle has been reached with Wharf for Wharf to sell to the Group all of its trading, service and manufacturing interests. These interests are held by Wheelock Overseas Management Limited ("WOML") and comprise Wheelock Marden & Company Limited and its trading, service and manufacturing subsidiaries as well as the Marco Polo International hotel management companies, set up in January this year to assume management of Wharf's hotels. The financial, property and transport interests of Wheelock Marden will be retained by Wharf.

Completion is expected to take place on 1st April, 1987 and the consideration, payable in cash, will be equivalent to the consolidated net asset value of WOML as at completion adjusted to take into account a valuation of the underlying businesses of WOML. WOML will be renamed Wheelock International Limited and will take up the Group's majority shareholding in Lane Crawford Holdings Limited following completion. The Group intends to develop its interests in trading further through Wheelock International Limited. Wharf will continue to develop its interests in the financial, property and terminal and transport sectors.

Hong Kong, 16th December, 1986.

By Order of the Board
WORLD INTERNATIONAL (HOLDINGS) LIMITED

All of these securities having been sold, this announcement appears solely for purposes of information.

NEW ISSUES

December 4, 1986

\$200,000,000

Republic of Finland

\$100,000,000

7.60% Notes Due 1993

\$100,000,000

7.80% Bonds Due 1996



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Merrill Lynch Capital Markets

Morgan Stanley & Co.
Incorporated

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Union Bank of Finland Ltd

Shearson Lehman Brothers Inc.

Alex. Brown & Sons
Incorporated

Dillon, Read & Co. Inc.

E. F. Hutton & Company Inc.

The Nikko Securities Co.
International, Inc.

Nomura Securities International, Inc.

PaineWebber
Incorporated

Lazard Frères & Co.

Swiss Bank Corporation International
Securities Inc.

UBS Securities Inc.

Wertheim & Co., Inc.

Yamachi International (America), Inc.

Samuel Montagu & Co.
Limited

Prudential Corporation plc

(a company incorporated in England)

has acquired

Jackson National Life Insurance Company

We initiated this transaction and acted as financial adviser to Jackson National Life Insurance Company.

Goldman Sachs International Corp.



December 4, 1986

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THE REPUBLIC OF PANAMA

Notice is hereby given that the Rate of Interest has been fixed at 7.4% p.a. and that the interest payable on the relevant Interest Payment Date June 17, 1987 against Coupon No. 4 in respect of U.S.\$30,000 nominal of the Notes will be U.S.\$363.37.

December 17, 1986, London
By Citibank, N.A. (CSII Dept.), Agent Bank

UK COMPANY NEWS

S & N moves ahead but fails to meet expectations

Scottish & Newcastle Breweries fell short of City predictions when it reported pre-tax profit up from £43.1m to £44.8m in the six months to October 26, 1986. The City had been looking for about £45m. Group turnover was virtually unchanged for the period at £393.6m.

Mr David Nickson, the chairman, said that trading in the six months had been generally encouraging, with the important exception of hotels. Group turnover had been distorted by the disposal in 1985 of the Mackinlay Whisky business.

Mr Nickson said that it had been the performance of the hotels which had led to a £2m decline in operating profit against last year's and a shortfall of more than £5m against planned profit. The consequence was that S & N had been restricted to a 4 per cent

increase in group pre-tax profit. The well-publicised absence of US visitors in the spring and summer had had a severe impact on S & N's hotel trading — the Thistle Hotels has a particular strength in the important London market and good representation in key tourist locations such as Scotland.

He reported that during the autumn, hotel revenue had recovered to budgeted levels and it could therefore be supposed that under more normal summer conditions, the strong growth seen previously would have continued. He believed that this assessment had been reinforced by strong current business levels and good forward bookings.

Trading in beer had followed a now familiar pattern: draught beer sales to the on-trade had

continued to be dull; sales of take-home beer did particularly well; while the company's leading position in canned and non-refrigerated bottled beers had provided excellent volume growth.

Bear margins had improved further, helped by significant production efficiencies. The Home Brewery, which had been purchased for £12m in September, was proving an excellent acquisition and had already showed indications of strong future profit potential.

Tax charges moved ahead from £14.4m to £14.3m and earnings per 20p ordinary share worked through to 10.1p, up from 10p last time.

The company declared an interim payment of 2.41p against an equivalent last year of 2.19p. See Lex

EMAP agreed bid for Courier

BY ALICE RAWSTHORN

EMAP, the magazine, newspaper and exhibition group, yesterday announced that it has agreed terms for the acquisition of Courier Press Holdings, which has newspaper and printing interests in the Midlands. The offer is worth up to £21.5m in cash and £23.1m in shares.

Given that both companies have substantial newspaper interests it is thought probable that the proposed acquisition will be referred to the Monopolies and Mergers Commission.

According to EMAP it has "not been discouraged" by its preliminary discussions with the Department of Trade and Industry. The MMC is expected to reach a decision by the end of April.

EMAP first approached CPH in late November. At that stage it offered £18.5m in shares and cash for the company. It is now offering £10.8m in cash or EMAP unsecured loan stock for each CPH share. As an alternative it is offering 17 new EMAP shares for every two

CPH shares. Yesterday EMAP's A shares rose by 2p to 137p.

The directors of CPH have accepted EMAP's offer and have agreed to recommend it to shareholders.

Courier Press produced pre-tax profits of around £2.67m last year and had net tangible assets with a book value of £21m at the end of the 1985 financial year. Once the acquisition is completed Mr Stanley Clarke of CPH will be invited to join the EMAP board.

an overwhelming rejection which showed clearly that its shareholders recognized the offer was a means for Valuedale's directors to make massive personal profits.

Simon shareholders would be taking the risk for Valuedale and its backers to reap the reward, it said. The massive borrowings required to fund the bid would cripple Simon, it added. "Sir David Nicolson, chairman of Valuedale, should withdraw. He has chosen the wrong company and the wrong route," Simon said. Simon's shares were unchanged at 308p.

In reaction to the level of acceptances Simon said this was

B&C faces opposition in move for Steel shares

By Charles Batchelor

British & Commercial Shipping, the financial services and transport group, has run into opposition to its bid to buy the outstanding shares in Steel Holdings. The Steel deal was the first deal pursued by B&C since Mr John Gunn became chief executive in October.

Tamween Holdings, a private investment company owned by the Gargour family and the holder of a 25 per cent stake in Steel, said it would not accept the B&C offer of 630p per share. At present Steel is valued at 500p.

Mr Gilbert Gargour said Tamween had informally approached B&C a year ago to say it was prepared to offer 630p a share for Steel. Tamween had also recently been approached by a UK public company willing to offer 675p or even 700p for Steel if it could get rid of its 25 per cent stake.

"We are surprised that the Steel board accepted so quickly at 630p and then pulled up the shutters to offer no explanation for their actions," he said.

Tamween is attempting to force a higher bid from B&C. Failing that, it is recommending other shareholders not to sell their shares since their investment in Steel should be worth more under B&C's direct management.

If Tamween blocks the B&C bid, B&C would be unable to obtain the 90 per cent stake needed compulsorily to buy in outstanding shares and fully consolidate Steel.

Steel shareholders would be locked into a company which has recently experienced a sharp drop in profits, he added. Steel announced last week that it expected profits to fall to less than £11.5m in 1986 from £11.8m while earnings per share would fall from 47.9p to 36p.

Barings, adviser to B&C, said that B&C had received no firm offer for Steel higher than the 630p which B&C was offering.

Steel's shares were unchanged at 630p yesterday.

"YOU'LL HAVE to watch me on this one. I'm such an enthusiast about it that I'm beginning to sound like an Amsterdam share hunter."

Mr John Walmsley, the finance director of Enterprise Oil, was talking about yesterday's £115m agreement to take over all Imperial Chemical Industries' oil and gas interests, and in return to give ICI a quarter of the new, enlarged company.

The City's oil watchers, most of whom spoke at length to Mr Walmsley yesterday, seemed to have been infected by his enthusiasm, and by the end of the day all were giving further elaborate reasons why the deal made good sense.

The advantages for both sides appear relatively straightforward: ICI gets rid of a bundle of assets which it had been doing all right, but were not huge relative to its own business, and gains a quarter of a much expanded oil and gas business, with good prospects.

Enterprise gets an extra 30,000 barrels a day of production from the Niran field, £25m in cash, and little in the way of exploration commitments and projected development expenditure. Enterprise said the deal was possible due to its own success and not necessarily because it was the UK's best oil company.

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Tamween is attempting to force a higher bid from B&C. Failing that, it is recommending other shareholders not to sell their shares since their investment in Steel should be worth more under B&C's direct management.

Since launching its bid, B&C has acquired further shares or undertakings to accept its bid which take its effective stake from 45 to 50.5 per cent.

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Steel's shares were unchanged at 630p yesterday.

Lucy Kellaway examines Enterprise's deal with ICI Oiling the wheels of survival



Lucy Kellaway, finance director, Enterprise Oil

duction with almost no exploration costs to offset against it. Enterprise also finds itself, despite the fall in the oil price, still a player of PRL.

If the deal goes through Enterprise is likely to respond by increasing its exploration programme, which like that of other independents, will cut this year by nearly 50 per cent. Other ways of becoming more tax efficient are also open to it, including the sale of its small and messy stakes in the Forties and Fulmar fields, both of which carry PRT.

There is an outside chance that despite its benefits the deal will not meet shareholders' approval, and will never be realised. For that to happen Rio-Tinto Zinc, which indirectly owns a stake in Enterprise through LASMO, and which has long been tipped as a future bidder for Enterprise, will need to persuade both LASMO and at least 20 per cent of Enterprise's other shareholders to block the deal.

LASMO, which owns 29.8 per cent of the shares, yesterday would not say how it was going to vote at the New Year's annual general meeting. Mr Chris Greenstreet, chief executive, said that the vote would be cast on the deal's merits.

"Macho doesn't count," he said. Nevertheless, he was more cautious than most yesterday on the merits of the deal.

Enterprise was not prepared yesterday to rule out the acquisition of one of the less well-placed fellow UK independents. And it would not laugh down the suggestion that it was strong enough to buy Tricentrol, the hard-pressed oil company with more than £100m of borrowings.

From a management point of view merging the problems created by the deal seems to make sense. Enterprise is generally thought to be more adventurous and will run oil companies, with record company, favourably to the more staid approach of ICI.

Unlike many of the oil deals struck last year, this one has not been motivated mainly by tax considerations. ICI has been quietly paying petroleum revenue tax on its Niran pro-

again. The company says it is planning a series of acquisitions which will not necessarily be commercial and not necessarily be in the UK.

Enterprise was not prepared yesterday to rule out the acquisition of one of the less well-placed fellow UK independents. And it would not laugh down the suggestion that it was strong enough to buy Tricentrol, the hard-pressed oil company with more than £100m of borrowings.

"We haven't seen enough detail to assess whether it is good, bad or indifferent."

The deal ends on a triumphant note a year of besting corporate activity in the oil exploration and production sector, during which smaller companies, badly battered by the fall in the oil price, have been fighting for survival.

The deal has also given Enterprise, which last year paid £122m in cash for Saxon Oil, hitting the top of the oil market, room to become acquisitive.

Ward White edges up stake in LCP

Ward White, the retail group which increased its hostile bid for Midlands-based LCP Holdings last week from £141m to £175m, continues to edge up its stake. Yesterday, it announced that — together with an associate company — it now holds 42.8 per cent of LCP.

Acceptances in respect of 0.5 per cent of LCP shares had also been received by last Friday.

Ind. Newspapers expands

BY CLAY HARRIS

Independent Newspapers, the Irish-based media group, has bought its first newspapers in the UK and consolidated its position as the second largest outdoor poster contractor in France.

Independent will buy the remainder of GLEN within three years for a price linked to profit.

The Irish publisher also announced the purchase for

£1.75m (\$200,000) of 87.5 per cent of Presse Edition in Racking & Dagenham Post, and five free titles. The company reported turnover of \$4.2m in 1985.

Independent will buy the 13,000 holdings through two French subsidiaries. It will buy

the minority within three years in this case as well.

OVERSEAS SURVEYS

1986

If your business is of an international nature, then you should be aware that the Financial Times proposes to publish the following comprehensive Surveys in the latter half of 1986.

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Egypt

June

AUSTRALIA
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DOMINICAN REPUBLIC
CANADA
HONG KONG
IVORY COAST

July

MEXICO
JAPAN
NEW ZEALAND

September

CANADIAN FINANCE AND INVESTMENT
URUGUAY
CAYMAN ISLANDS

October

JAPANESE INVESTMENT IN EUROPE
MARYLAND
ARAB BANKING
NEWFOUNDLAND
PITTSBURGH
HONG KONG AS A FINANCIAL CENTRE

November

SINGAPORE
US WEST COAST BANKING
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MOROCCO
TEXAS
CHINA
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December

JAPANESE INDUSTRY

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New issue

This announcement appears as a matter of record only

October 1986



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CIBC Limited

Crédit Commercial de France

Crédit Lyonnais

EBC Amro Bank Limited

Goldman Sachs International Corp.

Kleinwort Benson Limited

h ICI

vival

in costs to almost no cost. Enterprise also seems to have a layer of PRL on it. If the deal goes through, increasing its representation, which looks like a year by nearly a year, other ways of becoming more efficient are also open, including the sale of the messy stakes in the Ford Fulmar Fields, which pay PRT.

There is an outside chance that will not meet shareholders' approval and will still be resisted. For that there is Tinto Zinc, which is now through LASMO, and which has been tipped as a deal for Enterprise, and at least 20 per cent of Enterprise's other sources. Block the deal, LASMO, which owns 35% of the shares, could not buy it. Mr Chris Green, executive, said that the deal could be cast off.

"Macho doesn't come along. Nevertheless, we are cautious that may say on the merits of the deal. We haven't seen enough to assess whether it's good or indifferent."

If the deal goes through, it will make the proponent of Enterprise's idea when the Government share expires a candidate of a takeover. It does not open the door to CI as a possible bidder until 1991, unless it's already trumping an older peer predator.

Ward White edges up stake in LCP

Ward White, the retail group, increased its stake in Midland-based LCP last week from 51% to 51.3%, continues to edge up. Yesterday, it announced that — together with associate company — it holds 42.8 per cent of LCP. Acceptances in respect of 100% of LCP shares have been received by last Friday.

EYS

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IN THE USA

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ISY

UK COMPANY NEWS

Oriflame bid battle for Goldsmiths

By NIKKI TAIT

A £40m bid battle has broken out between Oriflame, the London-listed but Scandinavian-based direct selling cosmetics company, and Goldsmiths Group, Britain's third largest retail jeweller which also has interests in hotels and tourism abroad.

Oriflame, which came to the London market via a £5.2m offer for sales in 1982, is offering one of its own shares plus £100,000 cash for every seven Goldsmiths held. With Oriflame down 10% to 850p, that values each Goldsmiths share at 261.5p. There is a full cash alternative of 240p a share.

But the bid was immediately rejected by Goldsmiths, which regarded it as opportunistic and wholly inadequate. "It in no way reflects the underlying value of the constituent businesses," commented chairman and chief executive Mr Jurek Piszecki.

Oriflame first acquired a 14.3 per cent stake in Goldsmiths at the end of November and, according to the Jewellery Company, there have been a couple of brief discussions since

then but no agreement on an offer could be reached.

Yesterday, Morgan Grenfell

were in the market for

Goldsmiths' shares, taking

Oriflame's stake to 22.7 per cent immediately and to just under 28 per cent by the close.

Goldsmiths had a turbulent recent past in 1985. Mr Tony Gower moved in as chairman, having acquired a 33 per cent holding from the company's founding family shareholders.

A number of additional Jewellery shop chains were purchased—including the Walker and Hall business from Mappin and Webb which brought in 42 outlets; the betting shop division was augmented; and its own insurance company—Anthony Gower founded.

But in 1985 the betting shops were sold off to Coral for 750p and at the end of the year Mr Gower resigned, to be succeeded by Mr Piszecki.

In February this year, the insurance business—which takes in 43 offices—was franchised out to national motor insurance specialist, Swinton. Swinton

now holds an 8 per cent stake

to dispose of the insurance business to Swinton. Yesterday,

they added a further 14p to 260p.

Most recently, Goldsmiths has diversified into hotels; following the £12.4m acquisition of the loss-making Prince of Wales Hotels group in September, it operates a 12-strong chain. In 1985-86 group profits fell from £1.6m to £850,000 before tax, although the core jewellery business contributed £1.8m against £1.4m in the previous year. Last month Goldsmiths reported an interim pre-tax loss of £267,000.

If successful, Oriflame's chairman, Mr Jurek of Jochnick, says he plans to make few changes to the jewellery divisions, and is looking to retain existing management. Oriflame, he added, would need to assess the hotel business, but believed there would be no shortage of potential buyers if it wished to sell. Net assets of the POW Group were put at £11.5m at end-1985, and Goldsmiths estimates the figure for its total chain to be over £16m.

Goldsmiths itself is planning a much-rumoured bid target later, and the shares have risen from under 200p in mid-October to 240p ahead of the Oriflame announcement. Yesterday they added a further 14p to 260p.

Mr Piszecki said the deal was due to be completed by the end of 1986—in the absence of legal delays—and should bring around £1m cash into the business.

Although Oriflame was founded in Sweden in the sixties, it is now registered in Luxembourg, has headquarters in Brussels and manufactures in Dublin. Group profits have increased steadily over the past five years and reached £5.8m in 1985. Its primary business is cosmetics, but it diversified into jewellery when it bought the largest Swedish retail chain, Guldfynd, for 51m last year. "Goldsmiths is very compatible with our existing business in Scandinavia," argued Mr Piszecki.

Oriflame's chairman, Mr Jurek of Jochnick, said yesterday that the unusual move reflected the company's concern at the build-up during the last three months of significant unidentified shareholdings in the company.

In the High Court on Monday, Mr Justice Hoffmann granted an order imposing restrictions, under part XV of the Companies Act 1985, preventing the owners of block-holding companies, totalling 5m shares, from voting the shares, transferring them or receiving any dividend on them.

Mr Sandy Muirhead of Charterhouse said the move was principally aimed at identifying the beneficial ownership of the shares held through nominees. It is important because Berisford might be at the centre of a formal bid battle in the next few months. Dividends will be accrued, but not paid, until the beneficial owners are identified.

Tate & Lyle, UK cane refiner, and Ferruzzi, Italian agricultural group, have both approached Berisford with a view to acquiring control of its British Sugar beet processing subsidiary.

The approaches are the subject of a Monopolies and Mergers Commission inquiry, which is due to be completed by January 18. A third approach by Hillsdown Holdings was dropped after it was referred to the Commission.

Berisford is nervous about having significant and possibly growing unidentified blocks of shares, in view of the fact that the company might become involved in a West-Monster stand-off.

"Berisford is nervous about

having significant and possibly growing unidentified blocks of shares, in view of the fact that the company might become involved in a West-Monster stand-off.

The directors are raising the interim dividend by 4.5p to 32p. Earnings for the half year rose from 10.4p to 13p per 20p share. The directors remained confident about the outcome of the year as a whole, they said.

Turnover for the period improved from £37.91m to £39.62m, which generated a trading profit of £3.31m (£2.43). The share of losses of related companies was £73,000 (profit £2,000) and interest and financing charges of £180,000 (£87,000). The loss per 10p share was 6.6p (12.9p). Preference dividends for March and September have not been paid.

Invested in this business for the past several years, it hoped to end the full year in profit and with exciting profits in hand.

Oceanics Communications continued to profit from the development of its video conferencing and satellite-related technology business, but remained in the build-up and cash absorbing phase of its growth.

The chairman said overall, cost reductions had continued showing substantial further savings across the group.

The operating loss in the period amounted to £1.71m (£2.42); the share of losses of related companies was £73,000 (profit £2,000) and interest and financing charges of £180,000 (£87,000). The loss per 10p share was 6.6p (12.9p). Preference dividends for March and September have not been paid.

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RECORD PROFITS FROM WISTECH

Highlights for the year

Year to 30 September	1985*	1985
Turnover	£ 8,310,638	£ 5,206,819
Operating profit	£ 618,281	£ 332,611
Net interest (payable)	(£ 166,674)	(£ 23,345)
Profit on ordinary activities before taxation	£ 451,607	£ 309,266
Taxation	£ 203,962	£ 132,404
Retained profit for the period	£ 247,645	£ 176,862

Extracts from the Chairman's Statement

- In its third year of operation Wistech has again achieved record profits and record turnover.
- Aggregate profits for the first three years have comfortably exceeded the £1m target set when Wistech shares were first offered to the public in January 1984.
- The business of Rugby Efficient Services, acquired during the past year, is now fully integrated and contributing to group earnings.
- The new branch operation in West Germany continues to make excellent progress.

Wistech p.l.c., 6-8 Queen Street, Bridgend, Mid-Glamorgan CF31 1XE



SPECIALIST INDUSTRIAL & ENVIRONMENTAL SERVICES



Northeast Savings, F.A. U.S.\$125,000,000

Collateralized Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from December 17, 1986 to December 17, 1987 the Notes will carry an interest rate of 6% p.a. The interest payable on the relevant interest payment date, December 17, 1987 will be \$645.35 per \$10,000 principal amount of Notes.

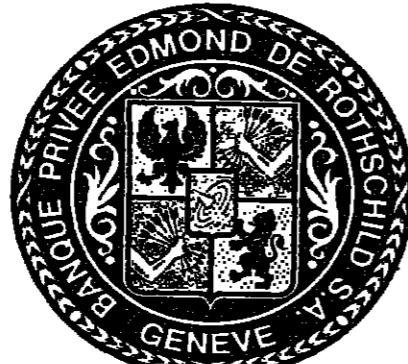
By: The Chase Manhattan Bank, N.A.,
London, Agent Bank.

December 17, 1986



BANQUE PRIVÉE S.A. GENÈVE

is pleased to announce
that it has changed its name to



18, rue de Hesse – CH 1204 Geneva
Telephone (022) 21 91 11 / Telex 422 699

UK COMPANY NEWS

IC Gas outstrips City expectations

BY LUCY KELLAWAY

Imperial Continental Gas yesterday surprised its shareholders by announcing a rise in pre-tax profit for the six months to September to £15.5m from £17.3m and a leap in attributable profits to £14.7m (£8.7m), which was more than twice the figure that some City analysts had been expecting.

IC Gas, which has been fighting an unwelcome bid from Gulf Resources, the US company controlled by David and Frederick Barclay, the UK investors, was earned a reprieve last week when the bid was referred to the Monopolies and Mergers Commission.

The unexpectedly good results were accompanied by an optimistic statement about prospects for the rest of the year, which the company says as a whole are "very good," while

those for Calor, the group's main subsidiary, are "excellent."

However the company warned that the interim figures were of limited use in assessing the full year outcome because they included no contribution from most of the Belgian assets, and because of the uncertainty of winter fuel demand.

In support of the good result the company is paying out an increased dividend of 8p, compared to 6.25p in the first half of last year, a rise of 28 per cent. IC Gas shares responded enthusiastically yesterday, rising 11p to 573p, only marginally below the peak of 581p reached before the Gulf bid reached

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*All of these securities having been sold, this advertisement appears as a matter of record only.***28,540,472 Shares****UNUM Corporation****Common Stock**

(par value \$10 per share)

The shares offered hereby constitute a portion of the 50 million shares of UNUM Corporation issued pursuant to the plan of conversion under which Union Mutual Life Insurance Company converted from a mutual to a stock life insurance company and became a wholly owned subsidiary of UNUM Corporation.

Goldman, Sachs & Co.

Bear, Stearns & Co. Inc.	The First Boston Corporation	Alex. Brown & Sons Incorporated	Dillon, Read & Co. Inc.
Donaldson, Lufkin & Jenrette Securities Corporation	Drexel Burnham Lambert Incorporated	Hambrecht & Quist Incorporated	Kidder, Peabody & Co. Incorporated
Lazard Frères & Co.	Merrill Lynch Capital Markets	Montgomery Securities	Morgan Stanley & Co. Incorporated
Prudential-Bache Securities	Robertson, Colman & Stephens	L. F. Rothschild, Unterberg, Towbin, Inc.	PaineWebber Incorporated
Shearson Lehman Brothers Inc.	Smith Barney, Harris Upham & Co. Incorporated	Wertheim & Co., Inc.	Salomon Brothers Inc
ABD Securities Corporation	Advest, Inc.	Allen & Company Incorporated	Dean Witter Reynolds Inc.
Bateman Eichler, Hill Richards Incorporated	Sanford C. Bernstein & Co., Inc.	Arnhold and S. Bleichroeder, Inc.	Robert W. Baird & Co. Incorporated
Boettcher & Company, Inc.	J. C. Bradford & Co. Incorporated	Butcher & Singer Inc.	Blunt Ellis & Loewi Incorporated
Dain Bosworth Incorporated	Daiwa Securities America Inc.	Deutsche Bank Capital Corporation	Cazenove Inc.
A. G. Edwards & Sons, Inc.	Eppler, Guerin & Turner, Inc.	EuroPartners Securities Corporation	Eberstadt Fleming Inc.
Furman Selz Mager Dietz & Birney Incorporated	Gruntal & Co., Incorporated	Howard, Weil, Labouisse, Friedrichs Incorporated	First Southwest Company
Interstate Securities Corporation	Janney Montgomery Scott Inc.	Josephthal & Co. Incorporated	Kleinwort Benson Incorporated
Ladenburg, Thalmann & Co. Inc.	Legg Mason Wood Walker Incorporated	McDonald & Company Securities, Inc.	Moseley Securities Corporation
The Nikko Securities Co. International, Inc.	Nomura Securities International, Inc.	The Ohio Company	Oppenheimer & Co., Inc.
Paribas Corporation	Piper, Jaffray & Hopwood Incorporated	Prescott, Ball & Turben, Inc.	Rauscher Pierce Refsnes, Inc.
The Robinson-Humphrey Company, Inc.	Rotan Mosle Inc.	Rothschild Inc.	J. Henry Schroder Wagg & Co. Limited
Sogen Securities Corporation	Stephens Inc.	Stifel, Nicolaus & Company Incorporated	Sutro & Co. Incorporated
Swiss Bank Corporation International Securities Inc.	Thomson McKinnon Securities Inc.	Tucker, Anthony & R. L. Day, Inc.	
UBS Securities Inc.	Underwood, Neuhaus & Co. Incorporated	Wheat, First Securities, Inc.	Yamaichi International (America), Inc.
Baker, Watts & Co.	Birr, Wilson Securities, Inc.	Brean Murray, Foster Securities Inc.	Cable, Howse & Ragen
Carolina Securities Corporation	The Chicago Corporation	Craigie Incorporated	D. A. Davidson & Co. Incorporated
Shelby Cullom Davis & Co.	R. G. Dickinson & Co.	Doff & Co., Inc.	Fahnestock & Co. Inc.
First Albany Corporation	First Manhattan Co.	J. J. B. Hilliard, W. L. Lyons, Inc.	Investment Corporation of Virginia
Johnson, Lane, Space, Smith & Co., Inc.	Johnston, Lemon & Co. Incorporated	Cyrus J. Lawrence Incorporated	WR Lazard Securities Corp.
Moore & Schley Securities Corporation	Needham & Company, Inc.	Neuberger & Berman	W. H. Newbold's Son & Co., Inc.
Newhard, Cook & Co. Incorporated	Parker/Hunter Incorporated	Raymond James & Associates, Inc.	Rodman & Renshaw, Inc.
Seidler Amdec Securities Inc.	Southwest Securities, Inc.	Starr Securities, Inc.	R. Rowland & Co. Incorporated
Van Kasper & Company	Vereins- und Westbank Aktiengesellschaft	M M Warburg-Brinckmann, Wirtz & Co.	Swergold, Chefitz & Sinsabaugh, Inc.

December, 1986

APPOINTMENTS



PRELIMINARY RESULTS

	Year to 30th Sept. 1986 £'000	Year to 30th Sept. 1985 (Unaudited) £'000
Turnover	81,181	59,426
Profit before Tax	1,909	1,545
Profit after Tax	1,719	1,479
Retained Profit	1,419	1,329
Shareholders' Funds	6,730	5,120
Earnings per share	5.73p	4.93p
Net dividend per Share	1.00p	0.50p

Note: The gross profit for the year has been calculated in accordance with standard market makers practice by including profits on both dealing and holding positions. Valuations of all Fully Listed, USM and OTC positions are therefore based on middle market values. Holding profits in major positions have only been included where confirmed by substantial realisations. The effect of the change in valuation policy has been to reduce profits for 1985 by £132,000 and include holding profits of £545,000 in the current year.

"In our second year of public life I am pleased to report a further significant improvement in profits and to announce a further 1p per share net dividend. Trading for October and November of this year is higher than ever before and we look forward to another year of continued growth."

T G Wilmot (Chairman) 11th December, 1986
For copies of this Preliminary Statement please ring 01-928 2661
HARVARD HOUSE - 42-44 DOLBEN STREET • LONDON SE1 0UQ

UK COMPANY NEWS

Industrial rents aid Peel's progress to £3.8m

BY PAUL CHEERSIGHT, PROPERTY CORRESPONDENT

Peel Holdings, the Rochdale-based property group best known for retail developments outside towns, yesterday reported a big increase in its interim pre-tax profits and raised its half-time dividend.

Pre-tax profits for the half year to September were £3.8m against £2.4m in the same period of 1985. An interim dividend of 3p a share has been declared, compared with 2.75p at this time last year.

Earnings per share for 1985-86 were 7.75p.

The shares, which on Monday had moved up 15p to 525p in anticipation of the results, slid back slightly in a quiet market

to close at 520p. But they still trade at a premium to their asset value—unusually for a property company—which has just been established at 500p a share.

Around 80 per cent of the group's profits came from rental income with the rest arising from land sales. The staple income has not, in fact, been from retail rents, but from industrial rents, which in effect have been subsidising the large programme of retail property expansion.

Rental income from retail sites has been coming in at a lower level than the financing charges for expansion. But this

should change and Mr John Whittaker, the chairman, said "retail is basically where future growth is going to come from."

This is because, since last September, rents reviews have been taking place on early developments, raising in some cases income from specific sites by up to 40 per cent. The rent reviews, usually once every five years, will now be a continuing process.

The Peel property portfolio is divided roughly equally between the North and South of England, with only a few holdings in the Midlands and East Anglia.

Plysu advances to £2.7m midterm

Plysu, manufacturers of plastic containers, domestic wares and protective clothing, increased its pre-tax profit from £2.3m to £2.7m in the 28 weeks ended October 11, 1986.

The directors stated that demand for most of the company's containers continued to grow, with particular emphasis on the lightweight milk and juice bottles.

Extra capacity would be necessary to meet anticipated demand in 1987 and this would be achieved by greater production efficiency at Woburn Sands and later by the opening of the company's new factory in the North of England.

The company said it looked forward to maintaining the current rate of progress.

Turnover in the period was up from £18.32m to £19.52m with UK containers showing an improvement from £12.15m to £13.76m; housewares rose from £3.08m to £3.15m and others from £2.55m to £2.60m.

Tax charged was £945,000 (292,000) leaving net attributable profits of £1.76m (£1.38m) and earnings per share of 4.86p (3.82p). The interim dividend of 3.5p was reduced from the equivalent of 0.53p to 0.55p per share.

Triplex rises 83% to £0.8m

BY STEPHEN THOMPSON

Triplex, West Midlands-based engineering, foundry operator and building component manufacturer, yesterday announced interim pre-tax profits for the six months to September 30 up 88 per cent to £807,000 and a return to the interim dividend list after a seven-year absence. The company is paying an interim dividend of 0.75p a share.

In the first half last year

Triplex made pre-tax profits of £440,000. Turnover in this year's first half rose 43.7 per cent to £19.7m from £13.7m.

Mr Lewis Robertson, chairman, said second-half profits would show an improvement, although less markedly than the previous year, because of the wider spread of turnover and earnings.

The sharp rise in profits reflected a strong performance by

the building components division where profits rose by 72 per cent to £326,000 on more than doubled sales of £9.7m and engineering where increased turnover and margins boosted profits by 17 per cent to £268,000. An excellent performance by the automated foundry was partly masked by the cost of restructuring the company's smaller manufacturing unit.

Sales were down from £1.2m to £1.15m.

Mr Robertson said: "The

Ireland

£12,500,000 7 per cent Sterling/Deutsche Mark Bonds 1979/88

S.G. Warburg & Co. Ltd. announce that Bonds for the nominal amount of £1,250,000 have been drawn for the redemption instalment due 15th January, 1987.

The distinctive numbers of the Bonds drawn in the presence of a Notary Public, are as follows:-

11	14	27	30	33	36	39	42	45	48	10947	10950	10953	10956	10959	10962	10964	10967	10970	10975
50	53	56	59	62	65	68	71	74	77	10975	10978	10981	10984	10986	10988	10990	10992	10994	10996
79	82	85	88	91	94	97	100	103	106	11048	11051	11054	11057	11060	11063	11065	11067	11068	11071
165	168	171	174	177	180	183	186	189	192	11074	11077	11080	11083	11086	11089	11092	11095	11097	11100
250	253	256	259	262	264	267	270	273	276	11103	11106	11110	11113	11115	11118	11121	11124	11126	11129
338	341	343	346	349	352	355	358	361	364	11132	11135	11138	11141	11144	11147	11150	11153	11156	11159
424	427	430	433	436	439	442	445	448	451	11161	11164	11167	11170	11173	11176	11179	11182	11185	11188
519	522	525	528	531	534	537	540	543	546	11181	11184	11187	11190	11193	11196	11199	11202	11205	11208
701	704	707	710	713	716	719	722	725	728	11219	11222	11225	11228	11231	11234	11237	11240	11243	11246
804	807	810	813	815	818	820	823	826	829	11249	11251	11254	11257	11260	11263	11266	11269	11272	11275
835	841	844	847	849	852	855	858	861	864	11276	11278	11281	11284	11287	11290	11293	11296	11299	11302
924	927	930	933	936	939	942	945	948	951	11307	11310	11313	11315	11318	11321	11324	11327	11330	11333
1010	1013	1016	1019	1022	1025	1027	1030	1033	1036	11336	11339	11341	11344	11347	11350	11353	11356	11359	11362
1039	1042	1045	1048	1051	1054	1056	1059	1062	1065	11365	11368	11371	11373	11376	11379	11382	11385	11388	11391
1068	1071	1074	1077	1080	1083	1086	1089	1091	1094	11377	11380	11383	11386	11389	11392	11395	11398	11401	11404
1099	1102	1105	1108	1111	1114	1117	1120	1123	1126	11404	11407	11410	11413	11416	11419	11422	11425	11428	11431
1146	1149	1152	1155	1158	1161	1164	1167	1170	1173	11407	11410	11413	11416	11419	11422	11425	11428	11431	11434
1175	1182	1189	1196	1201	1206	1212	1218	1224	1230	11427	11430	11433	11436	11439	11442	11445	11448	11451	11454
1252	1255	1258	1261	1264	1267	1270	1273	1276	1279	11457	11460	11463	11466	11469	11472	11475	11478	11481	11484
1262	1265	1268	1271	1274	1277	1280	1283	1286	1289	11474	11477	11480	11483	11486	11489	11492	11495	11498	11501
1281	1284	1287	1290	1293	1296	1299	1302	1305	1308	11495	11498	11501	11504	11507	11510	11513	11516	11519	11522
1310	1313	1316	1319	1322	1325	1328	1331	1334	1337	11521	11524	11527	11530	11533	11536	11539</td			

JOBS

Prices of executive life in different lands

BY MICHAEL DIXON

IF YOU went to work abroad, how much more or less would it cost to maintain the living standard you are used to at home?

That question is thrown at the Jobs column at least 100 times a year. Unfortunately, as readers who have asked it have discovered, the answer is always: "It depends."

For the individual considering taking an expatriate post, one major problem is obtaining tolerably reliable information on costs overseas which is independent of data provided by the prospective employer.

While many consultancies produce surveys, they charge a lot for them even if they make them available to individuals at all—which some do not. An example is the Employment Conditions Abroad consultancy which works as a trade association, keeping track on worldwide living costs on behalf of international organisations which subscribe to it.

Another difficulty arises because, regardless of where you may be going, one of the most important variables of course is whether the perks of the job include heavily, if not totally, subsidised accommodation, electricity, transport etc. And as big employers of expatriates usually award such perks to managers and high-ranking specialists at least, the prices of housing and so on are

often omitted from studies of international living costs.

The ECA consultancy again provides an example. Although its latest study, published today, covers 70 countries it relates only to the prices of food, drink and tobacco, household durables, clothing, services like dry-cleaning, and motorists' running costs. Anyone wanting full details of the survey should contact Barry Rodin at Anchor House, 15, Britten St, London SW3 3TY; telephone 01-351 7151, telex 289751 Eureca G.

Stated broadly, its message for British executive-types is that they have lately done pretty well for purchasing power. At the same time as their average pay has been rising ahead of their country's rate of inflation, the UK has been becoming one of the developed world's cheapest places for buying consumer items of the kinds described. Whereas in 1980 we were 47th most expensive of the 70 countries covered by the ECA survey, it has now fallen to 60th place.

Even so, as the table above shows, not only are UK executives in general still paid less than their counterparts in most comparable countries, but their spending on consumer items takes up a bigger share of their salaries.

The table starts by taking executives doing similar work—for example, running a function such as marketing in a medium-

Nationality of typical middle-rank manager*	Gross salary in home country	Cost of keeping up "home" pattern of spending on consumer goods in:					
		UK	US	Switzer-land	Nether-lands	West Germany	France
British	£21,000	7,050	5,234	13,959	9,447	10,787	7,121
American	44,000	11,200	10,000	12,850	10,224	12,288	9,892
Swiss	54,400	5,946	5,946	14,200	10,450	11,644	7,952
Dutch	21,400	7,068	9,208	12,312	7,400	9,500	7,196
West German	44,400	8,815	10,105	14,943	10,428	10,758	7,948
French	35,050	9,350	10,470	15,730	10,890	11,990	11,000
Australian	20,750	8,040	8,618	12,454	9,424	10,416	6,209
							28,212

* Responsible for function such as marketing in medium-sized company.

sized operation—in each of seven countries. It then gives, in terms of sterling at the exchange rates ruling last September, the gross salaries they typically receive when working in their homeland. As you see, the British manager on £21,000 is the lowest paid but one.

When that executive is working in the UK, consumer spending takes up £7,050 of the £21,000 salary. The cost to the Brit of maintaining the same pattern of expenditure on such items would be £9,447 in the US, £13,959 in Switzerland, £21,000 in Holland, £10,787 in West Germany, £10,224 in France, £12,850 in Australia and, were the manager to be transferred to Japan, £9,892.

The table similarly shows the costs to the counterpart executives of the remaining six nationalities of keeping up their customary consumer-spending patterns at home and in the other seven countries. At that time, although he did

not know it, the young man in the story was about to be sacked from his first job as a sales assistant with a London department store. He had talked himself into it after lazing through formal education to emerge with little or no success in the public examinations.

While it was not idleness that he was sacked for, he had treated work as he had treated school. When he did not feel like it, he did not go. His bosses at the store explained that though he worked well when there, he wasn't there enough.

"But who'll replace me here?" he asked. "That's your problem," the chief replied. "You'll have to find your own successor." "I know what I'll do," said the young man—who happens to be called James Dixon. "I'll ring up my old school and ask to be put in touch with people who've failed their exams."

Doing well

AS THIS is the last Jobs column before the new year, I will follow tradition and end it with a cheering tale. But the circumstances which gave rise to today's example looked the opposite of cheering just before Christmas two years ago.

At that time, although he did



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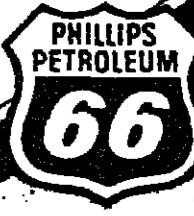
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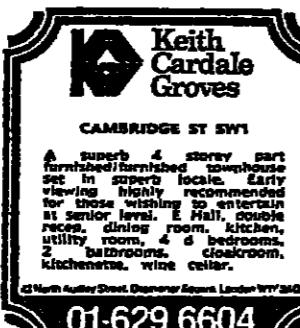
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OT: Long Trip

COMMODITIES AND AGRICULTURE

Australia drops plan to tax gold companies

By CHRIS SHERWELL IN SYDNEY

AUSTRALIA's Labor Government, bowing to political and economic pressure, announced yesterday that it would not impose its planned tax on the income of gold mining companies.

The decision, made by the Cabinet this week and revealed last night, followed weeks of internal argument and is seen as a defeat for Mr Paul Keating, the country's tax reformer.

The effect is to leave gold mining companies in their longstanding position of tax advantage compared with other companies, presumably to encourage further their recent rapid growth and stimulate gold output.

Australian gold production has rocketed in recent years, from less than 20 tonnes five years ago to an estimate of more than 80 tonnes in the current year.

Driving this growth has been a firmer world bullion price

and, more importantly, a much higher Australian dollar price for gold as a result of the currency's substantial depreciation since early 1985.

This price, at around \$A680 (\$103.86 a troy ounce), is now roughly double typical production costs. The Australian dollar is now worth 66 US cents, down from 83 cents at the end of 1984. At one point earlier this year the currency touched 57 US cents.

An added factor has been concern about a number of constituencies in gold mining areas where electoral support for the Labor Government might be at risk. About two dozen constituencies are thought to be involved. A national election is not due for more than a year, however.

The Soviets' apparent reinsurance to buy significant quantities of grain from the US in recent months has puzzled international traders. Washington angled other grain exporters earlier this year by including sales to the Soviet Union in its seasonal export enhancement programme.

Reflecting Canada's determination to maintain market share in the face of heavy US and European community subsidies, Mr Jarvis said that the Wheat Board is more concerned at low prices than at Canada's market penetration. Canada accounted for 17 per cent of world wheat exports last year, making it the second biggest exporter after the US.

Total exports in the current season, ending July 31, are expected to be between 27m and 28m tonnes, compared with 24m last year.

Besides matching competitors' prices the Canadians have indicated a willingness to push up farm subsidies, which have hitherto been much lower than those offered in the US and EEC.

The Federal Government has announced cash payments to farmers totalling C\$1bn (250m) and is expected to make up a sizable deficiency in grain pool accounts at the end of this season.

Mr Jarvis said that the Board's main concern at present is that the US is "using less discretion" in the selection of foreign markets for subsidised exports.

WEEKLY METALS

All prices as supplied by Metal Bulletin (last week's prices in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per tonne, in warehouse, 2,340-2,420 (\$2,360-4,430).
BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 2,15-2,30 (2,15-2,25).

CADMIUM: European free market, min. 99.95 per cent, \$ per lb, in warehouse, ingots, 0.87-0.92 (same), sticks, 0.87-0.92 (same).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 6.15-6.35 (6.15-6.45).

MERCURY: European free market, min. 99.99 per cent, \$ per flask, in warehouse, 155-165 (160-175).

MOLYBDENUM: European free market, molybdenum molybdate oxide, \$ per lb Mo, in warehouse, 3,05-3,10 (same).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4,80-5,10 (4,80-5,20).

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit WO₃, cfr. 31.45 (same).

VANADIUM: European free market, min. 98 per cent V₂O₅, other sources, \$ per lb V₂O₅, cfr. 2.48-2.53 (same).

URANIUM: Nuelco exchange value, \$ per lb U₃O₈, 17.00 (same).

WORLD COTTON

Policy since Ireland joined the Community in 1973, in large part to avail of the advantages it offered Irish farmers.

Beef and dairy play a far greater role in the Irish economy than in most community countries. It was because of this that Mr Austin Deasy, the Irish Agriculture Minister, struggled to win concessions for Dublin in the negotiations.

In Britain, the National Farmers' Union attacked the milk and beef measures but expressed modest satisfaction at the green pound devaluation.

Mr Simon Gourlay, NFU president, said the dairy package would have "a severe impact" on the industry, while the beef plan would cut beef producers' returns by between 250 and 300 per animal.

Irish farmers see deal as 'disaster'

By HUGH CARNEY IN DUBLIN

FARM ORGANISATIONS in Ireland, expected to be among the hardest-hit EEC countries as a result of yesterday's agreement.

Officials used words like "disaster" to describe the package despite special concessions to Ireland worth around £240m (£37.8m).

The Government said, however, that with the special compensations it contained for Ireland, it represented the best that could be expected from what was regarded in Dublin as the most far-reaching reform of the Common Agricultural

Policy since Ireland joined the Community in 1973, in large part to avail of the advantages it offered Irish farmers.

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The challenges facing EEC fish ministers

By TIM DICKSON IN BRUSSELS

"THE TOTAL cost of the EEC's Common Fisheries Policy (CFP) is about as much as the CAP consumes in an afternoon," one slightly jaundiced European Commission official observed recently, with only a touch of hyperbole.

But while it is true that the Ecu 160m budgeted for the CFP in 1986 compares with the huge Ecu 23bn of projected spending on agriculture this year, the problems of the Community's fishing fleet have recently been much more significant, albeit much more difficult to measure.

The main reason has been the accession to the Community of Spain and Portugal at the beginning of this year—at a stroke doubling the number of fishermen in the EEC and increasing by 65-70 per cent the tonnage of the EEC fleet.

At the same time the depletion of fish stocks, which first became acute in the early 1970s has given rise to a new emphasis on conservation just when the fleets of almost all member states are already suffering from severe overcapacity.

As the Community's Fish Ministers meet in Brussels today under the chairmanship of an exhausted Mr Michael Jopling (also President of the EEC Farm Council), they will nevertheless be able to look back with considerable satisfaction at the achievements of the last few months. In September, for example, they agreed important new conservation measures notably tighter mesh sizes for certain species and new arrangements for taking some of the pressure off the

overfished West European coastal zone (an important "nursery" for place and sole).

In November they approved new plans to give the European Commission inspectors greater powers for enforcing EEC quotas and widened the responsibility of member states to chase up offenders. Finally, just two weeks ago the EEC Fish Council voted through an important Ecu 800m "structural" package including money for fleet renewal and fish farming—aimed at improving and adapting EEC fleets over the next five years to the choppy waters that appear to lie ahead.

Discussions today and tomorrow on the sensitive question of the total annual catches (TACs) for threatened species and the guide prices for certain fish represent the last major hurdles in what has been a remarkably successful British Presidency on the fish issue thus far.

The Commission proposals on TACs are already known and clearly reflect the conservation concern. Deep cuts in quotas are suggested for most of the so-called demersal (deep water) species, with quotas for the pelagic species, such as herring and sprat, either maintained or slightly increased. In the case of cod, the reduction is expected to be about 16 per cent for the Community overall, although in the North Sea and Norwegian zones the decrease will be even greater.

The scope for serious objections to the overall totals by member states would appear to be limited since last year

Moscow buys more Canadian wheat

By Bernard Simon in Winnipeg

"THE SOVIET Union has sharply increased purchases of Canadian wheat despite the availability of heavily subsidised US grain."

Pressure has also come from Mr Brian Burke, Labor Minister of the state of Western Australia, where many new companies are exploring for gold.

The Commission of the Canadian Wheat Board said that after a slow start early this season, sales to the Soviet Union have risen rapidly. Although no commitments have been made beyond next March, one grain trader predicted that total Soviet purchases from Canada this season will significantly exceed last year's 6m tonnes.

The Soviets' apparent reinsurance to buy significant quantities of grain from the US in recent months has puzzled international traders. Washington angled other grain exporters earlier this year by including sales to the Soviet Union in its seasonal export enhancement programme.

According to a joint statement yesterday from Mr Kesting and Senator Gareth Evans, Minister for Resources and Energy, the decision focused mainly on economic considerations.

LONDON MARKETS

REUTERS

DECEMBER 16/1986 1000/11 1778.5
(Basic September 12 1987=100)

DOW JONES

Dec 15 Dec 16 Mkt Day Ago Year Ago
Spot 117.18 117.15 — 118.18
Fut 116.09 116.17 — 118.18
(Basic December 31 1987=100)

US MARKETS

TRADING WAS featureless as market participants seemed to be preparing for the Christmas holiday. Reports Reinold, Gold, silver and platinum futures were all slightly lower in quiet activity. Bearish influences were a stronger US dollar and lower oil related energy futures. Coffee futures were slightly lower in quiet trading in the March contract vacated just above the four-day support around 140.00c. Colombian registrations for January had reopened and there were 700,000 bags listed for export in January. From this 155,000 were set for export to the US and Colombia had formulated a new pricing and buyer protection policy.

Rumours in the market had implied that Colombian prices would remain unchanged on the March contract to the slightly lower for January registrations. Sugar futures were lower as commodity houses sold periodically on the market's technical picture.

Technically the market looks particularly vulnerable and some combination houses were attempting to take the March contract to the life-of-contract lows of 5.5c.

INDICES

REUTERS

DECEMBER 16/1986 1000/11 1778.5

DOW JONES

Dec 15 Dec 16 Mkt Day Ago Year Ago

Spot 117.18 117.15 — 118.18

Fut 116.09 116.17 — 118.18

(Basic December 31 1987=100)

MAIN PRICE CHANGES

In tonnes unless otherwise stated.

Dec 16 + or Month 1986 — ago

NETALS

Alumin — \$120.00/105.5

Free Market — \$120.00/105.5

Copper — \$105.5/100.5

Crude Grade A — \$105.5/100.5

Gold — \$124.00/115.5

Lead — \$105.5/100.5

Nickel — \$105.5/100.5

Free Mkt — \$105.5/100.5

Potash — \$105.5/100.5

Platinum — \$105.5/100.5

tin — \$105

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar trades quietly firmer

THE DOLLAR improved slightly from Monday's levels in currency markets yesterday but remained within its recent trading range. Provisions of Christmas and the New Year ensured that turnover was kept at a minimum, consequently 1.8 per cent fall in US dollar rates was larger than expected. A slight component demand helped for US unit to break through the DM 2.02 levels to touch a high of DM 2.0286 but it eased back during the afternoon to finish at DM 2.0185 compared with DM 2.0180 on Monday.

Rupee continued of some sort of currently accord between the US and West Germany, following a visit to West Germany by Mr James Baker, US Treasury Secretary. However there was little incentive to do anything before the year end and the dollar closed at Y163.65 from Y162.25 against the yen and DM 1.7000 from SF 1.6000. Against the Swiss franc it finished at FRF 6.61 from FF 6.62. On the British pound figure, the dollar's exchange rate index rose to 111.3 from 111.2.

STERLING—Trading against the dollar in 1986 is 1.3688 to 1.3706. November average 1.3626. Exchange rate index 64.8 against 68.8 at the opening and 58.8 on Monday. The six months ago figure was 75.7.

Sterling opened on a firmer note, underpinned by hopes of a switch of Open Call for a cut in producer and consumer taxes. This boosted sentiment but this failed to keep the pound firm during the afternoon. A lack of volume meant

that movements tended to erratic and influenced by relatively small orders.

During the morning the Treasury announced a PSBR figure for November of £25m, well below expectations of a figure nearer £100m. The pound closed at £1.6000 but there was still no incentive to open fresh positions before the New Year.

JAPANESE YEN—Trading range for the dollar in 1986 is 202.0 to 202.5. November average 182.77. Exchange rate index 162.6 against 166.6 six months ago.

The yen lost ground against the dollar in Tokyo. The US unit was underpinned by continued year-end demand, rising to Y163.60 from Y163.40 in New York and Y162.25 in Tokyo on Monday.

Despite the dollar's firmer trend,

there was sufficient impetus to push it out of its recent trading range. Once again trading volume tended to fall away during the afternoon because of the proximity of Christmas and the New Year.

DM-MARK—Trading range against the dollar in 1986 is 2.4718 to 2.4886. November average 2.6227. Exchange rate index 162.6 against 166.6 six months ago.

Trading was quiet and featureless in Frankfurt. The dollar finished in the middle of the day's range at DM 2.0190 compared with DM 2.0184 on Monday. During the day it broke through the DM 2.02 level to touch a high of DM 2.0285 from Y163.75 and SF 2.4375 from SF 2.4320.

CHICAGO

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 45

NYSE COMPOSITE CLOSING PRICES

Continued from Page 44

AMEX COMPOSITE CLOSING PRICES

These figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest closing day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and yield are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the most recent declaration.

Dividend also extra(s). b-annual rate of dividend plus c-dividend d-liquidating dividend. cl-called. d-new yearly e-dividend declared or paid in preceding 12 months. f-invested in Canadian funds, subject to 15% non-residence tax. g-dividend declared after split-up or stock dividend. h-dividend this year, omitted, deferred, or no action taken at latest i-meeting. k-dividend declared or paid this year, an active issue with dividends in arrears n-new issue in the 52 weeks. The high-low range begins with the start of trading, nd-next day delivery. P/E-price/earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend s-stock split. Dividends begin with date of split. sg - t-dividend paid in stock in preceding 12 months, adjusted cash value on ex-distribution or ex-distribution date. u-increase in price/volume. v-increase in price/volume. x-increase in price/volume. y-increase in price/volume. z-increase in price/volume.

being reorganized under the bankruptcy laws, or assumed by such companies, will-distributed, w-without warrants, x-ex-dividend or ex-rights, xs-ex-distribution, xx-without warrants, y-ex-dividend and sales in full-yield, z-sales in full.

Continued on Page 43

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Prices break out of rut in late rally

A LAST minute spurt helped stock prices break out of the rut in which they spent most of yesterday's session, writes Roderick Oram in New York.

For the second day running the late flurry was attributed largely to computer prompted buy programmes as investors who arbitrage between stock indices and the underlying stocks maneuvered ahead of Friday's simultaneous expiration of options and futures contracts on the indices and stocks.

Some support for stocks came from bond prices which edged up as the feeling grew that a production cutting agreement was slipping from Opec's grasp. The Dow Jones industrial average closed up 13.36 points at 1,936.16 with almost all the gain coming in the last half hour of trading. It spent the rest of the day little changed from the previous close. The broader market shared the advance giving the New York Stock Exchange composite index a 1 point rise to 142.87. Volume was a reasonably active 158.26m with advancing issues topping declining ones by a three-to-two margin.

Among blue chips, American Can gained 5% to \$37.4%, Eastman Kodak advanced 5% to \$69.6, Goodyear Tire and Rubber edged up 5% to \$42.5%, Merck advanced 2% to \$115. Philip Morris eased down 5% to \$74.5% and Westinghouse Electric advanced 5% to \$60.4%.

RepublicBank and InterFirst, two of the largest bank holding companies in Texas, said they were examining a merger proposal in separate board meetings yesterday. RepublicBank's shares

rose 5% to \$115. Philip Morris' shares closed 5% to \$74.5% and Westinghouse Electric advanced 5% to \$60.4%.

RepublicBank and InterFirst, two of the largest bank holding companies in Texas, said they were examining a merger proposal in separate board meetings yesterday. RepublicBank's shares

The Chicago Mercantile Exchange has asked for permission to change the expiry time of stock index futures and options in a further move aimed at reducing trading volatility on the "triple witching hour," writes Roderick Oram.

Abnormally sharp share-price movements and heavy volume have occurred sometimes with the simultaneous expiry of contracts on futures and options on stock indices and their underlying shares at the close of trading on the third Friday of March, June, September and December.

lost 5% to \$21.5% in light trading while shares of InterFirst was unchanged at \$20.4%. Mr Donald Trump, a New York investor, turned down the company's offer to buyback his 9.9 per cent stake at \$28.5%.

Elsewhere in the banking sector, Texas Commerce Bancshares fell 5% to \$20.2%. It agreed on Monday to a takeover by Chemical Bank, up 5% to \$44.4%, in a transaction worth in total about \$36 a share.

BankAmerica lost 5% to \$15.4%. First In-

terstate Bancorp, down 5% at \$36.4%, has moved a step closer to launching a hostile bid for the troubled San Francisco bank holding company with a shares and cash package worth about \$22 a share.

Lear Siegler declined 1% to \$75.4%. AFG Partners announced after the market's close on Monday it was dropping its \$85 a share bid for Lear although it would still like to be involved in its restructuring.

The exchange, where the Standard & Poor's 500 index, the most popular contract, is traded, said it had asked the Commodities Futures Trading Commission to approve expiry at the opening of trading on triple witching Fridays.

Although this would give stock markets the full trading session to work out any order imbalances in shares underlying the index contracts, some traders and investors are likely to complain the change will serve only to push the problem back to the Thursday close.

Rally Manufacturing, a casino and theme park operator, was unchanged at \$20.4%. Mr Donald Trump, a New York investor, turned down the company's offer to buyback his 9.9 per cent stake at \$28.5%.

Beneficial Corp., a finance and insurance group, was off a further 5% to \$57.4% after falling 5% on Monday. It cancelled a shareholders meeting at which a liquidation proposal was to have been discussed.

Control Data was up 5% to \$27. It an-

nounced a \$200m restructuring write-off for the fourth quarter.

The continuing stalemate at the Opec meeting over a production cutting agreement had a mixed effect on oil shares. Exxon gained 5% to \$72.4%, Chevron edged up 5% to \$47.4% and Texaco inched ahead 5% to \$35.4% while Standard Oil lost 5% to \$48.4% and Pennzoil dropped 5% to \$65.4%. Murphy Oil, which announced a fourth quarter write-off of \$230m, rose 5% to \$25.4%.

The lack of an oil agreement coupled with several US economic factors gave a little lift to the credit markets particularly on longer maturities.

The price of the benchmark 7.50 per cent Treasury long bond rose 5/8 of a point to 101.15 at which it yielded 7.38 per cent. Three-month Treasury bills gained five basis points to 5.54 per cent while six month and year bills rose one basis point to 5.55 per cent respectively.

The Federal Reserve entered into overnight system repurchases for the second day running when the Fed funds rate was at 6% per cent. The main domestic economic news due today is the revision of the third quarter gross national product figure. No change is expected from the previous estimate a month ago of 2.9 per cent growth at an annual rate. Treasury financings resume today with the auction of \$10.25bn of two-year notes followed tomorrow (Thurs) by \$7.75bn of four-year notes and \$9.75bn of 52-week bills. Early indications are for strong investor interest. It announced yesterday the auction of about \$7.25bn seven-year notes on December 30.

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EUROPE

Frankfurt redisCOVERS its appetite

THE WEAK TREND was reversed in Europe yesterday as most closed mixed or higher under a variety of domestic and international influences.

Frankfurt staged a good technical recovery from the losses of recent days as investors rediscovered their buying appetite in anticipation of strong institutional demand in the New Year.

Sentiment was also helped by Wall Street's overnight rally, while the export sector was aided by the dollar's rise against the D-Mark.

The Commerzbank index rose 19.5 to 2,053.1, recovering more than Monday's loss of 17.5.

Retailers, which had gone against the lower trend on Monday, finished mixed, with Karstadt adding DM 6 to DM 487 while Kaufhof eased DM 1.50 to DM 520.

Cars, electricals and leading chemicals all moved higher, while in the steel sector Klöckner was Pg 80 higher at DM 63.90 after news that its trading unit had gained DM 1.50 to DM 520.

Deutsche Bank said in a report that interest rates would probably hold around their present level but might ease slightly.

Bonds ended mainly higher after a quiet session, lifted by short-covering and a small upturn in the price of US Treasury bills in London trading.

The Bundesbank sold DM 27m worth of paper in its daily market-balancing operation after buying DM 24.4m on Monday.

Paris again proved the exception in Europe, falling back on profit-taking after three successive record highs. Losses were limited, however, by the Bank of France's further cut in its seven-day repurchase rate to 7% per cent from 8 per cent after last week's rise to 8% per cent in the wake of student riots. Later, after the bourse closed, the Bank announced it was raising its money market intervention rate by 1/4 per cent to 7% per cent. The two rates will now be more closely aligned.

Banks were steady although National picked up 8 cents to \$55.68. Central Norsemann among stronger golds jumped 30 cents to \$51.40.

Continued on Page 43

LONDON

HESITANCY RETURNED to the London markets yesterday as concern grew over the outcome of the Opec talks on production and the sudden dismissal of the chief of Petromin, the Saudi state oil group.

The FT-SE 100 index showed a small gain of 0.9 to 1,637.9 and the FT Ordinary shed 0.7 to 1,279.6.

British Gas was the sole feature in a weak energy sector as small investors sold heavily to institutional buyers. The shares finished 5p cheaper at 64p on turnover of 23m compared with Monday's 164m.

Globe was heavily traded with 5.9m shares changing hands on strong international buying. It finished 7% higher at £10.4%. ICI dropped sharply on its deal with Enterprise Oil. The former lost £1.5% to £10.4% on 1m shares and the latter gained 12p to 12p.

Gilts were slow to respond to the early gains in sterling but rallied briefly on the disclosure of the Public Sector Borrowing requirement for November. Prices finished 1/4 or so lower.

Chief price changes, Page 43; Details, Page 42; Share information service, Pages 40-41.

SINGAPORE

MOST INVESTORS kept to the sidelines in Singapore as the Straits Times industrial index edged 3.63 lower to 880.32 although turnover rose slightly to 8.12m shares from the 8.06m traded on Monday.

Sim Darby, most active with 1.01m shares changing hands, gained 1 cent to \$11.81 while Chuan Hup Marine was steady at \$82.70 on 588,000 shares. Singapore Airlines, third most active with 343,000 shares, lost 5 cents to \$89.10.

Fraser & Neave finished 10 cents cheaper at \$88.93 while New Straits Times gave up 8 cents to \$84.80.

HONG KONG

MILD profit-taking developed in Hong Kong and the Hang Seng index slipped 8.75 to 2,440.68 as trading slowed ahead of the Christmas holidays.

Some interest was noted in Wharf Holdings, 5 cents higher to HK\$9.15, after touching HK\$9.40 on its strong first-half figures. Wharf's parent World International, due to report soon, edged 2% cents down to HK\$8.65.

Elsewhere, Hutchison Whampoa dropped 75 cents to HK\$42.2, Cheung Kong gave up 50 cents to HK\$35.75 and China Light at HK\$20.50 was 10 cents lower.

TOKYO

Blue chips dominate in rebound

BLUE CHIPS dominated Tokyo trading yesterday, sending share prices briefly to a record high, although some early gains were eroded toward the close, writes Shigeo Nishizaki of *Jiji Press*.

The Nikkei market average, which gained 172 points from the previous day to an all-time high of 18,961 in mid-afternoon, ended at 18,933.07 up 144.13. Volume reached 612m shares compared with Monday's 425m shares. Advances led declined by 449 to 403, with 147 issues unchanged.

Wall Street's overnight advance wiped out investor concern at Opec's reported plan to cut crude oil production by 10 per cent and sparked strong buying interest in blue chips such as Hitachi and Matsushita Electric Industrial.

Institutional investors, who had been hesitant to enter the market, began to place buy orders, officials of major securities houses said. This prompted individual investors to follow.

On the trading floor, export-oriented and domestic market-oriented blue chips performed strongly. Hitachi gained Y80 to a record Y1,170 and was the most active stock with 35.03m shares traded.

Matsushita Electric Industrial jumped Y50 to a new high of Y2,150, while Pio-

South African markets were closed yesterday for a public holiday.

AUSTRALIA

FRESH DEMAND for media, gold and oil shares triggered a rally in Sydney and boosted the All Ordinaries index to a record high with a gain of 9.5 points to 1,446.7.

Mondays weakness among media issues was reversed with News Corp recovering 40 cents to A\$16.70 while 10-cent gains were registered by Herald & Weekly Times at A\$12.20 and John Fairfax at A\$11. Queensland Press, however, suffered a 30-cent drop to A\$16.10.

Buoyant industrials saw Bond Corp add a further 18 cents to A\$2.50 in heavy trading, making for a two-day rise of 40 cents, while Amatil jumped 40 cents to A\$8 and Adelaide Steamship rose 30 cents to A\$14.20.

Banks were steady although National picked up 8 cents to A\$55.68. Central Norsemann among stronger golds jumped 30 cents to A\$14.20.

Continued on Page 43

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5% 32nds of 100% 100-15 100-16 99-30 99-25

US Treasury Bills (T-Bills)
\$1m points of 100% 94.45 94.47 94.44 94.45

Dec 94.00 — 94.00 94.05

LONDON
Three-month Eurodollar
\$1m points of 100% 93.84 93.87 93.81 93.75

Dec 93.75 93.75 93.72 93.75

20-year National Gilt
£50,000 32nds of 100% 97.49 97.49 97.40 97.49

Dec 97.49 97.49 97.40 97.49

Luxembourg 97.49 97.49 97.40 97.49

New York (Feb) 97.49 97.49 97.40 97.49

* Latest available figures

Metals and mines were largely mixed with Noranda CS% higher at CS20% and Falconbridge CS% ahead at CS18%.

Industrials proved one of the strong points in mixed Montreal that saw utilities lose ground.

SECTION III

FINANCIAL TIMES SURVEY

Channel Islands

In contrast with Britain where many areas are wrestling with high unemployment and painful economic change, the bailiwicks of Jersey and Guernsey are pondering how to cope with their economic success as Europe's leading offshore financial centre.

Facing a 'pressure cooker' economy

By Robin Reeves

IT IS unusual, to say the least, to hear Chancellor of the Exchequer or Finance Minister warning his fellow countrymen against becoming smug about their economic success. But this was the message last month to the people of Jersey, by Senator Reg Jeune, President of the Island's States (parliament) Finance and Economics Committee, the local equivalent of a Chancellor.

"We must guard against becoming mesmerised by our own success. We are reckoned in so many respects from the world around us, from the world of strife, of unemployment, of price squeezes and of economic depression and decay," he said.

This was shortly before unveiling the budget which has increased tax allowances by 7½ per cent, public spending by over 11 per cent and also put an extra £10m into strategic reserves, for what Senator Jeune called "a rainy day."

The same could be said of neighbouring Guernsey. The island has experienced economic difficulties in the past, notably in its horticulture industry, but this year, its economic performance has exceeded all



"We must guard against becoming mesmerised by our own success," warns Sen Reg Jeune of Jersey. In the background: St Peter Port, Guernsey.

ish parliament—combined with fiscal regimes sympathetic to business and the accumulation of foreign assets—an important attraction to an ever widening range of banks and other financial institutions.

At the most recent count, there were 53 banks and other financial institutions in Jersey and 45 in Guernsey, holding between them bank deposits amounting to more than £40bn.

A total of 450 offshore or international funds are now managed from the Channel Islands. The net result of this influx, which has accelerated during the 1980s with the increasing liberalisation of international financial markets, has been the disappearance of the scourge of

most other western economies—unemployment.

The Channel Islands are having to face up to the consequences of what Mr Colin Powell, the Jersey States' Economic Adviser, appropriately describes as a pressure cooker economy.

In spite of its tight controls, Jersey was shocked to discover in its latest population census undertaken last March that, largely because of the demands of the finance industry, the island's population had jumped by more than 80,000. This is an increase of more than 4,000 since 1981 and a threshold not expected to be crossed until the mid 1990s. In Guernsey, too, there has been an unexpected increase of more than 2,000 to

more than 55,000.

All the signs are that the demand for labour is still rising, particularly from the financial sector. It manifests itself in growing competition and, indeed, poaching of staff. A number of well-qualified personnel have been persuaded to move over from the public into the private sector in recent months, and there is talk of people being offered jobs, providing that they can find somewhere to live.

Relaxing immigration controls is regarded as unthinkable by all the islanders. The traditional rural environment would otherwise be soon destroyed, they say. Even the left-wing Jersey Democratic Movement, which has one repre-

sentative in the otherwise non-party but essentially conservative (with a small c) Jersey States, supports strict immigration policies. "Without it we would turn into another Manhattan in no time," according to Mr Jimmy Johns, chairman of the organisation, who says that if he lived in England he would be in the Labour Party.

There are no other easy answers to the problem. Limiting the island's attractions to business without removing the main elements of that attraction, namely political and fiscal stability, low rates of taxation, etc, is as difficult as trying to

Concluded on Page 1

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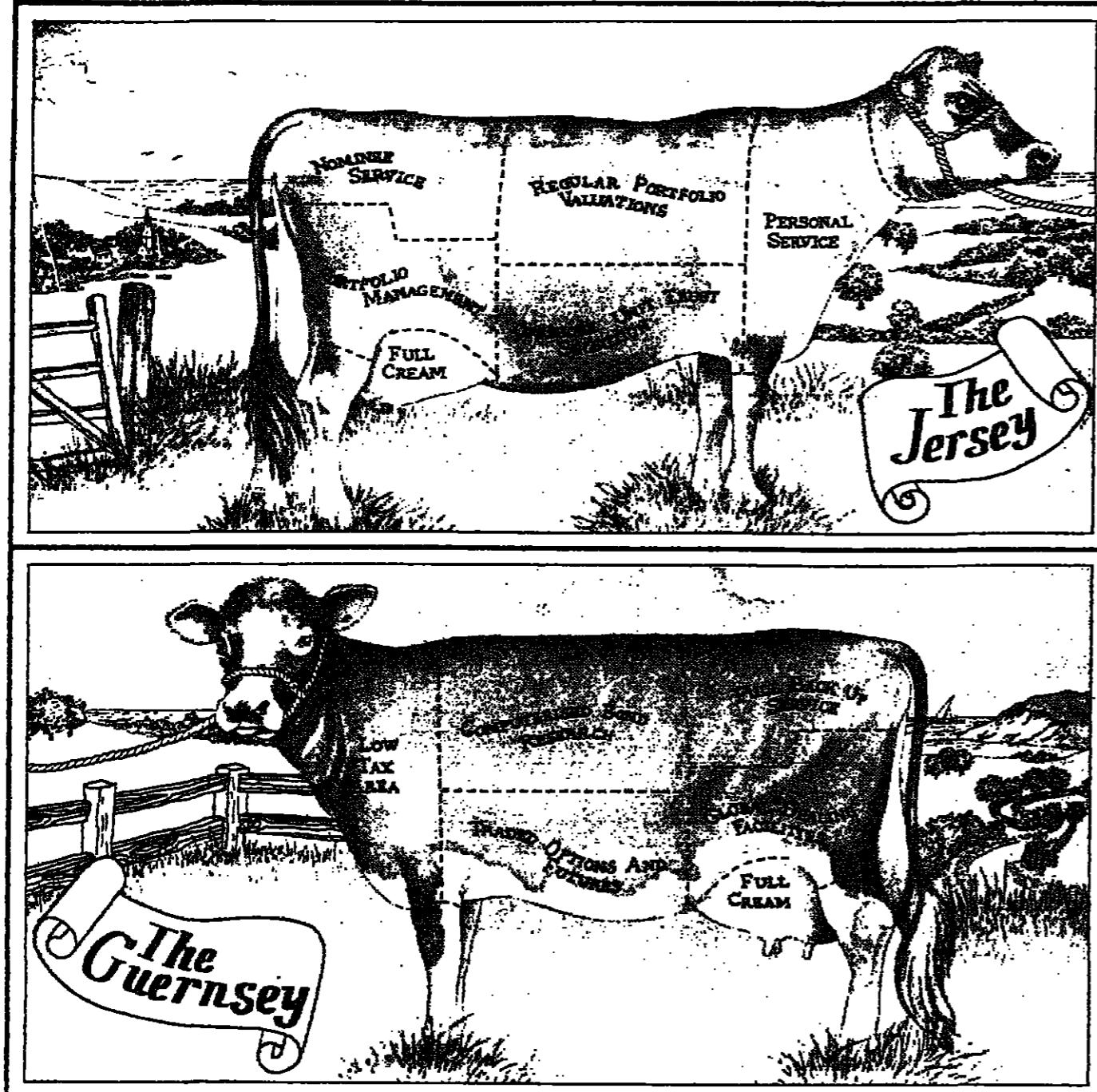
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CHANNEL ISLANDS 2

The finance industry's growth

Little room for newcomers



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THIS WEEK, on December 16 to be precise, Hill Samuel celebrated the 25th anniversary of its arrival on Jersey, the first merchant bank to set up following the Bank of England's decision to scrap its old usury laws which restricted interest to 5 per cent.

At that time, the bank was eagerly welcomed. A quarter of a century later, however, it would almost certainly not get in. The financial industry's growth has been such during that space of time that the main problem now is that it might begin to choke on its own success.

In Hill Samuel's case, the Jersey business earns something like 10 per cent of the entire parent group's profits.

But although profits are still growing, the staff level has reached what is likely to be a permanent plateau at around

110.

Mr Martyn Chambers, a resident director of Hill Samuel Jersey, says that productivity is the priority now. "There is a pressure on the industry to improve its performance," he observes. "It has to make the best possible use of its labour."

In the past, Guernsey has been easier for banks to get into than Jersey, and indeed the number of banks has increased during the past three years from 41 to 52. Credit Suisse, for instance, is a recent arrival. But this leaves Guernsey just about as full as its neighbouring islands.

"We haven't put up the shutters but we could be quite close to it," says Mr John Roper, a Bank of England official recently seconded as Commercial Relations Adviser with responsibility for the island's financial sector.

Top quality institutions from so far unrepresented countries such as Japan might get a sympathetic response, and there is a possibility that one or two of the UK building societies might seek representation, following the changes in UK legislation which allow them to expand the scope of their business.

But the cost hurdles would be high for any further newcomers. Previously, Guernsey had been willing to issue easement holding licences to incoming bank managers but from now on they will have to rent or buy on the open market, at prices of anything up to £500,000.

Those already in place are prospering. Mr Tim Bentley runs the Guernsey subsidiary of the Royal Bank of Canada and claims to have the biggest international bank with 130 people and approaching £20m in capital and reserves.

His investment management side administers assets of over \$1bn on behalf of clients in 80 countries around the world. The Middle and Far East are major sources of business, with results flowing from a persistent sales effort.

Despite the underlying buoyancy of offshore finance, Mr Bentley never finds it easy to predict where advance where growth is likely to come from.

"As one door closes, another opens," he says.

Like many others in the Channel Islands' financial community, however, he is short of human and other resources.

"In our section of the industry on the island there just aren't enough trained people," he complains. He is looking for systems that could reduce the need for extra staff.

Guernsey's bank deposits continue to grow fast, climbing from £5.84bn to £7.21bn last year and showing a similar trend in 1986 according to Mr Roper.

Somewhat surprisingly Jersey's bank deposits fell slightly from £24bn to £23bn in the year to June, though this is officially explained in terms of a decline in low margin syndicated loan business booked through the island, in line with a general international fall-off in this type of business.

Within the overall reduction, the more profitable types of deposit-based business, and also the fee-based activities, have continued to expand. Profits of deposit-taking institutions (other than the clearing banks) rose by more than a quarter to some £88m in 1985, and the financial sector as a whole earned more than £120m pre-tax. For comparison, Guernsey's banking profits were £28.8m in 1985.

Mr Robert Benson is one of the handful of bankers (apart from the UK clearers) that operate on both Guernsey and Jersey.

"You have the opportunity of using the island in a particular way," says Mr Richard Le Sautier, the KB manager who is currently president of the Jersey Bankers' Association.

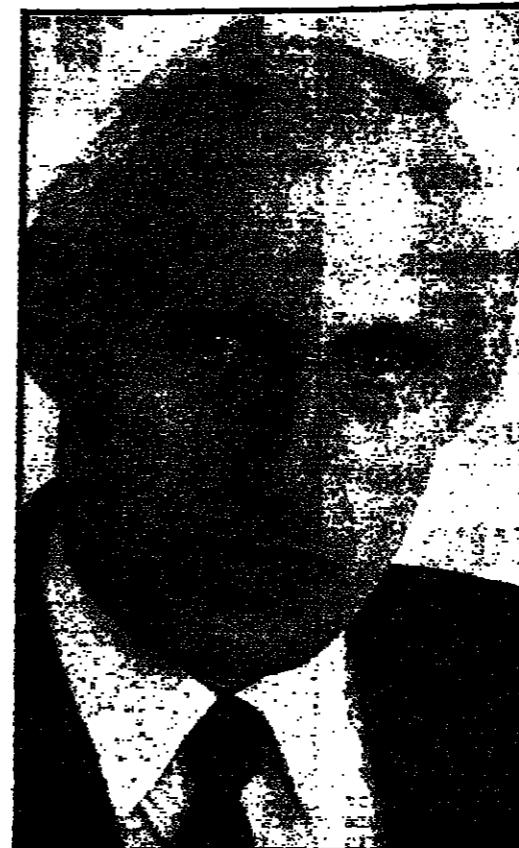
He regards the staff shortages as "something we've lived with for 10 or 15 years". The response, he argues, is to funnel development into areas with low skill requirements. At present, KB does not encourage deposits of less than £20,000.

The biggest single banking operation in the Channel Islands is claimed to be Barclays' Jersey operation. The main branch, says Mr Terry Lavery, its director, is actually larger, at 300 people, than all but two of Barclays' mainland branches (both in the City of London). There is also a big associated trust company.

It seems likely that in the event it will be the rapid advances in information technology that determine the way in which the financial industry develops in the Channel Islands.

Improvements in telecommunications have made it possible for local financial institutions to keep closely in touch with clients and markets on a global basis—although major spending will be required by the telecommunications bodies to satisfy potential demand.

In particular the City of London's "Big Bang" changes have



Two of the Channel Islands' financial experts: Colin Powell (left), Jersey's economic adviser, and Haydon Falls, president of Guernsey's Advisory and Finance Committee. Mr Powell reports that



Jersey's financial sector accounted for 35 per cent of the island's gross domestic product, putting it on a par with tourism, with the likelihood that it would move in front this year with 36 to 37 per cent.

concentrations of British expatriates, reckons that at least 50 per cent of his personal customers are outside both Jersey and the UK, while the proportion could be more like 80 per cent for corporate business.

He sees great scope for Jersey as an offshore banking centre, largely because of its political stability.

"There isn't a banking centre in the Far East that's capable of handling the business," he remarks, echoing the sentiments of other Jersey financiers who have also benefited from the political uncertainty in Hong Kong, in particular.

However, he emphasises the need to maintain the integrity of the Island. For instance, he does not encourage tax evasion by UK mainland depositors seeking to avoid the composite rate tax (CRT) now charged at source on personal deposits. But Mr Lavery argues that it is legitimate for non-UK residents to use the Channel Islands as a buffer zone to avoid the need to fill in forms to reclaim CRT.

Other locals, too, suggest that one reason for the current interest by the Swiss banks in the Channel Islands is to secure a signature-free passage for their highly discreet clients into the London financial markets.

According to Mr Colin Powell, Jersey's Economic Adviser, the financial sector accounted for 35 per cent of the island's gross domestic product, directly and indirectly. That put it on a par with tourism, but the likelihood is that finance will move in front in 1986, contributing a 36-37 per cent share.

One particularly rapidly growing activity is offshore fund management, with Jersey's total funds under management climbing from £2.5bn to £3.5bn in the year to June.

If finance continues to grow fast, however, there would be a risk of the economy becoming unbalanced and unduly vulnerable to financial or political setbacks elsewhere.

Moreover, any sort of growth is hard to handle given the minimal level of unemployment, and given that the local political obsession with overpopulation rules out immigration as a solution.

A crude cap on the sector's size would be dangerous, because it might force existing institutions to look elsewhere, and might fossilise the financial sector instead of encouraging the flexibility vital for an offshore centre.

As the recent official economic report put it, the problem facing the States and the island is how to respond to the growth of the financial sector without killing the goose that lays the golden eggs.

The preferred solution is to encourage financial institutions to shed their labour intensive "back offices" doing routine work and go more ambitiously for high value added business.

"There are a number of ways in which the productivity of the industry could be raised," says Mr Powell. "That's where we would hope to go in the future."

Bankers are concerned, however, that an attempt to go up market will require greater skills and specialisms that are rare on the island and could lead to a new round of poaching and top level salary inflation.

It seems likely that in the event it will be the rapid advances in information technology that determine the way in which the financial industry develops in the Channel Islands.

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In particular the City of London's "Big Bang" changes have

unusual; the firm has just two principals, who presumably find Guernsey's 20 per cent income tax rate highly attractive, and there are no Continental branches whose sales territories might be threatened by a Channel Islands office.

No other North American broking firm has yet arrived in the islands, probably because local demand alone could not sustain an office.

But just as the easy air links with the islands have already made them popular bases for high earning actors and TV personalities, so the communications revolution could make it possible for high rolling financiers to carry on the sort of business which has previously only been practicable in onshore centres.

Barry Riley

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CHANNEL ISLANDS 3

Investor protection

There must be a general tightening of rules

THE PASSING of the UK Financial Services Act presents a challenge to the Channel Islands. Although the islands do not sell a very large volume of investment products to the mainland these days, because offshore funds have few, if any, advantages at present to the UK investors, the right message of future if the fiscal regime is altered on the mainland. Fund managers will want to retain the ability to market and this is threatened by the Act.

More generally, too, the island cannot afford to appear to be ignoring the tightening of investor protection laws, even in case they should be perceived to be lax by comparison, and therefore perhaps risky.

All the same, there is a delicate balance to be observed. Too much regulation, clumsily administered, could drive business away to alternative offshore centres.

Moreover the islands' supervision departments are thinly staffed, and the resources are not there to set up and operate elaborate regulatory structures. After all, the booming financial

sectors are already attracting away many civil servants with tempting higher salaries.

Investment is at present a particularly fast-growing sector. Funds controlled by Jersey fund managers are estimated to have grown from £2.5bn to £3.5bn in the year to June (though the jump is partly explained by an appreciation of existing funds rather than the sale of new units).

Figures are not available for Guernsey, perhaps a significant omission, reflecting the thinness of existing regulation, but there are 400 mutual funds on the island and the aggregate may well be several times Jersey's.

Both islands are now preparing legislation, with a view to enacting it once the details of the UK regulations have become clear (the rules of the Securities and Investments Board have yet to be finalised).

Jersey is proposing Collective Investment Funds Law to replace its rather inadequate existing legislation. The aim is to have sufficiently tight regulation that the SIB will accept

Jersey as an approved centre, with equivalent standards to those in the UK. Alternatively, individual funds would have to make separate applications, which could be expensive and time-consuming.

"The island would like to have simplified controls, but if it's at all possible," says Mr Richard Syrett, Jersey's commercial relations officer. "But it is also anxious not to lose the flexibility which it has at present."

Meanwhile the Guernsey States Advisory and Finance Committee has been studying the problem and is due to propose legislation to cover collective investment schemes.

In fact Guernsey is setting up its own Financial Services Commission which is likely to be responsible for the licensing of persons and companies, and for the day-to-day supervision of controlled investment business.

According to Mr John Roper, Guernsey's commercial relations adviser, talks are likely to be held with UK authorities fairly soon, with the aim of achieving recognition for the

island as an approved centre. But there could be problems in taking on board the UK rule book, for example in the area of compulsory compensation schemes.

A good deal of uncertainty appears to exist on both Guernsey and Jersey. For instance, Alan Laurie, who is Jersey's Savings and Pensions manager, says that Jersey's 2500m Jersey operation, and is a leading member of the Jersey Fund Managers Association, says that many managers would prefer a fund-by-fund approach, although the whole question is "under review."

Contacts are being maintained with other fund managers' associations in offshore centres like Hong Kong. The suggestion is that fund managers could choose which funds they wanted to put forward for UK recognition, and this would be quicker than waiting for new national legislation.

The background to all this is, however, that business is very good for Channel Island managers. The difficulties placed in the way of incoming management companies are bound to increase the scope for the managers already in place, and there have been a large number of new fund launches.

It is true that the slump in the oil prices has had the effect of cutting demand in some expatriate-rich regions such as the Gulf, and has noticeably shifted such investors in the direction of short-term rather than long-term products, because of their increasingly uncertain pay and employment prospects.

But at the same time, increased uncertainty in the Far East has given greater credibility to the Channel Islands-based salesmen who are placing the emphasis on political stability.

Barry Riley



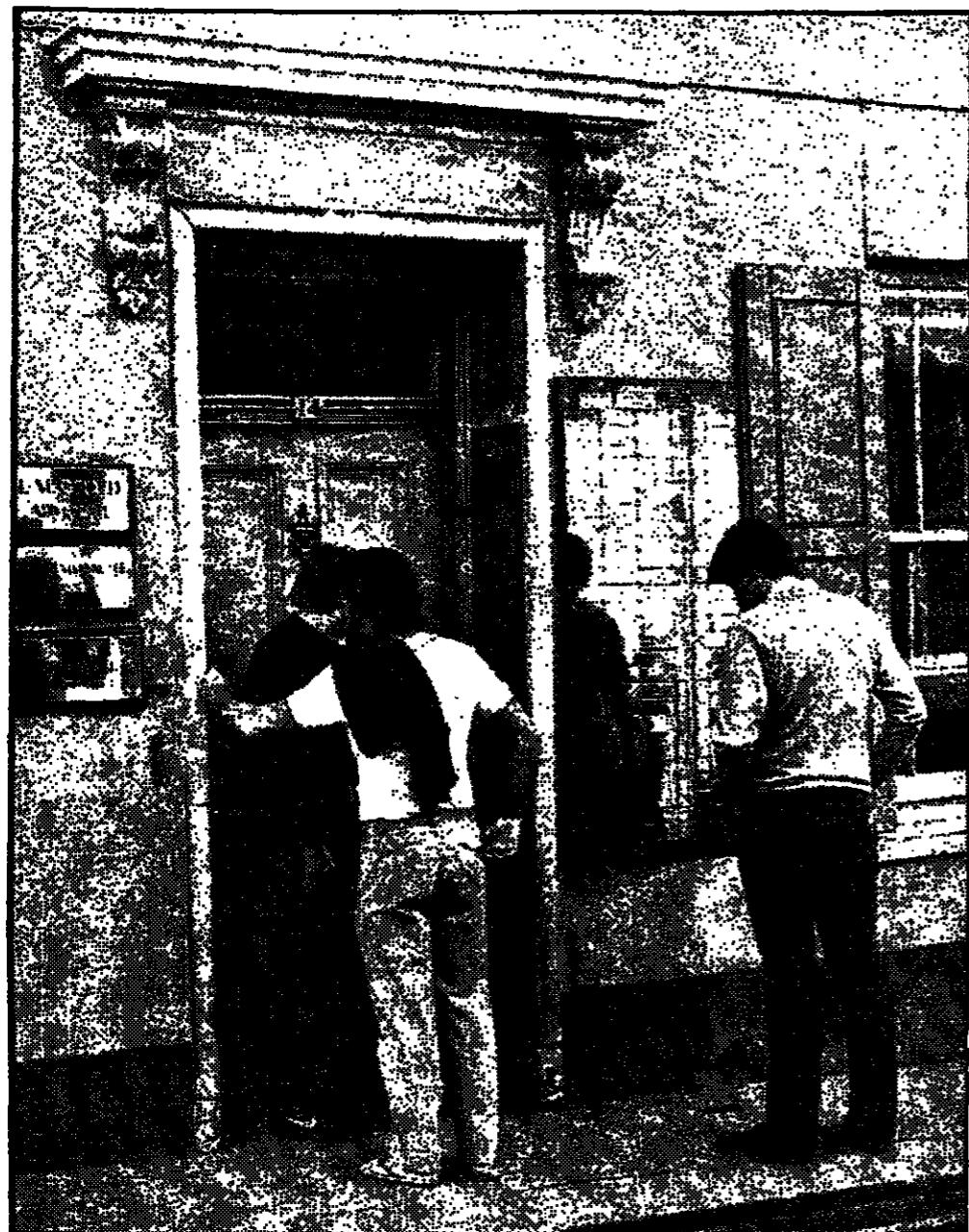
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Visitors looking over some of the brass name plates of companies registered in the Channel Islands. Jersey's tally alone amounts to some 25,000 companies.

Facing a 'pressure cooker' economy'

Continued from Page 1

encourage business into an era which is essentially unattractive to business," notes Mr Powell.

In search of ways to reduce the pressure on the economy, he has suggested a policy which encourages low profit/labour intensive finance industry activities to relocate elsewhere. The island could also accept a reduction in its guest house accommodation and even apply its existing controls over commercial activity even more tightly. But the debate is not over yet.

Work permits are not seen as the answer, because they would not restrict the number of jobs on offer, only the number of people allowed to fill them. "What is required is a difficult balancing act—to apply controls in such a way as to restrict population growth, but to do so not by presenting a totally negative picture of no opportunity for development of new ideas and business upon which the future prosperity depends, but by indicating that there are certain activities that will be favoured and others that will be discouraged," Mr Powell said.

If nothing is done, there is a danger that the demands of the financial sector could unbalance the rest of the Channel Islands economy, denuding it of resources and creating inflationary pressures which would render the other main legs of the Channel Islands' economy—tourism, manufacturing and horticulture—uncompetitive.

That would be disastrous. The Channel Islands authorities were well aware of the volatility of the financial services industry and its vulnerability to political change, bad publicity or even just swings of fashion, long before the recent state of affairs. They have been at work on insider trading. In an uncertain world, it is simply not in the island's economic interest to become overdependent on one sector.

Part of the success undoubtedly stems from offering a stable business environment. They also recognise that it is in their own interest to ensure it is as well regulated as in the UK. Parallel legislation to prevent the laundering of ill-gotten financial gains, such as profits from international drug dealing is planned.

But there are many influences beyond the Channel Islands' control and which make it foolish for them to put all their eggs in one basket. In October, they were visited by two longstanding Labour MP critics of their constitutional status, Mr Alf Dubs and Mr George Foulkes, who again question whether it would survive the return of another Labour government.

Since then, Mr Roy Attwooll, the Shadow Chancellor, has denied that Labour has any plans for altering the present relationship of the islands with the UK. But, along with the other problems of economic success now being enjoyed by the Channel Islands, it remains a small, but nagging worry.

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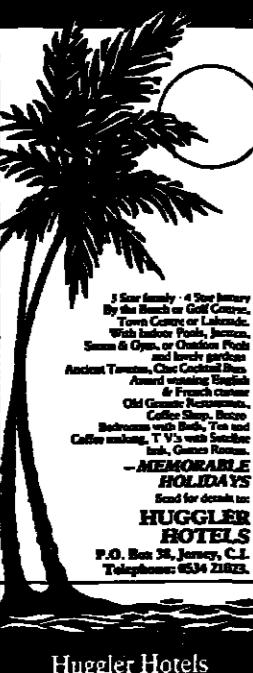
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Reform of company law is well in hand

FOR AN island with a population of around 80,000, Jersey's tally of some 25,000 companies is impressive, but the sheer size of the list has underlined the inadequacy of the existing basis of company law, which essentially dates back to 1865. The most recent amendments were made nearly 20 years ago.

Jersey is, in fact, well down the road to company law reform, having issued a draft statute on which comments from interested parties were requested, to be received before the end of last month.

The legislation could become effective late next year, and among the likely changes is the introduction for the first time of a distinction between public and private companies, together with proposals for the States to be able to regulate prospectuses.

"The overall aim is to improve this part of the island's infrastructure," says Richard Syrett, Jersey's Commercial Relations Officer, who has been involved in drafting the proposals. "The time has come for the legislative base to be brought up to date."

The new draft Companies (Jersey) Law originated in a study commissioned from a retired senior partner of the law firm Herbert Smith in 1985. A first draft of the law was produced in September 1985 and a second draft was subsequently published for comment.

It was essential that the statute should cover both the needs of local trade and

the requirements arising from the island's role as an offshore finance centre.

Although Jersey is keen to retain its distinctive legislation, the drafting committee has also been mindful of the need to keep broadly in line with the company law of the UK, and the 1985 Companies Act on the mainland was used as the drafting base.

Considerations

However, the island will continue to take a more relaxed view of the regulation of private companies, which will be subject only to voluntary filing and auditing provisions.

Public companies will be another matter. As in the UK, such companies will be required to maintain adequate accounting records, and to file audited annual accounts on a prescribed basis with the registrar of companies.

For Jersey, of course, the large number of companies formed within the island but operating outside it is an important factor. Some 10,000 of the 25,000 existing companies come into this category.

Companies trading within Jersey come within the income tax net, albeit at the modest standard rate of just 20 per cent. But the externally operating concerns are known as "corporation tax" companies because they are liable only to a flat rate of tax, which has been £300 but

is to be raised to £500.

The same rate is to be charged by the UK's other main offshore centres, Guernsey and the Isle of Man, which have agreed to standardise at the higher level over the next year or so.

These offshore companies should therefore yield a useful revenue of £2m a year to Jersey, considerably more than that enjoyed by Guernsey, which has less than half as many companies registered.

The activities of the corporate tax companies can, however, sometimes be a cause for concern. The latest relief on Jersey last month that the private offshore companies involved in the Geoffrey Collis insider trading scandal happened to be registered in the Caymans rather than the Channel Islands, which might not have helped the islands' reputation.

Richard Syrett points out that consent is required for incorporation. A degree of selectivity is imposed in order to keep the island respectable.

For instance, Jersey is not interested in harbouring non-resident trust companies which carry on business elsewhere. These are regarded as incurring risks for the island but bringing no benefit.

Meanwhile, Jersey is ready to co-operate with the mainland investigators in areas such as insider trading.

Barry Riley

Guernsey's insurance industry

Rounding up the captives

THE TWO major Channel Islands have curiously different attitudes to insurance companies. The sector is cultivated in Guernsey, which has just appointed its first insurance supervisor, Mr Stephen Butterworth, but it is given scant encouragement in Jersey.

In fact, insurance companies were not permitted to be set up in Jersey at all until 1983. Since then, offshore companies have been permitted, but only to allow financial groups to offer a broad range of services. Generally speaking Jersey leaves insurance to Guernsey, on the grounds that Guernsey has a big start, and that there is more than enough business for Jersey to seek elsewhere.

So far Guernsey's growth in insurance has been achieved without much in the way of infrastructure. But after many years of discussion, a new insurance law has been passed and will come into effect at the end of this month. Companies will then have two months to register.

Until the registration process is complete, the actual number of insurance companies already on the island will remain unclear, though the best guess is around 150.

This puts Guernsey in third position in the offshore league behind Bermuda and the Caymans (where Mr Butterworth was deputy insurance supervisor before being recruited to St Peter Port).

Mr Butterworth sees a buoyant insurance industry in Guernsey, with a number of new applications in the pipeline. On the other hand, he thinks there may be a handful of existing companies which will not register because they will be unable to meet all the requirements of the new Insurance Business (Guernsey) Law, 1986.

The legislation provides for, among other things, solvency margins, minimum share capital and local resident management

Viewpoints

Thus companies must maintain a solvency margin of 18 per cent for the first £5m of premium income, and at least 75 per cent must be invested in "approved assets" although these include a broad range of internationally quoted equities and Eurobonds as well as liquid assets such as bank deposits.

Local insurance professionals enthusiastically welcome the

feature, whereas Bermuda and the Caymans are out of the time zone and are geared to serving the needs of the American market.

So the future looks bright, although some management companies are wary of the island's capacity problems—the shortages of staff and office space are aggravated by competition from the banking sector. Some are therefore hedging their bets by setting up operations on the Isle of Man.

"Some captives need to employ 20 to 30 people. They are better off on the Isle of Man," says Mr Parkinson.

Offshore life assurance is generally less well developed than general insurance, but an interesting development in the life field came last May with the launching of Nordbend, a life and pension company owned by four insurance companies in Finland, Sweden, Denmark and Norway.

Aimed primarily at Scandinavian expatriates, the policies structured to meet Scandinavian requirements, the venture illustrates the attractions of the Channel Islands to Nordic companies as an offshore centre.

On the basis of clients like this, and work for local and offshore pension funds, consulting actuaries Bacon & Woodrow now have a thriving four-partner practice in Guernsey, dating from 1979.

Partner Mr Rodney Benjamin anticipates that the insurance legislation could provide several new clients, given that life companies will be required to obtain professional advice, but non-life insurers are generally harder to reach.

"The captive market has taken a lot of persuading of the need for actuaries to get involved," he observes. "It would require something serious to go wrong before we would be welcomed wholeheartedly."

Meanwhile, Mr Stephen Butterworth, after only a few weeks in his job, has been finalising the new application form which insurance companies must use when setting up in Guernsey.

The new registration process will allow insurance companies to be identified, and comprehensive statistics produced for the first time. But it will be the end of next year before all the existing insurance businesses set up as corporation tax companies (which are not required to disclose their activities) will have to complete the registration process.

Until then, the precise size of the Guernsey insurance industry—estimated to generate some £200m in annual premiums—will remain a matter for conjecture.

Proximity to the London insurance market is seen as a special

Barry Riley

Picture by Trevor Humphries

St Peter Port, capital of Guernsey. The island has around 150 insurance companies



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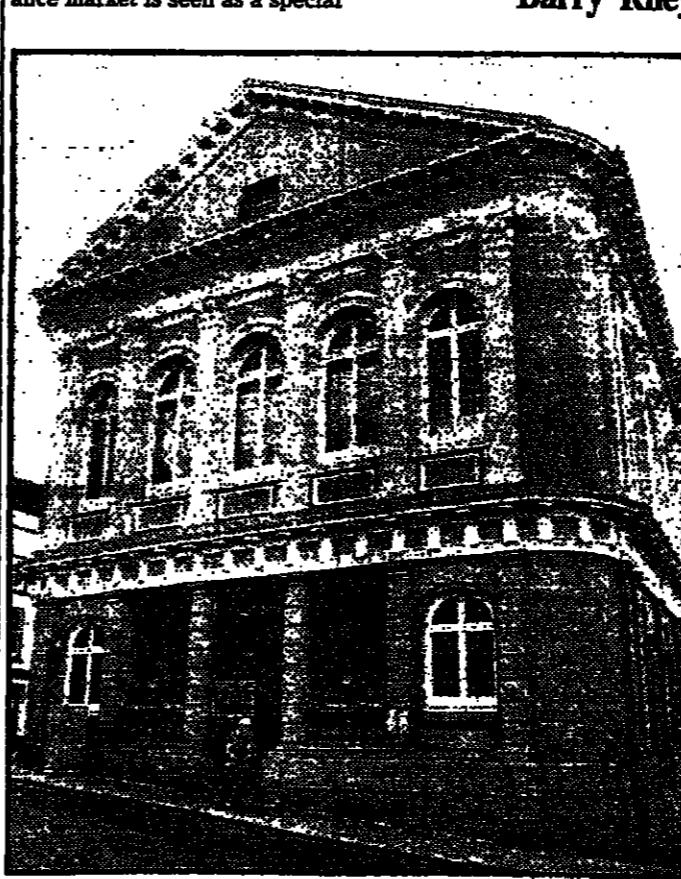
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Population and immigration issues

Hard political decisions ahead

POLITICIANS in the islands accept that they will have to take some unsavoury decisions in the light of this year's census figures, which show that since 1981 Jersey's population has grown by 5.2 per cent to 80,212 and Guernsey by 4.1 per cent to 55,488.

The results came as a particular shock in Jersey, where 80,000 was the limit expected to be reached by 1997. Guernsey, too, was dismayed to find that the figure of 60,000 projected for the year 2010 now appeared to be only a few years ahead.

Although detailed analyses of the census figures have yet to be produced it is recognised that the population increase has been due almost entirely to immigration and reflects the rapid economic growth generated by the offshore finance industry.

It is therefore the price paid for success. As Senator Ralph Vibert, president of the Jersey Policy Advisory Committee, told *Focus*: "The island can be said to be lucky to have such a problem."

The reason why the politicians face hard decisions is that the people of Jersey and Guernsey. The island has available companies

do not want to see their islands becoming even more crowded than they are. The pressures are already beginning to show in rising land and house prices, stalled traffic and the mounting cost of public administration.

At the same time, however, the Channel Islanders have grown accustomed to a comfortable standard of living. So the vital question is where to strike a balance between maintaining prosperity and preserving a pleasant, peaceful and healthy environment.

The conversationalists lobby, represented by such bodies as Concern in Jersey and the Guernsey Association, would like to see a much tighter control over immigration, even if this means putting a sharp brake on economic growth.

On the business side there have been appeals not to panic or take rash steps that might only put the economic boom into reverse. Some fear that the islands with hundreds of younger people educated and trained for professional jobs that no longer exist.

One managing director has said: "Once the international

community got the idea that the Channel Islands were discouraging business and found that the Isle of Man, say, was a more welcoming place, people would start to flood there instead."

Mr John de Putron, a chartered accountant who heads the Guernsey Parliament's Population and Migration Committee, admitted: "It needs the wisdom of Solomon to find the right solution. What one person will think of as being right, another won't. It's a no-win situation."

The options are limited, especially as the islanders have to keep a wary eye on the European Court of Human Rights,

which has already had Guernsey housing law cases referred to it, and Westminster, where two Labour Front Bench MPs,

Mr George Foulkes and Mr Alf Dubs, keep close watch on the islands' use of their independence.

Full-scale immigration control, with searching checks on arrivals from the UK mainland, is regarded as a non-starter by the island authorities, although some residents would clearly welcome it.

The islands' housing laws, originally designed to reserve lower-priced housing for the

inhabitants, have developed into a form of immigration control, since companies have to prove that their imported staff are "essential" before they can live in a local house or flat.

These licences have been getting harder to obtain. This is a matter of concern to the finance industry, which despite efforts to train residentially qualified staff, still needs to fill senior posts from outside.

Licences could become even scarcer, because the question of who is really "essential" to the community will inevitably figure in the coming debate about economic growth versus the environment.

A measure that many people in Jersey and Guernsey think is needed—among them Senator Reg Jeune, president of the Jersey Finance and Economic Committee—is the introduction of work permits. At present Alderney is the only Channel Island to have such a system, but the Jersey States recently passed the necessary enabling legislation and Guernsey will almost certainly be considering this step.

Some business leaders insist that in the present situation of almost full employment work permits would have no effect on immigration—or, if they did, it would be at the expense of cutting labour costs and inflating salaries and wages.

At the other end of the social spectrum, the Jersey Parliament recently rejected a proposal to put a temporary ban on admitting rich settlers (who now, according to one firm of accountants, need to have assets of at least £1,000,000 to gain entry), although the present "quota" of around 15 a year could well be reviewed.

Exactly how the islands plan to solve their immigration problems will be known when the Jersey Policy Advisory Committee reports back early in the New Year and the Guernsey Foundation and Migration Committee some time before next summer.

Mr John de Putron says frankly: "Either we go for all-out economic growth, with the strains that puts on population, housing and services, or we decided to keep down the numbers, with the strains that puts on individual businesses. The time has come when we have got to face up to what we have got to do."

At present the law is used to stop outsiders setting up businesses in the island and to control building development. If necessary, it could also be used to restrict business expansion locally, although this could lead to Jersey-born people being unable to start businesses in their own island.

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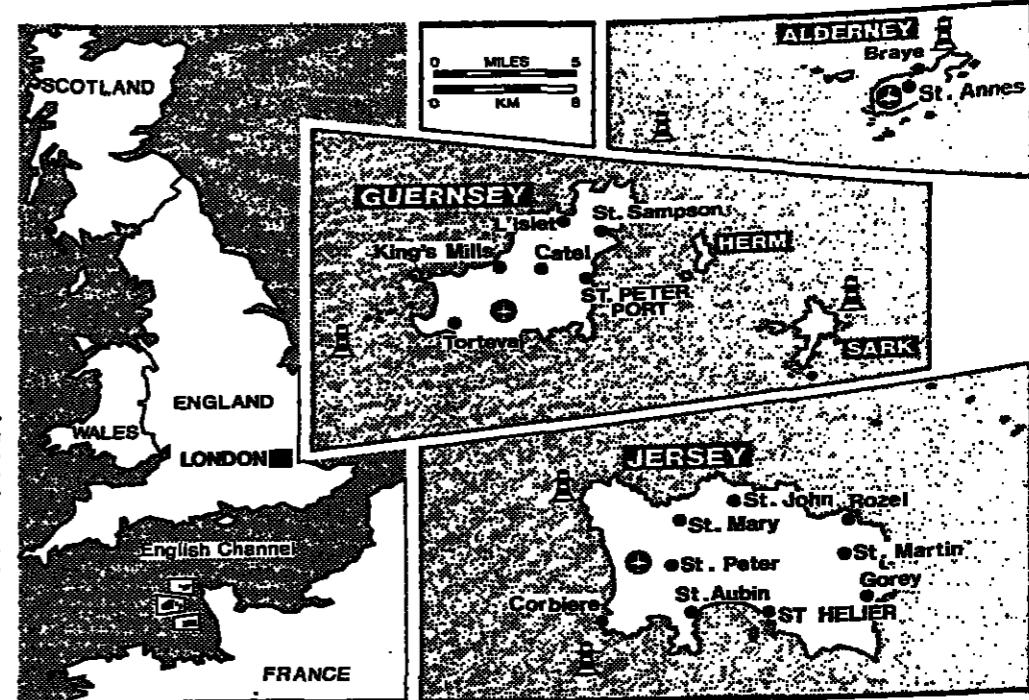
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CHANNEL ISLANDS 6

Tourism development

Five-year plan is commissioned for the industry



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FT7/2

ROYAL TRUST

A WARNING that Jersey's tourism industry could slide into decline unless "upgrades in its product" becomes more aware of competitors and external developments, and targets its marketing more effectively has just been delivered to members of the Jersey Hotel and Guest House Association.

It has come from the management consultancy division of Deloitte Haskins and Sells in a report commissioned by the association last August amid mounting concern over a low level of forward bookings and strong competition from the international tourism industry.

Deloitte were asked to review the performance of and prospects for the industry.

A further report is on the way. The States (parliament) of Jersey Tourism Committee has just appointed the international tourism management consultants Pannell Kerr Foster Associates to prepare a five-year development plan for the industry.

Tourism, which contributes some £200m a year to the Jersey economy and still accounts for 37 per cent of the gross domestic product, has felt the poor weather and aggressive promotional battles among the major UK tour operators over the past two years.

Guernsey is more optimistic. Its economy has a larger manufacturing and horticultural base so that tourism, contributing about £70m a year, is responsible for only about 25 per cent of the GDP.

A sign of the times has been a significant reduction in the number of traditional boarding

and guest houses as their owners either find more lucrative employment in the finance industry or improve their facilities to provide high-class self-catering rental accommodation.

Jersey has just sanctioned an increase in the quality of self-catering accommodation permitted to compensate for this increase.

The recent upheaval in shipping services between the islands and the English mainland has caused an additional uncertainty. Over the past two years there has been a historic shift in the pattern of travel to and from the islands—more people now fly than go by ship.

Even so, the ferry services remain vital to tourism and tourist industry leaders are anxious to see secure arrangements re-established as quickly as possible.

As many as 22 tour operators specialise in Channel Island holidays. The archipelago is also lucky to enjoy a wide range of air services with direct flights to and from 31 national and regional airports.

The traditional strength of the Channel Islands has been their appeal and special character within the UK domestic tourism market. Mr Michael Walden, Guernsey's Director of Tourism, makes the point that the islands have always offered a variety of experiences, from sandy seaside resorts.

Even today, Guernsey is only 20 per cent dependent upon the package tour industry and likes to keep it so. Were it to open its airport to holiday air charter jets (all jet aircraft remained banned for environmental

reasons), it fears it would undermine the viability of the existing airlines providing a year-round service to the island.

Jersey is less averse to increasing its package tour business. But the Deloitte report found no priority listed in its promotion as a distinctive destination rather than a resort for the masses.

It has the assets to please the discerning package visitor and the independent holiday maker. "We believe that if we can take action to meet new competition and demand, Jersey can assure itself a successful future in tourism," says the report.

The report naturally emphasises the need for investment to improve facilities and infrastructure. This is already taking place. The Seaview Hotels group is currently spending £1.5m to improve facilities in two of its five hotels, while Jersey's Hotel de France has been spending over £5m to create an exhibition centre, new bedroom wing, a health complex and squash courts. It also recommends a far more vigorous and competitive marketing effort both through the introduction of more flexible booking and discount arrangements and the development of special and activity packages designed for specific groups of customers.

A current characteristic of

Channel Islands tourism is the high proportion of repeat business it enjoys. About half the UK visitors each year give as their reason for returning to Jersey the fact that they have been there before and like it.

For French and other foreign visitors the main reason given is curiosity, but personal recommendation by friends and relatives is the second most important reason.

It adds up to both a strength and a weakness. It gives the islands a solid core of loyal visitors who tend to be older than average. But it also means that the industry could lose badly because a new, younger, generation, accustomed to Mediterranean holidays, never learned of the charms of the Channel Islands.

Similarly, Jersey decided in the late 1970s that it, too, did not want any more physical expansion. Development land was to be reserved for residential needs although this policy has not prevented Jersey from deciding recently whether or not to construct a third golf course.

But the message is now loud and clear—the quality, attractiveness and appeal of the islands' assets must be improved or much valuable revenue will be lost.

Robin Reeves



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Brecheen, pictured from above Port du Moulin, is one of Sark's spectacular tourist spots.

Defence contribution issues

The debate intensifies

MINESWEEPER local Territorial Army unit or annual cash payment? Jersey is still arguing over how to respond to a request, in 1984, by then UK Home Secretary, Mr Leon Brittan that the Channel Islands should consider making a contribution to the Government's defence bill.

The parliaments of Jersey and Guernsey have since agreed that the islands have a moral obligation to help in the way towards the cost of the defence "umbrella" provided by Britain and NATO, and Guernsey has already made an offer acceptable to Whitehall.

In Jersey, however, there has been strong opposition to the proposal put forward by the special committee set up to consider the UK Government's request, which has recommended that the Island should buy a River Class minesweeper and establish a Royal Naval Reserve unit.

In a poll conducted by the Jersey Evening Post, only 53 people backed the minesweeper proposal against 4,112 who favoured an alternative idea of basing a search-and-rescue helicopter in the island. Among the new suggestions are that the Ministry of Defence should be asked each year for a "shopping list" from which Jersey could buy items up to a value of at least £750,000, or that the island should simply make an annually reviewable cash payment starting at £20,000.

The committee dealing with the UK Government's request in Jersey and Guernsey both came out firmly in favour of making a contribution in kind rather than cash. The generally hostile initial reaction in the Islands to Whitshall's approach was largely because it was feared the UK was proposing a form of back-door taxation.

For constitutional reasons, the Channel Islands have always resisted making any regular payment of this sort to Britain, although they have made voluntary donations, such as Jersey's £5m gift in 1982 towards the rehabilitation of the Falkland Islands. In the 1920s, Guernsey and Jersey successfully fought off a demand for an annual contribution for

"imperial services" and they have been equally averse from writing out cheques in favour of HM Government on this occasion.

Jersey had hoped that Guernsey would come in on the minesweeper project and form a Channel Islands RNR division, but the smaller island had its own idea—and rather an inspired one, the inhabitants think.

The UK Government has agreed that Guernsey should relieve it of the heavy cost of maintaining the Alderney mine-sweeper—a 2,900ft-long sea wall built by the Admiralty in the mid-19th century as part of an abandoned naval harbour in the Channel Islands.

The upkeep of this breakwater, for which the present caretaker, the Ministry of the Environment, budgets around £200,000 a year, has been threatening for some years to become an additional sore point, so Guernsey will take it over has been seen in the unlikely as a neat way of killing two birds with one financial stone.

Guernsey has also agreed to pay towards the running costs of a Royal Naval Ports headquarters set up in the island 12 years ago.

Both islands have said they are ready to meet "identifiable" expenses incurred by the British Government in acting for them internationally. For example, at the EEC or before the European Court of Human Rights.

In addition, Guernsey has offered to pay over the fees collected for passports issued by the Island's Lieutenant-Governor in return for overseas diplomatic services to islanders. Jersey, however, believes it is already making sufficient contribution in this direction by acting as an immigration "frontier post" for the British Isles.

Edward Owen

CHANNEL ISLANDS 7



Most Orgueil Castle overlooking the harbour at Gorey.

Shipping links

Rough times for the ferries

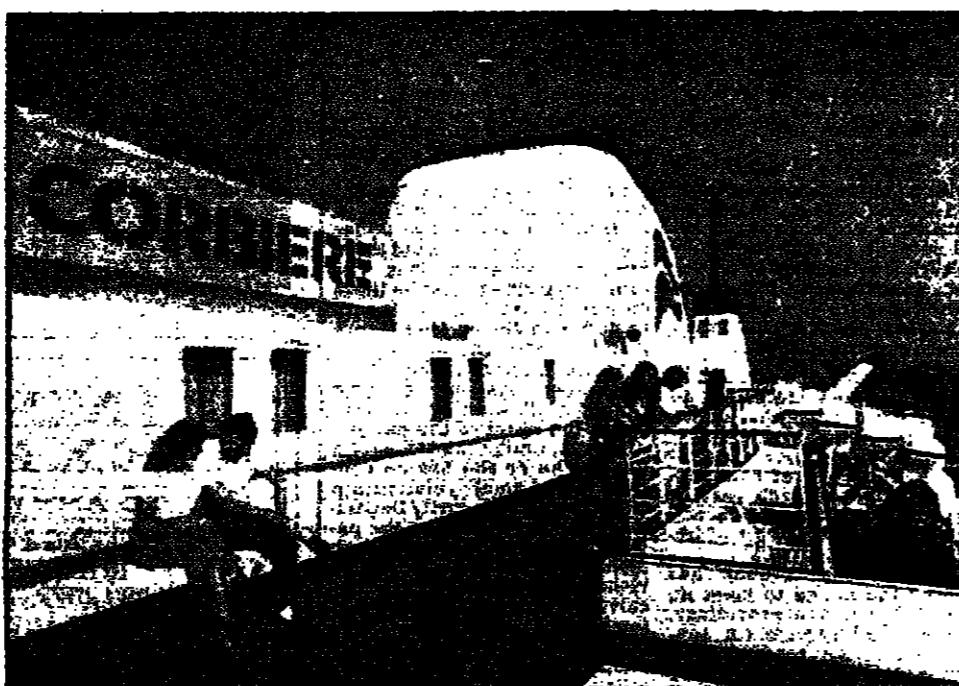
AFTER ENJOYING probably their best-ever shipping connections over the past two years, the Channel Islands were suddenly faced this autumn with the worst disruption of services they have experienced since World War II.

Hitherto both the islands have improved the physical expansion of the tourism industry. One decided as long ago as 1974 to set a limit of 15,000 berths. The number threatened to exceed that limit, reaching 18,000. Then it fell back to 16,000.

Similarly, Jersey decided in the late 1970s that it wanted more physical development. Local needs although this did not prevent Jersey from recently agreeing to construct a third pier.

But the message is not clear—the attractiveness and appeal of the islands' assets must be proved or much valuable revenue will be lost.

Robin Rex



CORBIERE, the 4,250-tonne vessel of the newly-formed British Channel Island Ferries, operates the day sailing out to Jersey and Guernsey from Portsmouth and the night sailing back from the islands.

The ferry service began operations with Corbiere on October 1. In the first month of operations, the ship carried a total of 14,200 passengers and 3,212 cars.

Fares until the end of the year have been charged at standard adult tariff of £23 single, £28 return, with cars £23 single and £26 return.

The company is also offering 5-day "returns" aimed at the short-breaks market, which allow passengers to stay up to 120 hours in either Jersey or Guernsey. The rates are £26 return for adults and £26 for cars.



The Corbiere Lighthouse

The non-perishable cargo by a lift-on/lift-off vessel, which was not on a 24-hour cycle, this dropped back to perhaps three or four days' delivery time.

The Channel Islands began to worry about the future of their ferry services three years ago when Sealink was being privatised. Their fears seemed to be justified when James Sherwood, president of Sea Containers, Sealink's new owner, called the islands' services "the main problem child of the company."

Then, unexpectedly, all seemed well. A new company, Channel Island Ferries, backed by Brittany Ferries and Jersey's Huelin group, announced that it proposed to run a year-round extra sailing of its three ships and, according to managing director Roger Norman, "managed to cope with everything that was thrown at us".

The Guernsey-based hydrofoil company Condor, which normally operates only between the islands and France, ran an emergency service to Poole, carrying 3,800 passengers over an 18-day period. The company now plans to run a daily cross-Channel hydrofoil service next season.

Condor's owner, Commodore Salpinge, who carried about 500,000 of the Channel Islands' freight on its daily lift-on/lift-off cargo link with Portsmouth, laid an abandoned scheme earlier this year to have a harbour at the Channel Islands.

The upkeep of the water, for which the Environment Department budgeted £500,000 a year, was threatening for some time to become a financial point for Guernsey, which has seen its way of life as a result. Guernsey has also agreed to pay towards the running costs of the Royal Naval Port.

Both islands have agreed to meet "certain" expenses incurred by them. For example, the European Court of Justice ruled that the European Court of Justice was entitled to pay over £1 million in compensation to the islands' Liquefied Petroleum Gas diplomatic service providers. Jersey, however, is already making a contribution as an improvement after post.

"With having to ship much of

islands—which is still very important—had been restored. Then, suddenly, the rug was pulled out from under us by Sealink. Knowing what we do now, it is understandable that they pulled out, but the manner and timing of their going has been very damaging.

While the tourism industry is anxious about the Weymouth holiday route, the freight companies are chiefly concerned to see adequate roll-on/roll-off capacity from Portsmouth, the islands' major cargo port.

Mainland Market Deliveries' Bob Norris and Commodore Salpinge's Roger Norman argue that this is where the future of Channel Islands freight handling lies, especially as major schemes being carried out at St Peter Port and St Helier harbours will greatly improve ro-ro facilities.

"It is only a matter of time before the Channel Islands completely ro-ro, like every other cross-Channel operation," says Mr Norris.

With the opening of a second ramp next year at St Peter Port, Commodore Salpinge is to start Portsmouth-Channel Islands ro-ro service, cutting back on its lift-on/lift-off operations. The company is a subsidiary with its own Portsmouth quay and another providing country-wide haulage with a groupage depot at Feltham, Middlesex.

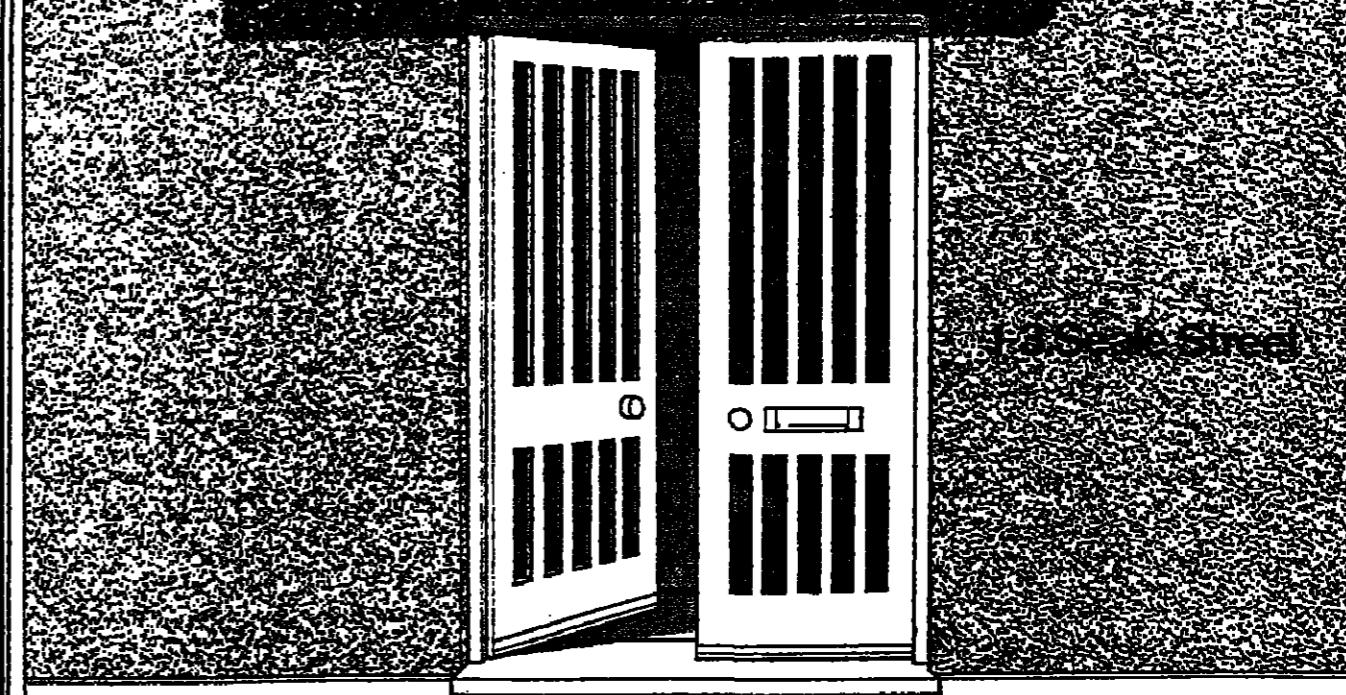
While he thinks there could well be developments in the type of vessels used and methods of distribution, Roger Norman does not foresee much change in the overall volume of Channel Islands freight traffic.

But at least "it is a consistent, year-round business, whereas passenger traffic is seasonal and has been steadily diminishing", he says. New moves by the airlines to attract passengers away from sea travel, such as a special £19 single fare being offered from Southampton this winter by Air UK, could have a "very significant" effect on future ferry carriages, he believes.

Iain MacFirbhisigh, chairman of the Channel Islands Tour Operators' Group, said: "The tragedy is that, after a period of great uncertainty when Sealink was privatised, it looked as if confidence in sea travel to the

Edward Owen

EBC House



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CHANNEL ISLANDS 8

Industrial development

Electronics leads the way

ONE OF the surprising aspects of the recent Peat Marwick Mitchell review of the role of the Guernsey States (parliament), Advisory and Finance Committee, was its criticism of the island's efforts to attract manufacturing companies.

"The encouragement of manufacturing industry in order to diversify the employment base against possible economic decline might be counterproductive, given that the manufacturing sector tends to be the first to shed labour in a recession," the report said.

Guernsey launched a campaign in 1974 to build up its manufacturing base precisely because, in the wake of the first oil crisis, it feared that its offshore industry might collapse. At the time, manufacturers weathered the first oil price storm well, but the late 1970s upsurge in energy costs provoked a very severe contraction in tomato growing, from which the industry only now is beginning to recover.

Four years ago, in spite of the tendency of the island to export its unemployment, some 1,700 of Guernsey's population of 55,000 were looking for work, an unemployment level of 5 per cent.

This measure of economic activity remains disturbingly high in most parts of Europe, but in the Channel Islands, thanks to the growth of the islands as financial centres, it has been reduced to negligible proportions.

But it is equally true that the financial sectors are vulnerable to overnight changes in external

political and other factors entirely beyond the control or influence of the islands' governments.

In the circumstances, it is difficult to envisage a strategic plan worth its salt which does not see a continuing place for some manufacturing industry in the islands, if only for that reason. Certainly, Mr John Dempster, chief executive of Guernsey's Board of Trade and Industry, believes that one of the prime values of a manufacturing sector now employing about 2,300 people and accounting for about 9 per cent of Guernsey's GNP, is precisely as a potential defence or cushion against such an eventuality.

Mr Colin Powell, Jersey's Economic Advisor, also stresses the continuing importance of the island's small manufacturing sector to the island's economic health. He notes in his latest budget report that four out of five of the 3,458 people employed in the island's manufacturing industry are Jersey born and bred, or have been resident for more than 10 years.

In short, manufacturing is important in providing a range of job opportunities for local, and, according to the detailed statistics, predominantly male, residents.

Furthermore, while only some 700 of these manufacturing jobs rely upon export markets—the remainder are in industries such as brewing and printing to supply the island's own needs—the export companies concerned still earned the island a valuable £2m last year, which was broadly unchanged on the

previous year in spite of a more difficult trading climate.

Guernsey's significantly larger manufacturing sector did even better, chalking up a 9 per cent increase in the value of its exports to more than £21m. Electronics and electrical goods, which led the way, are easily the most important sector, employing some 40 per cent of the manufacturing workforce and producing exports worth, at the last count, nearly £70m.

The largest company in the sector is Tektronix, a US-owned company with headquarters in Portland, Oregon, manufacturing oscilloscopes. It first came to the island in 1958 and at one stage employed 300 people. But today, the workforce is down to 350. Another US subsidiary and significant employer is Dynatech Medical, which produces diagnostic medical items.

A more recent arrival is Nasina, which decided to move its operations from Bermuda to Guernsey. The company distributes and markets copying machines, floppy discs and office equipment and already has 30 employees on its payroll. The Channel Islands' fiscal regimes are clearly an important attraction for manufacturing industry as well as for the finance sector. For a range of products, it can help offset the extra transport costs involved in reaching markets.

Another significant attraction for some companies has been the loyalty of skilled staff. Aquastar, a boat building company, decided to move from the South Coast of England because of

staff poaching problems there and is now expanding rapidly.

For the time being, however, Guernsey has stopped actively seeking to attract more manufacturing industry. At a time when the politicians of both islands are debating whether they should be doing even more to limit the rise in their population and tackle an acute housing shortage, there is obviously no point in seeking extra activity for an already overheated economy.

But while marking time on inward manufacturing investment, both islands remain anxious to ensure that the light industry which they do have continues to prosper, and does not become uncompetitive because of domestic inflation, shortage of labour, or other difficulties.

In this context the recent Saslin dispute and the fortnight's blockade of the roll-on, roll-off terminal island of Guernsey's St Peter Port, was an embarrassing interruption in the island's commercial transport links. But one of the benefits of Guernsey's new harbour development, to be completed next June, is construction of a second ramp, which will provide far greater commercial operating flexibility and prevent a future blockade.

Jersey, too, is investing in improved harbour facilities to make its shipping movements less restricted by the island's exceptional high tides, though additional services have yet to be promised.

Robin Reeves

Health care

Battle against rising costs

LAST YEAR, Guernsey's Board of Health, responsible for the provision of medical services for the island, had a budget of £13.65m, a 39 per cent increase in two years. This year, it is spending £15.6m and next year, is due to spend £17.69m—all figures which graphically illustrate the mounting cost of providing adequate modern health care for a population of only 55,000 people.

As the recent Peat Marwick Mitchell report emphasised, the circumstances are not unusual—in common with all advanced economies, Guernsey is finding that demand for health care is almost insatiable and that expectations are almost constantly rising. The people of Guernsey have become accustomed to a very high standard of primary care and now expect to take advantage of the latest medical equipment, much of which will be beyond the island's resources.

What is different is that Guernsey has no UK-style National Health Service. For years, the island has operated with only hospital services free. Everything else has to be paid for. The island's 50 doctors work within a series of private group practices, providing primary care within their surgeries and specialists services at the island's Princess Elizabeth

Hospital

It means that patients tend to have their GP also looking after them in hospital and even carrying out surgical operations, as used to be the case in Britain in the days of local cottage hospitals. Furthermore, according to Counsellor John Henry, president of the Board of Health, many Guernsey people would be reluctant to give up this arrangement since it maintains continuity of care.

The system is clearly financially advantageous to doctors. A legal dispute disclosed recently that an incoming doctor had paid the partners of a Guernsey general practice more than £50,000 simply to join their practice, even though he was replacing someone who was retiring.

But the other side of the coin was illustrated by the recent case of a young wage earning family which was faced suddenly with an unexpected bill for more than £1,000 after the wife had gone into hospital to have a baby and found that she also had to have a gall bladder operation.

Last year, Sir Douglas Black, former chief scientist at the Department of Health and Social Security, plus a team of specialists, undertook a review of health care provision on the island. Their report was highly critical of the arrangement whereby each practice has its own surgeon, and argued that the system generally was not really geared to cope with the rising cost of "high technology medicine" and health service professional services.

The team also said that it had heard repeatedly of widespread anxiety over the expense which could arise from sudden serious illness or accident, or from the need for long-term care.

Many aspects of the Black report are still under discussion, but it has already been decided to re-examine the method of financing. Consultant Peat Marwick Mitchell has been asked to examine the present system of remuneration and recommend changes. The betting is that it will urge the introduction of a general health insurance scheme for the island when it

completes its report in early spring next year.

In the meantime, Guernsey's position contrasts unfavourably with that of Jersey, which has operated a comprehensive social security system for nearly 20 years. It is financed by a 1 per cent contribution from employers and 0.5 per cent from employees, which is paid into a special government fund.

When the scheme started in 1967, everyone was obliged to pay in for six months before drawing benefits, a rule which still applies to new beneficiaries. The level of contributions is adjusted each year in line with the average between wages inflation and cost of living increases.

The resulting revenue has allowed the island to meet its overall objectives of providing a free hospital service. In contrast to Guernsey, the treatment as well as the accommodation is free and covering at least half the cost of going to the doctor, and the medical prescription or prescriptions which may arise.

The system is similar to health schemes found in Scandinavia and some countries of the Commonwealth, such as New Zealand. It is also being looked on as a possible model by others. Mr John Lees, Controller of the Social Security Department, has received visits from representatives of small countries considering their own health schemes.

For the poorest members of society in Jersey, there is a means-tested provision which allows about 3,000 of the island's 80,000 population to receive free primary care. Those granted "health insurance exemption" go to their own doctor in the normal way, but sign a document which entitles the doctor to receive a 100 per cent refund of his or her fee.

In most cases, there is only a part payment. The precise level of consultation fee is a matter between doctor and patient. The Social Security Department simply pays a flat rate of £6 a consultation—it has just been raised from £5 because of the buoyancy of social security contributions), and the patient the

balance, which on average is about 35 per cent of the total charge.

Prescription charges, too, are no more than £1 an item. This is, in fact, half the charge under the UK health service, but there are far fewer exemptions. The drugs prescribed must be those on a restricted list, an idea introduced in Jersey long before it was adopted in the UK.

Administratively, the reimbursement system is kept simple by allowing the doctor to act as the agent of the patient. Although, unlike the UK health service, he or she has no contract or formal relationship with the Social Security Department, the doctor acts as the patient's agent and submits each month a list of those who have visited him, after which he receives a cheque covering the total benefit entitlement.

Sark's 528 population recently adopted their own health scheme for the island. Until two years ago, Sark paid £12,000 a year to Guernsey's Board of Health to cover the cost of using the larger island's hospital and other specialist facilities.

Because of the mounting costs, Guernsey demanded a more realistic contribution and proposed charging the full cost of services—£93 a day for hospitalisation—which threatened Sark families with private insurance premiums of at least £20 a year. But a Channel Islands insurance broker, R. A. Rossborough, suggested a far more intelligent way round the problem—the adaption of a private health insurance plan on offer to large companies in the UK.

The net result is an island scheme in which residents pay annual premiums ranging from £105 for those aged 24-29, to £205 for those over 60, and £220 for the first two children with other children free. For this, residents of Sark are charged against specialists' and doctors' fees, other than those of their island GP. The £22,000 formerly paid to Guernsey is now used to assist those residents who cannot afford the premium payments.

Robin Reeves

Charges in the New Year will rise by 19.3 per cent

Doctors' fees rise again

AN INCREASE of 19.3 per cent in "private health care" charges from January 1st announced this month by the Guernsey and Alderney division of the British Medical Association.

It means that the standard consultation fee will go up from £2.80 to £10.50 with a small discount for immediate cash payment.

The doctors claimed that they were "faced with increasing costs which we can no longer absorb" and said that the higher fees for surgery consultations and home visits would produce "about a 3% per cent cut" of "living incomes" in doctors' net incomes".

The statement added: "There has been a huge increase in rents for commercial property, particularly in St. Peter Port, and a disproportionate escalation of staff costs."

"Most significantly, changes in the rates of remuneration to

doctors from dispensing, introduced by the Insurance Authority this year, have markedly reduced the income that doctors receive from the States of Guernsey."

A new dispensing system, both doctors and pharmacists dispense drugs and medicines, with the former handling 70 per cent of the work under the island's subsidised Pharmaceutical Service.

For many years, both were paid at the same rate, but last year, after independent surveys into their respective costs, the law was changed to pay pharmacists and doctors at different rates. This came into force last September.

Commenting on the doctors' latest increase in charges, Counsellor Bob Chilcott, president of Guernsey's Insurance Authority, said: "The authority have a duty to ensure that both professions are

remunerated reasonably in accordance with the actual costs, as determined by independent surveys."

"The authority, therefore, maintains that doctors are now being correctly remunerated for dispensing drugs and any reduction in payment during 1986 which they have been offered for so many years."

The local BMA branch acknowledged that the 19.3 per cent rise in charges would cause hardship for some patients and said that it hoped a review of the island's medical care and social services now being carried out would result in "more help available to the people of Guernsey in times of need".

Meanwhile, islanders who did not qualify for States aid with their medical expenses were urged to join one of the private health insurance schemes.

Edward Owen

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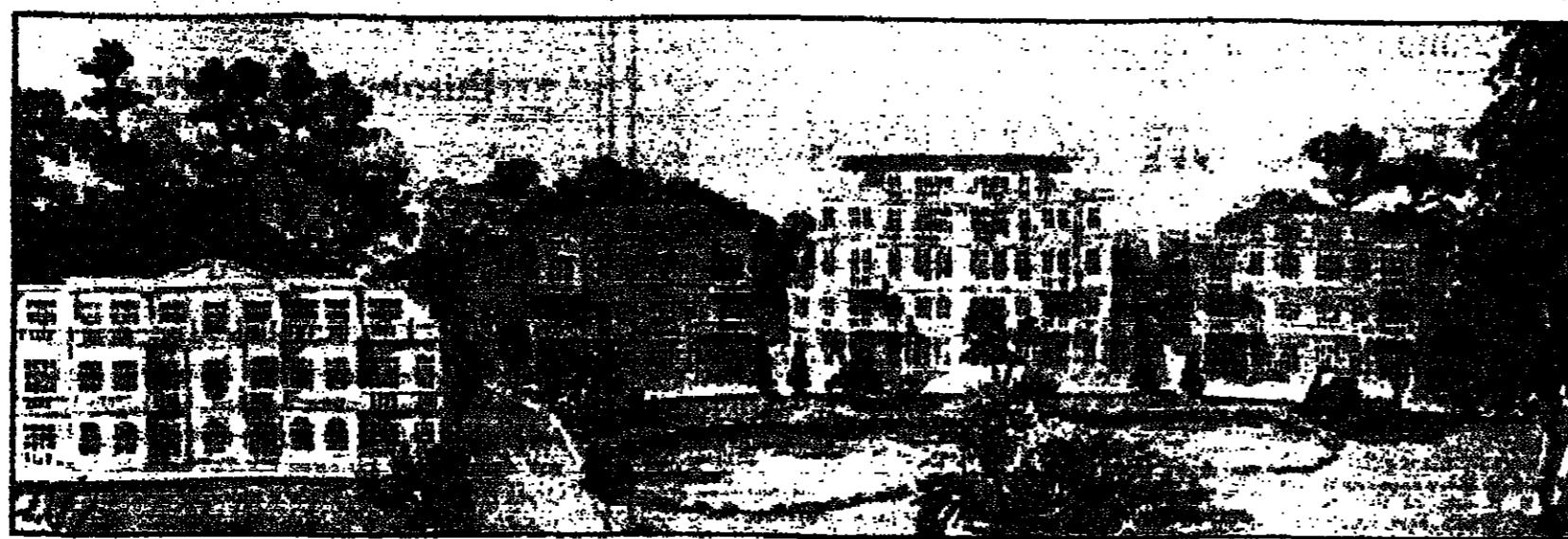
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New homes for wealthy settlers at La Melle, St Aubin, Jersey: apartment prices range from £250,000 to £475,000

Home and office property market

The demand remains high

GUERNSEY estate agents Swift
for Read & Partners recently
placed two advertisements in
the local newspaper listing 17
unopened but bona fide clients
who were seeking properties in
the limited pool of houses available
without restrictions to outsiders.

Picked from the agents' "bulging open market" files, they
were, to their surprise, mostly
EUROPEAN, with one notable
exception—a man from Liverpool
with £750,000 available, a couple
in Surrey ready to put up
£800,000 and a self-made millionaire
in Guernsey with funds to spend on "a superb prop-
erty."

The advertisements illus-
trated the scale of demand for
houses from among a total of
only about 1,000 "open market"

properties in the island, and the
frustration of Guernsey estate
agents at having at most, a score
of such homes on their books.

According to some valuers
who are familiar with both
islands, Jersey properties in the
western sector bracket
usually represent better value
than their Guernsey counter-
parts, which range in price from
a minimum of £100,000 to

around £250,000.

But for some years the larger
island has allowed in a maximum
of 15 rich newcomers a

year. They can only buy houses
in the "K" category, running
from about £200,000 to a top
price of some £1.2m.

Low-interest loans to bank
employees and more mortgage
properties—at one time hard to
come by for local families—have
added to the pressures on
Channel Islands' housing stock.

Institutions in Jersey this year
are estimated to have lent over

£40,000 to £45,000; other local
properties are changing hands
for £165,000 and even £225,000.

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A luxury development in the
"K" category that is likely to be
the only one of its kind is under
construction at St Aubin's Bay.

La Melle (Jersaise for "sandy
terrain") consists of 27 apart-
ments in four blocks, costing
from £250,000 for a flat to

£450,000 for a penthouse. The
units have two bedrooms, four
bathrooms, all with bathrooms
en suite and—a sign of the times
even in Jersey—"emphasis has also been placed on
security". The agents are Robin
Stone Partnership in conjunc-
tion with Huvelin (Estates Agents).

The first two blocks of
Jersey's largest-ever office
development—one five-storey
block on the site of the former
Forum cinema—are expected
to be ready by next January for
the Chase Bank & Trust Co. The
remaining buildings, already
beepoken by major banking
concerns, should be complete in

June.

Gottard and Trevor, sole
agents for the Forum develop-
ment, are quoting rents at £15 a
square ft. They also report that

two further office developments
—one of 25,000 sq ft on the
former Lancashire Textiles site

in St Helier, and another of

35,000 sq ft in Union Street—
will be available in early 1987.

Jersey's Royal Engineers and
Development Law.

Some Jersey agents believe
that demand may level out a
little when new office

accommodation now in the
pipeline becomes ready for
occupation—leasing second-
ary space. Rents here are

quoted at between £11 to £12 a
sq ft. For accommodation in a
good town position but without
such frills as air conditioning,
the going rate is about £7.50 to

£8.00.

Because of local housing
restrictions and the limited capa-

bility of the island's building
trade, the authorities in Jersey

are now giving the thumbs down
to any new office building that

is not pre-leased to approved
tenants.

Their policy is also to move
light industrial units out of St
Helier's "inner city" to make
way for new, rented flat

developments.

Although the business areas
of Guernsey's capital, St Peter
Port, are being extensively
redeveloped with several new
office buildings recently

opened, under construction or
still planned, prime accommodation
is still hard to find because it is
virtually all snapped up at the
drawing-board stage.

Willa Murray

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RAPID GROWTH IN BUSINESS SERVICES

THE RAPID growth in banking and other financial services in the Channel Islands has brought with it a parallel increase in business services—advertising, publicity and promotion—in all the areas.

The demand for services on the islands has come, according to George Barnaby, of Wallace Barnaby and Associates, both from UK merchant banks and other financial institutions which have opened branches in recent years, and from other overseas institutions which operate in the islands selling offshore facilities.

Wallace Barnaby, which was set up two years ago, has grown in that time to total billings of more than £4m and to total employment of 28

Other agencies have been set up to join established agencies in both Guernsey and Jersey, offering in several cases a range of publicity and promotional services such as market research as well as advertising.

Some companies, too, have begun to win business from clients in the south of England, revering, albeit in small measure, the long-established trend for Channel Islands organisations to turn mainly to the UK for publicity advice.

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JERSEY'S Director of Telecommunications, Mr Tom Aycon, and his Guernsey counterpart, Mr Alec Forty, are meeting representatives of British Telecom and the French PTT in Paris this week to discuss a proposed digital link between the Channel Islands and England using a route through northern France.

This is one of the measures to be taken to ensure that the islands' trunk and international connections, as well as being technologically up-to-date, are made as secure as possible against interruption.

The link through France is wanted as an alternative route to a new optical-fibre submarine cable which is due to come into service between Guernsey and Dartmouth early in 1988. To protect it against storms and hazards such as "towing ships" anchors this cable will be ploughed into the seabed as it is laid.

Unlike the three existing cables linking the islands with England, which work on the "old-fashioned" analogue system and need to be boosted every seven miles, the new link will be able to transmit right across the Channel without repeaters.

With a length of 150 km (93 miles) it will, it is believed, be the longest stretch of unbroken optical-fibre submarine cable in the world at that time. Each pair of fibres will be able to carry about 2,000 simultaneous transmissions.

But even the best-laid undersea link, it is recognised, could still be vulnerable, and the islanders, with their increasing economic dependence on financial business that requires an instant, continual and worldwide exchange of information, know that vulnerable communications are something they cannot afford.

A satellite was one of various possibilities studied to provide alternative access to British Telecom's UK system, through which the islands now obtain their international connections with direct dialling to 170 countries.

But it was decided that communication through France, between Jersey and Normandy by microwave radio and across the Channel by the recently installed digital microwave link, would give much higher capacity at considerably less cost per circuit.

Under an agreement reached with the UK Post Office Corporation when Jersey and Guernsey took over the running of their trunk telecommunications system in 1973 (and since reaffirmed by the privatised British Telecom), the three authorities share the responsibility and cost of maintaining the links between the archipelago and England. These links, which Guernsey

and Jersey use jointly, are at present provided by submarine cables running from Jersey to Bodmin, and Dartmouth and from Guernsey to Bourneouth mouth only, together with a standby microwave radio link by way of Alderney and the Isle of Wight.

Jersey Telecoms also has its own microwave radio link with France.

Emergency plans exist to call quickly on spare capacity in the system if one of the cables breaks. When this happened last month Guernsey Telecoms was able to restore a full service in 70 minutes.

Only occasionally—as in an incident last January when 14 cables in Channel and North Sea were severed—have the islands experienced a significant reduction in outside capacity.

But the potential risk is worrying enough for investment to be seen as a necessary investment.

To guard against damage to its main trunk exchange by fire or some similar disaster, Guernsey Telecoms is installing a duplicate trunk and international "gateway" elsewhere as part of its current investment in fully electronic exchanges and an optical-fibre transmission system within the island.

Jersey, like Guernsey, is using the British System X for its conversion to digital operation and is planning a "trunk presence" at a second exchange, though not a complete duplicate.

On the customers' equipment

side, Jersey and Guernsey Telecoms pride themselves that the local companies and firms are as well looked after technologically as those on the mainland.

With a population of 80,000, has about 40,000 exchange lines and 73,000 phones. Guernsey, with some 55,000 inhabitants, has 27,800 lines and 48,440 phones, half of them with plug-in "Flexi-phone" sockets.

Jersey and Guernsey had access from the outset to British Telecom's Linkline service, providing numbers that can be called free or at a local rate. This year the reverse facility has been introduced, so that companies in the islands can offer free calls to the UK.

One of the first to use the facility in Guernsey has been the Tourist Board, which is operating a guesthouse hotel accommodation service for UK travel agents.

The Channel Islands' postal administrations have also prepared themselves increasingly to meet the needs of the business community since Jersey and Guernsey took over responsibility for their own mail services from the UK Post Office in October 1982.

The islands fly their mail each evening to England, where it is treated by the Post Office as first-class with a view to delivery on the following day. This is achieved in up to 85 per cent of cases, according to Miss Pat Egan, Jersey's Controller of Mail.

A current worry for the island postal authorities is a move by GM Cars to reduce the entry points for their mail from 45 to 31 centres from next month and eventually to 21, as part of the general effort to combat drugs traffic.

The islanders fear that this move will delay delivery of their mail, especially to more distant areas of the UK. The UK Post Office has taken steps intended to minimise the effects of the move, but the islanders will monitor closely the speed of deliveries to UK addresses.

The minimum letter rates in both Jersey and Guernsey are 16p locally (in Guernsey this covers the other islands of the Bailiwick—Alderney, Sark and Herm) and 16p to the UK mainland. International rates follow those applicable in the UK.

Two UK Post Office services are available to the business community: Datapost for next-day delivery of documents on the mainland and Intelpost for facsimile transmission worldwide.

Under a five-year development plan, the Guernsey Post Office Board is to replace its present main office in St Peter Port with offices in the north and south of the town.

The north office will be primarily for the use of the business community and will offer a premium-rate private box service for banks and other bulk users wanting early collection.

Edward Owen



Guernsey commuters arriving at Gatwick Airport. The islands fly their mail to England each evening, where it is treated as first-class mail by the Post Office with a view to delivery on the following day.

Horticulture and flowers-by-post

Inundated with export orders

THE GUERNSEY Flowers company has stopped advertising its flowers-by-post service because it no longer needs to do so, since it is being inundated with orders from all parts of the UK, thanks to enthusiastic word-of-mouth recommendation. Turnover is already 120 per cent up on last year.

The company is one of four large businesses and some 30 smaller Guernsey flower companies offering a service which, according to Guernsey's Post Office authorities will require the despatch of at least 402,000 boxes of flowers, worth over £3m this year. This amount is almost double the quantity exported in 1985.

In Jersey, "Flying Flowers," which dominates the island's flowers-by-post business, is also growing rapidly. This Christmas alone, 29,000 boxes, compared with 22,000 boxes a year ago.

Over the past year, "Flying Flowers," turnover has risen to nearly £1m. It has also launched a US subsidiary in Fort Lauderdale.

A complete range of flowers is available all year round and can be ordered simply by telephone and quoting a credit card number, or by writing a letter.

Orders are despatched within 24 hours by first class post, and in most cases delivered to their destination the following morning.

The flowers-by-post business is one of the happier stories to emerge after the near collapse of the Channel Islands' tomato industry in the early 1980s.

Guernsey today has little more than a hundred acres of tomatoes under glass, compared with 700 acres in 1978.

The contraction which was caused above all by an upsurge in energy prices, came as a hard blow for an industry which pioneered many modern commercial glass-house tomato-growing techniques, and showing that yields as high as 150 tonnes an acre were possible.

But the sector's main rivals—the Dutch—were relatively sheltered from the impact of costly energy by access to cheap natural gas. More recently, there has been increased competition following the entry of Spain (including the Canaries) and Portugal into the EEC.

The result in the Channel Islands has been that growers have turned, in particular, to cut flower exports which, in the last count, were showing a 22 per cent annual increase, at £18.5m. Tomato export earnings, meanwhile, are less than £9m. Pot plant exports, begun five

years ago, are also now increasing rapidly and currently estimated to be worth about £1m a year.

Both islands are also growing a wide range of other vegetables and fruits with the aim of both spreading the marketing risk, and taking advantage of changing tastes and demands for higher value products.

Guernsey's growers have entered new areas such as exotic fruits like kiwi fruit of which it now has about 25 acres under glass. Babacu, a Peruvian fruit, similar to a melon but with a lighter flesh and an edible skin, is also being grown.

Jersey, meanwhile, has greatly increased its acreage of cauliflowers, calabrese, courgettes, parsley and capsicum. It has successfully maintained a premium price for its new potatoes with blight-prone variety.

Mr Harry Turian, chairman of the Guernsey Growers' Association, says there is now a new mood of optimism in the industry.

"With a strong marketing system, growers will now be able to concentrate on producing quality crops, and horticulture will be able to play its part as a stable and important leg of the previous year."

Robin Reeves

areas, provided its grower-members, with voting weighted by produce, approve.

Approval has been given for a three-year aid scheme for the industry to assist growers with the re-development of the industry and assist in the transition to new crops and marketing methods.

Mr Ralph Gabriel, manager of the new co-operative, says that its efforts will be particularly concentrated on capturing a bigger share of the UK's supermarket vegetable business. The island's failure to adapt to the increased amount of produce being handled by these outlets has undoubtedly made the industry's past difficulties worse.

Mr Harry Turian, chairman of the Guernsey Growers' Association, says there is now a new mood of optimism in the industry.

"With a strong marketing system, growers will now be able to concentrate on producing quality crops, and horticulture will be able to play its part as a stable and important leg of the previous year."

Robin Reeves

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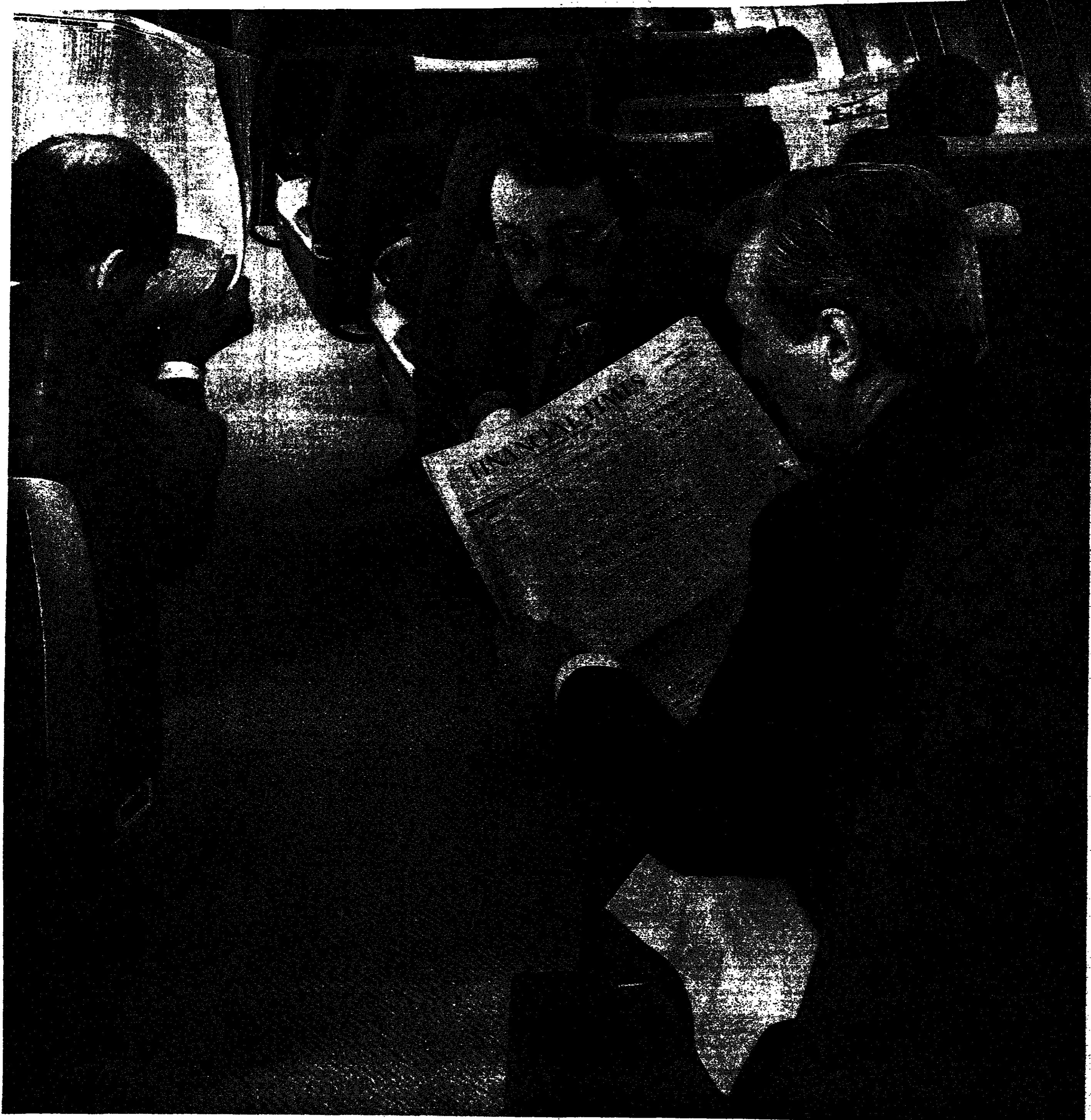
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